

YLI HOLDINGS BERHAD
199501038047 (367249-A)



30 YEAR
ANNI
VERSARY



***DIVERSIFICATION
& EXPANSION***
ANNUAL REPORT 2025

OUR VISION

To be a pre-eminent group in providing products and services to the water supply and sewerage industry, thus contributing effectively towards **building the nation.**



OUR MISSION

By constantly enhancing our capabilities in manufacturing, trading and services, we intend to be the leading player in the rapidly growing water and sewerage sectors within the Asian region. We will continue to look for opportunities to further **enhance Shareholders' value.**



30th

Annual General Meeting ("AGM")
of YLI Holdings Berhad

**Thursday,
28 August 2025
11:00 a.m.**

**Ballroom A
Glenmarie Hotel & Golf Resort**
No.1, Jalan Usahawan U1/8,
Glenmarie Golf & Country Club,
40250 Shah Alam
Selangor Darul Ehsan



CONTENTS

1 **Section I** **The Company**

Corporate Information	04
Corporate Structure	05
Financial Track Record & Our Performance	06
Board of Directors & Profile	07
Key Senior Management	14
Financial Calendar	17

2 **Section II** **Corporate Statements**

Management Discussion & Analysis	19
Sustainability Statement	22

3 **Section III** **Corporate Governance**

Corporate Governance Overview Statement	48
Additional Compliance Information	54
Audit and Risk Management Committee Report	55
Statement on Risk Management and Internal Control	57
Directors' Responsibility Statement	59

4 **Section IV** **Financial Statements**

Directors' Report	61
Statements of Financial Position	67
Statements of Comprehensive Income	68
Statements of Changes in Equity	69
Statements of Cash Flows	71
Notes to the Financial Statements	75
Statement by Directors	134
Statutory Declaration	134
Independent Auditors' Report	135

5 **Section V** **Other Information**

Properties of the Group	141
Analysis of Shareholdings	144
Notice of Annual General Meeting	147
Statement Accompanying Notice of Annual General Meeting	152
Proxy Form	

01

Section 1

THE COMPANY



CORPORATE INFORMATION

BOARD OF DIRECTORS

Dato' Abdul Jalil Bin Abdul Karim
Independent Non-Executive Chairman

Seah Heng Chin
Group Managing Director

**Puan Shamshiah Binti Hashim
@ Abu Bakar**
Non-Independent Executive Director

Lim Yoke Moi
Independent Non-Executive Director

Datuk Haji Jalaludin Bin Haji Ibrahim
Independent Non-Executive Director

Hew Kam Mooi
Independent Non-Executive Director

BOARD COMMITTEES

Audit and Risk Management Committee

Lim Yoke Moi - *Chairman*
Datuk Haji Jalaludin Bin Haji Ibrahim
Hew Kam Mooi

Nomination Committee

Hew Kam Mooi - *Chairman*
Datuk Haji Jalaludin Bin Haji Ibrahim
Lim Yoke Moi

Remuneration Committee

Datuk Haji Jalaludin Bin Haji Ibrahim - *Chairman*
Hew Kam Mooi
Lim Yoke Moi

REGISTERED OFFICE

3rd Floor, Lot 3066
Jalan Datuk Sulaiman
Sungai Penchala
60000 Kuala Lumpur
Wilayah Persekutuan
Malaysia
Tel: +60 (3) 7722 2296
Fax: +60 (3) 7722 2057
Email: corporate@yli.com.my

COMPANY SECRETARY

Wong Youn Kim (MAICSA 7018778)
SSM Practicing Certificate No. 201908000410

AUDITORS

Baker Tilly Monteiro Heng PLT

Chartered Accountants
Baker Tilly Tower
Level 10, Tower 1, Avenue 5
Bangsar South City
59200 Kuala Lumpur, Malaysia
Tel: +60 (3) 2297 1000
Fax: +60 (3) 2282 9980

SHARE REGISTRAR

Plantation Agencies Sdn Berhad

3rd Floor, 2 Lebuhr Pantai
10300 Georgetown, Penang
Tel : +60 (4) 262 5333
Fax : +60 (4) 262 2018
Email : sharereg@plantationagencies.com.my

PRINCIPAL BANKERS

Ambank (M) Berhad
AmInvestment Bank Berhad
Hong Leong Bank Berhad
Malayan Banking Berhad
United Overseas Bank (Malaysia) Berhad

STOCK EXCHANGE LISTING

The Main Market of Bursa Malaysia Securities Berhad

Sector : Industrial Products and Services
Stock Name : YLI
Stock Code : 7014

CORPORATE STRUCTURE


YEW LEAN FOUNDRY & CO SDN BHD

197601002136 (28131-K)

100%
ZENITH EASTERN (M) SDN BHD

198901008998 (186299-T)

YEW LEAN INDUSTRIES SDN BHD

199301016469 (271209-W)

LOGAM UTARA (M) SDN BHD

198801003097 (170454-P)

YEW LI FOUNDRY & CO SDN BHD

197901006108 (50391-V)

100%
HALUAN PRISMA SDN BHD

199601004555 (376901-W)

MRPI PIPES SDN BHD

197801003263 (40279-V)

70%
LAKSANA WIBAWA SDN BHD

199601027502 (399854-W)

51%
DAMINI CORPORATION SDN BHD

199501004088 (333283-H)

100%
DELTA PERDANA SDN BHD

199401005683 (291362-X)

97.5%
DELTA PRIMA METERING SDN BHD

201201044935 (1029412-P)

100%
DMC DIGITAL MEDIA SDN BHD

201101045253 (973373-V)

80%

FINANCIAL TRACK RECORD

FINANCIAL YEAR ENDED 31 MARCH

	2025 RM'000	2024 RM'000
Revenue	48,014	63,547
(Loss)/Profit Before Taxation	(57,086)	43,171
Profit After Taxation Attributed to Shareholders	(55,165)	16,281
Shareholders' Funds	142,429	135,765
Total Asset Employed	228,537	200,559
(Loss)/Profit After Taxation as a Percentage of Shareholders' Fund (%)	(38.73)	11.99
Basic/Diluted Earnings Per Share (sen)	(52.51)	15.83
Net Assets Per Share (RM)	1.26	1.32
No. of Shares in Issue (Net of Treasury Shares)	112,830	102,830

OUR PERFORMANCE

FINANCIAL YEAR ENDED 31 MARCH

		ENDED OF MARCH			
		2025	2024	CHANGE	
		RM'000	RM'000	%	
INCOME STATEMENT	Revenue	48,014	63,547	(24.44)	
	(Loss)/Profit Before Taxation	(57,086)	43,171	->100	
	(Loss)/Profit After Taxation Attributed				
	to Shareholders	(55,165)	16,281	->100	
BALANCE SHEET	Shareholders' Funds	142,429	135,765	4.91	
	Total Assets Employed	228,537	200,559	13.95	
RATIOS	Current Ratio	times	2.31	3.38	(31.60)
	Return on Equity	%	(38.73)	11.99	->100
	Return on Total Assets	%	(24.14)	8.12	->100
	Financial Leverage Ratio	times	0.20	0.14	44.06
	Basic/Diluted Earnings Per Share	sen	(52.51)	15.83	->100
	Net Tangible Asset Per Share	RM	1.26	1.32	(4.39)
	Closing Price for 31 March	RM	0.305	0.400	(23.75)

BOARD OF DIRECTORS

MS HEW KAM MOOI

Independent Non-Executive Director

MS LIM YOKE MOI

Independent Non-Executive

**PUAN SHAMSHIAH BINTI
HASHIM @ ABU BAKAR**

Non-Independent Executive Director

MR SEAH HENG CHIN

Group Managing Director
Non-Independent Executive Director

**DATO' ABDUL JALIL BIN
ABDUL KARIM**

Independent
Non-Executive Chairman

**DATUK HAJI JALALUDIN
BIN HAJI IBRAHIM**

Independent Non-Executive Director



BOARD OF DIRECTORS



**DATO' ABDUL JALIL
BIN ABDUL KARIM**
Independent Non-Executive Chairman

Age : 60
Nationality : Malaysian
Gender : Male

Board Committee Memberships :

Nil

**Academic & Professional Qualification /
Date of Appointment / Working Experience:**

Dato' Abdul Jalil Bin Abdul Karim was appointed as the Chairman of YLI Holdings Berhad on 1 August 2024. He was formerly the Managing Director of Puncak Niaga Holdings Group until April 2021. He served as a member of the Executive Committee of Puncak Niaga, Puncak Niaga Construction Sdn. Bhd., and was also a Board member of most of the subsidiaries within the Puncak Niaga Group.

He graduated with a Bachelor of Science in Mechanical Engineering from the University of Alabama, USA in 1987. He was previously the Chief Executive Officer of Merge Energy Bhd (now known as Stella Holdings Berhad), a public listed company.

Dato' Abdul Jalil has over 35 years of extensive experience in project consultancy, management, and construction, particularly in the water supply, sewerage, wastewater-related industries, and mechanical & electrical (M&E) works for government hospitals. Since 1987, he has served at various capacities, including senior management and board-level roles in both local and international companies.

He was involved in numerous major water supply projects in Malaysia during his tenure with Taliworks Consortium, Ranhill Engineering & Construction, Ranhill Consulting, Merge Energy Bhd, and Puncak Niaga Holdings Bhd.

Although now retired, Dato' Abdul Jalil remains active in social and community activities, and currently serves as the President of Alumni Science Penang (ALSPEN).

Directorship(s):

- Listed Companies: Nil
- Other Public Companies: Nil

Family relationship with any director and/or major shareholder:

Nil

Conflict of Interest with the Company:

Nil

Board Meeting Attendance in 2025:

- He attended four (4) Board Meetings during the financial year ended 31 March 2025 as he was only appointed as Director on 1 August 2024

Length of Service:

10 months (as at 11 July 2025)

Date of Last Re-election:

Nil

List of convictions for offences within the past 5 years and particulars of any public sanction or penalty imposed by the relevant regulatory bodies during the financial year, if any:

Nil

BOARD OF DIRECTORS



SEAH HENG CHIN
Group Managing Director
Non-Independent Executive Director

Age : 50
Nationality : Malaysian
Gender : Male

Board Committee Memberships :

Nil

**Academic & Professional Qualification /
Date of Appointment / Working Experience:**

Mr Seah Heng Chin was appointed as the Group Managing Director of YLI Holdings Berhad on 3 January 2020. He was the Executive Director since 14 November 2014. Prior to his appointment as a Director, he has served as the Financial Controller in Yew Lean Foundry & Co. Sdn. Bhd., a wholly owned subsidiary of YLI Holdings Berhad since June 2008.

He has over twenty years of working experience in both accounting and audit related field in various industries. As the Managing Director, he is mainly responsible for the Group's strategic direction as well as its business and corporate development. He also sits on the Board of various subsidiaries of the YLI Group.

He graduated with a Bachelor of Art (Hons) Business Administration from Coventry University in 1997. He is a Fellow ACCA ("FCCA") and a Member of the Malaysian Institute of Accountants ("MIA"). He also holds a Master's degree in Business Administration from Strathclyde University, Scotland.

Directorship(s):

- Listed Companies: Nil
- Other Public Companies: Nil

Family relationship with any director and/or major shareholder:

Nil

Conflict of Interest with the Company:

Nil

Board Meeting Attendance in 2025:

- He attended all eight (8) Board Meetings during the financial year ended 31 March 2025

Length of Service:

10 years, 8 months (as at 11 July 2025)

Date of Last Re-election:

28 August 2023

List of convictions for offences within the past 5 years and particulars of any public sanction or penalty imposed by the relevant regulatory bodies during the financial year, if any:

Nil

BOARD OF DIRECTORS



**PUAN SHAMSHIAH BINTI
HASHIM @ ABU BAKAR**
Non-Independent Executive Director

Age : 55
Nationality : Malaysian
Gender : Female

Board Committee Memberships :

Nil

**Academic & Professional Qualification /
Date of Appointment / Working Experience:**

Puan Shamshiah Binti Hashim @ Abu Bakar was appointed to the Board on 1 June 2024.

Graduated Degree BA (Hons) in Accounting & Finance from Manchester Metropolitan University (formerly known as Manchester Polytechnic) in 1992.

She has a total working experience of 25 years in construction related industries.

She had worked with a few construction companies before joining WWE Holdings Berhad in 1998 where her last position was Assistant General Manager of the Finance and Accounts Department.

Later she joined TRIpIc Berhad as General Manager of Corporate Finance and Accounts in April 2012 and was then promoted to Executive Director, Finance in February 2016 and later being transferred under employment of Pimpinan Ehsan Berhad from 18 May 2018 to 30 April 2021.

From July 2021 to May 2024, she held the position as an Executive Director in Primula Terbilang Sdn Bhd, a plantation company and was primarily responsible for the finance and accounts.

Directorship(s):

- Listed Companies: Nil
- Other Public Companies: Nil

Family relationship with any director and/or major shareholder:

Nil

Conflict of Interest with the Company:

Nil

Board Meeting Attendance in 2025:

- She attended six (6) Board Meetings during the financial year ended 31 March 2025 as she was only appointed as Director on 1 June 2024

Length of Service:

1 year 1 month (as at 11 July 2025)

Date of Last Re-election:

29 August 2024

List of convictions for offences within the past 5 years and particulars of any public sanction or penalty imposed by the relevant regulatory bodies during the financial year, if any:

Nil

BOARD OF DIRECTORS



LIM YOKE MOI

Independent Non-Executive Director

Age : 55
Nationality : Malaysian
Gender : Female

Board Committee Memberships :

- *Audit and Risk Management Committee (Chairman)*
- *Nomination Committee (Member)*
- *Remuneration Committee (Member)*

**Academic & Professional Qualification /
Date of Appointment / Working Experience:**

Miss Lim Yoke Moi was appointed to the Board on 1 August 2024. Miss Lim is a Chartered Accountant of the Malaysian Institute of Accountants (MIA), and a Fellow Member of the Association of Chartered Accountants (FCCA).

She has vast experience of more than 30 Years in various areas covering auditing, taxation, accounting, finance and corporate finance.

Miss Lim started her career in 1994 as an auditor in an established accounting firm. With her 12 years professional experience in the audit industries, her portfolio contains of diversified clientele ranging from SMEs to PLCs, across difference industries such as property development, construction, manufacturing, food & beverage, hospitality, etc.

In year 2006, she joined a Financial Consultancy company at senior management level, and was subsequently promoted to Executive Director in year 2018, to be responsible for the overall function that the Company undertakes.

Directorship(s):

- Listed Companies: Nil
- Other Public Companies: Nil

Family relationship with any director and/or major shareholder:

Nil

Conflict of Interest with the Company:

Nil

Board Meeting Attendance in 2025:

- She attended four (4) Board Meetings during the financial year ended 31 March 2025 as she was only appointed as Director on 1 August 2024

Length of Service:

11 months (as at 11 July 2025)

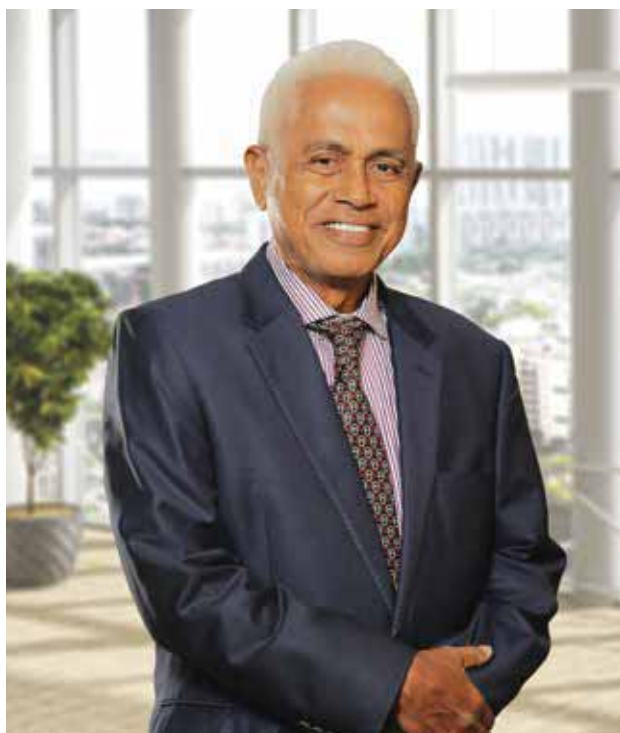
Date of Last Re-election:

Nil

List of convictions for offences within the past 5 years and particulars of any public sanction or penalty imposed by the relevant regulatory bodies during the financial year, if any:

Nil

BOARD OF DIRECTORS



**DATUK HAJI JALALUDIN
BIN HAJI IBRAHIM**

Independent Non-Executive Director

Age : 68
Nationality : Malaysian
Gender : Male

Board Committee Memberships :

- *Remuneration Committee (Chairman)*
- *Nomination Committee (Member)*
- *Audit and Risk Management Committee (Member)*

**Academic & Professional Qualification /
Date of Appointment / Working Experience:**

Datuk Haji Jalaludin Bin Haji Ibrahim was appointed to the Board on 3 January 2020. He is the Chairman of the Remuneration Committee, and also a Member of the Audit and Risk Management Committee and the Nomination Committee of YLI Holdings Berhad.

He graduated with a Bachelor of Science (Hons) degree in Physics from Universiti Malaya. He also holds a Master of Business Administration degree from Ohio University, the United States of America, a Post Graduate Diploma in Forensic Science from King's College London, United Kingdom and a Post Graduate Diploma in Forensic Science from University of Strathclyde Glasgow, United Kingdom.

He has 33 years of illustrious working experience in the Royal Malaysian Police. He joined the Malaysian police force in 1984 and had since held many key positions including Senior Lecturer in Forensic Science CID Department, Head of Criminal Investigation Officer of Police District Brickfield, Officer In-Charge of Police District Ipoh (OCPD), Head of Counter Terrorism Unit in Royal Malaysian Police, and Assistant Director of Special Branch.

He was appointed as the Chief Executive Officer of Felda Global Venture Security Services Sdn. Bhd. (FGVSSSB) from 2013 to 2019 and in 2020 was appointed as an Advisor of FGVSSSB.

Directorship(s):

- Listed Companies: Nil
- Other Public Companies: Nil

Family relationship with any director and/or major shareholder:

Nil

Conflict of Interest with the Company:

Nil

Board Meeting Attendance in 2025:

- He attended all eight (8) Board Meetings during the financial year ended 31 March 2025

Length of Service:

5 years, 6 months (as at 11 July 2025)

Date of Last Re-election:

28 August 2023

List of convictions for offences within the past 5 years and particulars of any public sanction or penalty imposed by the relevant regulatory bodies during the financial year, if any:

Nil

BOARD OF DIRECTORS



HEW KAM MOOI
Independent Non-Executive Director

Age : 68
Nationality : Malaysian
Gender : Female

Board Committee Memberships :

- *Nomination Committee (Chairman)*
- *Remuneration Committee (Member)*
- *Audit and Risk Management Committee (Member)*

**Academic & Professional Qualification /
Date of Appointment / Working Experience:**

Ms Hew Kam Mooi was appointed to the Board on 31 May 2022. She has more than 45 years of working experience and extensive knowledge in various areas covering operation, corporate banking, corporate financing, merger & acquisition, accounting, taxation, auditing and strategic financial management in private as well as listed companies.

She graduated with a Degree in Accounting & Finance and is a member of the Association of International Accountants (AIA) United Kingdom. She is a member of Institute of Financial Accountants (IFA) United Kingdom and a member of Institute of Public Accountants (IPA) Melbourne, Australia.

She started her young career in a private company in manufacturing, trading & customer services industry. Subsequently, she joined a listed company in oil & gas, shipyard, fabrication, construction, resort, hotel & commercial development and consultancy services as an accountant. Later on, she joined a private company with a subsidiary listed in Philippine Stock Exchange as a Group Accountant and industries covered were Hotel & Resort Development & Management, Construction & Investment.

In year 2000, she joined a developer as a General Manager in township development & construction. In year 2006, she was promoted to Managing Director heading a Financial Consultancy Company, responsible for the overall function that the company undertakes especially in plantation, manufacturing, development & construction and real estate investments. In year 2021, she retired at the age of 65 from the company.

Directorship(s):

- Listed Companies: Nil
- Other Public Companies: Nil

Family relationship with any director and/or major shareholder:

Nil

Conflict of Interest with the Company:

Nil

Board Meeting Attendance in 2025:

- She attended all eight (8) Board Meetings during the financial year ended 31 March 2025

Length of Service:

3 years 2 months (as at 11 July 2025)

Date of Last Re-election:

29 August 2024

List of convictions for offences within the past 5 years and particulars of any public sanction or penalty imposed by the relevant regulatory bodies during the financial year, if any:

Nil

KEY SENIOR MANAGEMENT

DATO' BORHANUDDIN BIN RAMLI

Managing Director, Damini Corporation Sdn Bhd

Age : 66
Nationality : Malaysian
Gender : Male

Academic / Professional Qualification:

1979/1982 : B.A. Hons (Universiti Kebangsaan Malaysia)
 1983/1984 : Diploma in Public Administration (INTAN)
 1988/1989 : Diploma in Management Science (INTAN)
 1992/1993 : Diploma in Information Management for Development (University of Birmingham, UK)
 1993/1994 : M.Sc. Public Economic Management, (University of Birmingham, UK)

Directorship(s):

- Listed Companies: Nil
- Other Public Companies: Nil

Date of Appointment / Working Experience:

From 1982 to 1997, held various key positions in government and banking, including Sub-Accountant at Malayan Banking Berhad, Administrative and Diplomatic Officer at the Public Services Commission, Assistant Director at MITI, and Assistant Secretary at the Ministry of Finance.

Since 1997, serves as Managing Director of Damini Corporation Sdn. Bhd., and later appointed as Managing Director of Delta Perdana Sdn. Bhd. in 2005 and Delta Prima Metering Sdn. Bhd. in 2013.

Family relationship with any director and/or major shareholder:

Nil

Conflict of Interest with the Company:

Nil

List of convictions for offences within the past 5 years and particulars of any public sanction or penalty imposed by the relevant regulatory bodies during the financial year, if any:

Nil

AZMI BIN MOHD

Managing Director, Haluan Prisma Sdn Bhd

Age : 45
Nationality : Malaysian
Gender : Male

Academic / Professional Qualification:

- Bachelor Degree in Civil Engineering - Construction Management (Hons) from University Technology Malaysia (UTM) 2003.

Directorship(s):

- Listed Companies: Nil
- Other Public Companies: Nil

Date of Appointment / Working Experience:

Azmi Bin Mohd was appointed as the Managing Director on 4 June 2024. Prior to his appointment, he was working in Kayaal Holdings Sdn Bhd. He has over twenty years experiences in contract and construction of residential, commercial, infrastructure and purposed-built or specialty buildings.

Family relationship with any director and/or major shareholder:

Nil

Conflict of Interest with the Company:

Nil

List of convictions for offences within the past 5 years and particulars of any public sanction or penalty imposed by the relevant regulatory bodies during the financial year, if any:

Nil

KEY SENIOR MANAGEMENT

LO SEE YONG

Executive Director Operations, Damini Group

Age : 52
Nationality : Malaysian
Gender : Male

Academic / Professional Qualification:

- Mr Lo is a Chartered Accountant of the Malaysian Institute of Accountants (MIA) and a Fellow Member of the Association of Chartered Certified Accountants (FCCA).

Directorship(s):

- Listed Companies: Nil
- Other Public Companies: Nil

Date of Appointment / Working Experience:

Mr Lo joined Damini Corporation Sdn Bhd as General Manager – Corporate Finance since 2015. He is currently the Chief Operating Officer & Executive Director for the Damini Group.

He has more than 20 years of experience in both accounting and auditing related field in various industries. Mr Lo started his career in 1997 as an auditor with Ernst & Young and left as Audit Manager. He later joined Naza Motor Trading Sdn Bhd as Senior Accountant, Dceil International Berhad as Corporate Planning Manager, AWC Facility Berhad as Finance Manager, Jendela Permai Sdn Bhd as Senior Manager in 2007, and subsequently appointed as Executive Director – Finance & Operation at Suasa Efektif Sdn Bhd.

Family relationship with any director and/or major shareholder:

Nil

Conflict of Interest with the Company:

Nil

List of convictions for offences within the past 5 years and particulars of any public sanction or penalty imposed by the relevant regulatory bodies during the financial year, if any:

Nil

NG HOCK CHENG

Senior Manager, Sales & Marketing
 Yew Lean Foundry & Co Sdn Bhd

Age : 57
Nationality : Malaysian
Gender : Male

Academic / Professional Qualification:

- STPM from Yok Bin Secondary School, Melaka in 1988

Directorship(s):

- Listed Companies: Nil
- Other Public Companies: Nil

Date of Appointment / Working Experience:

Joined the company as Sales Manager on 1 April 2014 and promoted to Senior Manager, Sales & Marketing on 1 February 2019. Brings 15 years of experience in Sales & Marketing across various industries, and 12 years in the waterworks and sewerage piping sector.

Played a key role in securing major projects such as Pan Borneo, JBALB, and CMS Infra Trading Sdn Bhd in Sarawak; Jabatan Air Sabah and Jabatan Perkhidmatan Pembetulan Sabah; and Pengurusan Air Selangor in Selangor. Also responsible for managing major distributors and hardware dealers throughout Malaysia.

Family relationship with any director and/or major shareholder:

Nil

Conflict of Interest with the Company:

Nil

List of convictions for offences within the past 5 years and particulars of any public sanction or penalty imposed by the relevant regulatory bodies during the financial year, if any:

Nil

KEY SENIOR MANAGEMENT

FOO CHIN YEE

General Manager, Finance & Accounts
YLI Holdings Berhad

Age : 48
Nationality : Malaysian
Gender : Female

Academic / Professional Qualification:

- Miss Foo is a Chartered Accountant of the Malaysian Institute of Accountants (MIA) and a Fellow Member of the Association of Chartered Certified Accountants (FCCA).

Directorship(s):

- Listed Companies: Nil
- Other Public Companies: Nil

Date of Appointment / Working Experience:

Foo Chin Yee was appointed as the as General Manager on 17 March 2025. Prior to her appointment as General Manager, she was holding the position of Assistant Vice President – Group Finance & Accounts (GFA) in See Hoy Chan Sdn Berhad. She handled Group's finance and accounting policies, financial reporting, annual budgets, quarterly forecasts, annual audits, tax compliance, Group's treasury and cashflow, risk management and internal controls, as well as being a strategic partner in advising the management and business units in aspects of financial matters.

She has more than 20 years of experience in auditing and statutory, post-REIT, and vast experience working in the property development industry where she was with KPMG, International Business Machines Corporation (IBM), Sunway REIT Management Sdn. Bhd., Suez Domain Sdn. Bhd. (Suez Capital Group), developer of KL Gateway Integrated Development at Bangsar South and See Hoy Chan Sdn Berhad, the developer to Damansara Uptown.

Family relationship with any director and/or major shareholder:

Nil

Conflict of Interest with the Company:

Nil

List of convictions for offences within the past 5 years and particulars of any public sanction or penalty imposed by the relevant regulatory bodies during the financial year, if any:

Nil



FINANCIAL CALENDAR

FINANCIAL YEAR END

31 March 2025

ANNUAL GENERAL MEETING

28 August 2025

ANNOUNCEMENT OF RESULTS

First Quarter

(Financial Period Ended 30 June 2024)

29 August 2024

Second Quarter

(Financial Period Ended 30 September 2024)

27 November 2024

Third Quarter

(Financial Period Ended 31 December 2024)

27 February 2025

Fourth Quarter

(Financial Period Ended 31 March 2025)

29 May 2025

ANNUAL REPORT

Date of Issuance

29 July 2025



02

Section 2

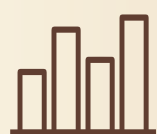
CORPORATE STATEMENTS



MANAGEMENT DISCUSSION & ANALYSIS



Revenue
RM48.01mil
31 MAR 2025



Gross Loss
RM44.14mil
FY2025



Gearing & Liquidity
RM28.30mil
FY2025

GENERAL DESCRIPTION OF THE GROUP

YLI Holdings Berhad ("YLI") is an investment holding company with several key subsidiaries involving in activities as tabulated below:

Yew Lean Foundry & Co Sdn Bhd ("YLF")

YLF is a leading supplier of ductile iron pipes, fittings and other related products in Malaysia and the ASEAN region. Its pipes supplied are according to BS EN standards and MS ISO standards for potable and sewerage applications. It is 100% owned by YLI Holdings Berhad.

Logam Utara (M) Sdn Bhd ("LUSB")

LUSB is primarily in the trading of Scrap Metal and other waterworks pipes, fittings and accessories for Water & Sewerage Industry. It is 100% owned by YLI Holdings Berhad.

Laksana Wibawa Sdn Bhd ("Laksana")

Laksana is primarily involved in the trading of high-quality steel pipes for water, sewerage and construction industries. It is 51% owned by YLI Holdings Berhad.

MRPI Pipes Sdn Bhd ("MRPI")

MRPI is principally involved in the manufacturing and marketing of High Density Polyethylene ("HDPE") pipes and fittings. The pipes and fittings manufactured are in conformance with Malaysia and International Standards, primarily for potable and sewerage applications. It is 70% owned by YLI Holdings Berhad.

Haluan Prisma Sdn Bhd ("HPSB")

HPSB is a contractor registered with "A" Class and PKK Bumiputra status by Pusat Khidmat Kontraktor ("PKK") and under "G7" Grade by the Construction Industry Development Board ("CIDB"). It is 70% owned by YLI Holdings Berhad.

Damini Corporation Sdn Bhd ("Damini")

Damini is involved in the supply of chemicals and equipment for the water treatment industries. It is 80% owned by YLI Holdings Berhad.

Delta Perdana Sdn Bhd ("DPSB")

DPSB is involved in the assembly of water meters. Both Damini and Delta Perdana Sdn Bhd are involved in the trading of in-house and 3rd party water meters and related equipment. It is 100% owned by Damini Corporation Sdn Bhd.

Delta Prima Metering Sdn Bhd ("DPM")

DPM is involved in the assembly and trading of smart electric meters. Its primary customer is Tenaga Nasional Berhad. It is 97.5% owned by Damini Corporation Sdn Bhd.

With the above key subsidiaries, YLI Group aspires to become the one-stop solution to all Utility Services Provider for Water and Electricity. While YLF, Laksana and MRPI serve to fulfill pipe requirement of various base materials (i.e. Ductile Iron, Mild Steel and HDPE), HPSB could synergistically act as the contractor in a supply-and-lay contract whenever such services are required by the Group's customers. LUSB also serves to provide additional income stream to the Group with trading on the scrap metal in the open market. Besides trading in pipes, fittings, accessories, and scraps, on 10 January 2025, the Group had further diversified their income stream to include chemicals and equipment for the water treatment industries, water meters and smart electric meters for Tenaga Nasional Berhad.

Along with our vision to be a pre-eminent group in providing value-added services and products to the Utility Services Provider for Water and Electricity, we strive to contribute effectively towards nation building.

MANAGEMENT DISCUSSION & ANALYSIS

FINANCIAL REVIEW

Revenue

The group revenue for the financial year ended 31 March 2025 ("FY2025") was RM48.014 million as compared to RM63.547 million achieved in previous financial year ("FY2024"). The lower revenue in the group was primarily attributed by lower demand of existing YLI products for domestic market despite new income stream from Damini Corporation Sdn Bhd and its subsidiary companies.

Gross Loss

A gross loss of RM44.137 million was recorded for FY2025 as compared to a gross loss of RM3.940 million for FY2024, in tandem with the lower group revenue, lower production volume recorded, impairment and revision of costing on inventories and retrenchment costs of workers with shift in focus from manufacturing to trading business for the Group.

Other Income

Other income for FY2025 at RM7.750 million, dropped by RM76.060 million as compared to RM83.810 million registered in FY2024. The decrease in other income for FY2025 as compared to FY2024 was mainly due to a one-off compulsory land disposal exercise for Laksana and gain from disposal of machineries in previous year.

Administrative Expenses

Administrative expenses for FY2025 of RM19.229 million was lower as compared to RM32.589 million in FY2024 by RM13.36 million mainly due to related administrative expenses incurred by Laksana on the one-off compulsory disposal of land, building and disposal of machineries as well as impairment of DI machinery in FY2024.

Loss After Tax & Total Comprehensive Income

Consequently, for reasons stated above, the Group recorded a Loss after Tax of RM56.837 million in FY2025 as compared to a Profit after Tax of RM43.452 million for FY2024 mainly due to one-off compulsory disposal of land and building by Laksana. The Group also recorded lower total comprehensive income in FY2025 compared to FY2024 despite revaluation surplus of RM58.588 million recorded as compared to one off gain from disposal of lands, building and machineries by Laksana in FY2024.

Equity Attributable to the Owners of the Company

The equity attributable to the owners of the Company (i.e. YLI Holdings Berhad) decreased by RM13.717 million from RM16.281 million as at the end of FY2024 to RM2.564 million as at the end of FY2025.

Gearing and Liquidity

Total short-term and long-term borrowings of the Group (defined to include overdraft, finance lease payables, term loans and other bank borrowings, both long-term and short-term) as at the end of FY2025 amounted to RM28.302 million as compared to RM18.727 million as at the end of FY2024. In terms of liquidity, the Group recorded a cash and short-term deposits of RM18.626 million as at the end of FY2025 as compared to RM37.063 million as at the end of FY2024.

Capital expenditure requirement

A total of RM9.688 million was expended during FY2025 to fulfill capital expenditure requirement and the amount to be expended within the next financial year is expected to be within the range of RM4 million – RM5 million for the Group.



MANAGEMENT DISCUSSION & ANALYSIS

PROSPECTS

The Malaysian economy is expected to record a lower Gross Domestic Product (“GDP”) growth rate of 4.2% in 2025 compared to 5.0% in 2024. The industry outlook for the Group’s business is expected to remain extremely challenging moving forward in view of the softer demand of waterworks pipes, competitive pricings offered by competitors, higher pace of inflation around the World with US Tariffs uncertainties, ongoing conflict between Russia & Ukraine and war in the Middle East.

Despite the above, the Board of Directors and the Management believe that the demand for the Group’s products (i.e. pipe and fittings made of ductile iron, mild steel and high-density polyethylene, water meters) will gradually improve over time as the Government’s efforts in improving the water infrastructure and delivery are intensified to reduce the currently high rate of non-revenue water in order to avoid water shortages in the future.

Extract from The Star on Thursday, 27 Feb 2025

“Air Selangor is actively replacing pipes, upgrading assets such as pump houses and tanks, improving distribution and reticulation pipes, enhancing water treatment plants, increasing water storage capacity by building new tanks and ponds, and planning the Water Grid Interconnectivity plan. Air Selangor had taken steps to reduce the Non-Revenue Water (NRW) rate in order to minimise the loss of treated water, which would help meet the increasing demand”.

The Group would continue to scout for investment opportunities to further diversify the earnings base of the Group and enhance the returns to its shareholders.

DIVIDEND

The Board of directors does not recommend any dividend payment for the current financial year ended 31 March 2025.



SUSTAINABILITY STATEMENT

INTRODUCTION

YLI Holdings Berhad (“YLI” or the “the Group”) is pleased to present the annual Sustainability Statement (“Statement”) for the financial year ended 2025 (“FY2025”). At YLI, we recognise the value of integrating environmental, social, and governance (“ESG”) considerations into all aspects of our business. These efforts reflect our belief that long-term success is built on balancing financial performance with meaningful social impact, good governance and environmental stewardship. We are committed to advancing our sustainability journey, embedding responsible practices throughout every facet of our operations to help shape a resilient and sustainable future.

This Statement reflects our ongoing efforts and performance in managing and improving sustainability across our operations, detailing the progress we have made and the strategic path we are setting for the future. In navigating an increasingly complex global landscape, we remain dedicated to fostering sustainable practices that align with our core values and generate long-term benefits for our stakeholders.

We prioritise innovation to create solutions that are efficient and sustainable, meeting the evolving demands of our clients. At the same time, we endeavour to minimise the Group’s environmental footprint, while ensuring the well-being of our employees, customers, and the wider community. These efforts reinforce our pledge to responsible growth and long-term resilience. We are pleased to share this year’s achievements and to outline our commitment to building a more resilient, sustainable and responsible organisation. We will continue to enhance and improve our sustainability reporting to demonstrate transparency, enabling our stakeholders to make informed decisions.

As we look to the future, we remain dedicated to improving our ESG performance, building partnerships that drive positive change and innovating to meet the evolving needs of our stakeholders. We have made progress in our sustainability journey over the years and will continue to strive towards upholding our sustainability performance in the years to come.



SUSTAINABILITY STATEMENT

REPORTING PERIOD AND SCOPE

This Statement covers the sustainability-related principles, initiatives and performance of our operations for the financial year from 1 April 2024 to 31 March 2025, unless otherwise stated in the sections of this report where relevant. Data from the previous financial years has been included where relevant for meaningful comparisons. The scope of this Statement covers the following in-scope entities:

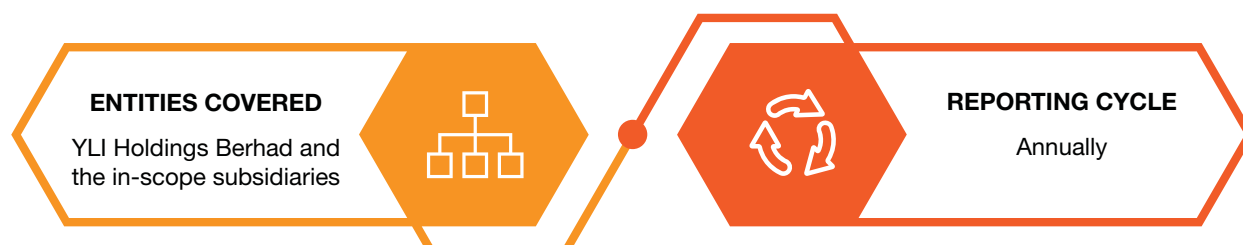
Entities	Sites of Operations	Principal Activities
Yew Lean Foundry & Co Sdn Bhd	Perai, Penang	Manufacturing and trading of ductile iron pipes, fittings and other related products
Logam Utara (M) Sdn Bhd	Klang, Selangor	Trading in scrap metal, ductile iron pipes and fittings
Laksana Wibawa Sdn Bhd	Taman Tun Dr Ismail, Kuala Lumpur	Trading of steel pipes and related products
MRPI Pipes Sdn Bhd	Klang, Selangor	Manufacturing and trading of HDPE Pipes & MDPE Pipes
Haluan Prisma Sdn Bhd	Bukit Jalil, Kuala Lumpur	Construction and project management
Damini Corporation Sdn Bhd	Petaling Jaya, Selangor	Supply of chemicals and equipment for the water treatment industries
Delta Perdana Sdn Bhd	Shah Alam, Kuala Lumpur	Manufacturing and trading of water meter and related equipment
Delta Prima Metering Sdn Bhd	Shah Alam, Kuala Lumpur	Manufacturing and trading of smart electric meters

This Statement encompass key business activities such as the manufacturing of ductile iron (“DI”) pipes, high-density polyethylene (“HDPE”) pipes and relevant fittings, trading of mild steel (“MS”) pipes and fittings as well as the construction, project management and trading of scrap metal.

On 3 July 2024, the Company had enter into a conditional share sale agreement for the proposed acquisition of 80% equity interest in Damini Corporation Sdn. Bhd. (“Damini”) and had completed the said acquisition on 10 January 2025. Damini is principally involved in supplying chemicals and equipment for the water treatment, assembling of water meter and trading, assembling and trading smart electric meter as well as trading related equipment.

There was no significant change to the Group’s operations and business nature during the reporting year apart from the acquisition described above and the ceassation of manufacturing of ductile iron pipes, plastic pipes, fittings and waterwork related products.

The overview of the scope, reporting period and the Group’s key business operations and subsidiaries are presented below:



This Statement shall be read together with the Management Discussion and Analysis (“MD&A”) disclosed under our annual report which outlines the Group’s financial and operational performance for the reporting year.

SUSTAINABILITY STATEMENT

REPORTING FRAMEWORK

This Statement is prepared in accordance with Bursa's Listing Requirements, with reference to Bursa's Sustainability Reporting Guide (3rd Edition) and the principles of the Malaysia Code on Corporate Governance ("MCCG" or "the Code"). The disclosures contained herein are focused on material sustainability issues for both the Group and its stakeholders.

ASSURANCE

All data contained within this Statement has been sourced internally and has been verified by the respective business units or information owners. Where applicable, selected data has been internally assured by YLI's internal audit function. The Company did not seek external assurance for this Statement but may consider doing so in the future.

FEEDBACK

This Statement can be found and downloaded in our official website, under the section of Annual Report. We welcome your views and feedback on our sustainability practices and reporting. For any enquiry related to this Statement, please contact corporate@yli.com.my, or via our 'Contact Us' page.

OUR ENGAGEMENT WITH THE STAKEHOLDERS

Stakeholders play a vital role in our businesses, making it essential to maintain open communication channels for discussing relevant topics and understanding their expectations. We are committed to sustain constructive dialogue with all stakeholder groups and foster closer relationships, ensuring their needs and concerns are incorporated into the development of our sustainability initiatives and strategies. This is achieved through regular, timely engagements across various channels.

We would engage with our key stakeholders on issues which are material to the Group's business activities and operations as a whole. While engaging with our stakeholders, we pursue various approaches to enable them to understand our business operations and seek their feedback and input on several matters relevant to them. Stakeholder engagement takes place through a range of communication methods, including online platforms, meetings, seminars, and face-to-face interactions.

SUSTAINABILITY STATEMENT

OUR ENGAGEMENT WITH THE STAKEHOLDERS (CONT'D)

For FY2025, the Group conducted an informal stakeholder engagement involving both internal and external stakeholders, including employees, key customers and suppliers. We concluded that our primary stakeholders remain the same individuals or groups that have interests that are affected or could be affected by the Group's activities. Details of our key stakeholders and their engagement activities are presented in the stakeholder engagement table below.

Types of Stakeholders	Engagement Methods	Frequency
Customers	• Meetings / Discussions • Press release / Announcements • Customer service practices • Contract negotiations • Corporate website	• Ongoing • Ad-hoc • Ongoing • Ad-hoc • Ongoing
Employees	• Meetings / Discussions • Annual performance review • Grievances / Whistleblowing procedures • Dialogue session	• Ongoing • Annually • Ad-hoc • Ad-hoc
Shareholders	• Annual General Meeting • Annual report • Quarterly announcements / Reports • Press release • Corporate website	• Annually • Annually • Quarterly • Ad-hoc • Ongoing
Government / Regulatory Bodies	• Report submissions • Audits / Inspection Visits • Meetings / Discussions • Press release / Announcements • Contract negotiations • Corporate website	• Ongoing • Ad-hoc • Ongoing • Ad-hoc • Ad-hoc • Ongoing
Suppliers / Vendors	• Meetings / Discussions • Performance evaluations • Contract negotiations • Vendor registrations	• Ongoing • Annually • Ad-hoc • Ad-hoc
Public / Local Communities	• Press release • Corporate website	• Ad-hoc • Ongoing

SUSTAINABILITY STATEMENT

IDENTIFYING AND PRIORITISING OUR MATERIAL ASPECTS

We are aware that material matters can directly or indirectly impact the long-term value for our stakeholders. The materiality assessment entails the process of identifying key sustainability matters relevant to the Group's business and strategies, followed by rating-based assessment on the identified key sustainability matters. Each of the material sustainability matters was duly identified, assessed and rated accordingly by the Sustainability Working Group ("SWG" or "WG").

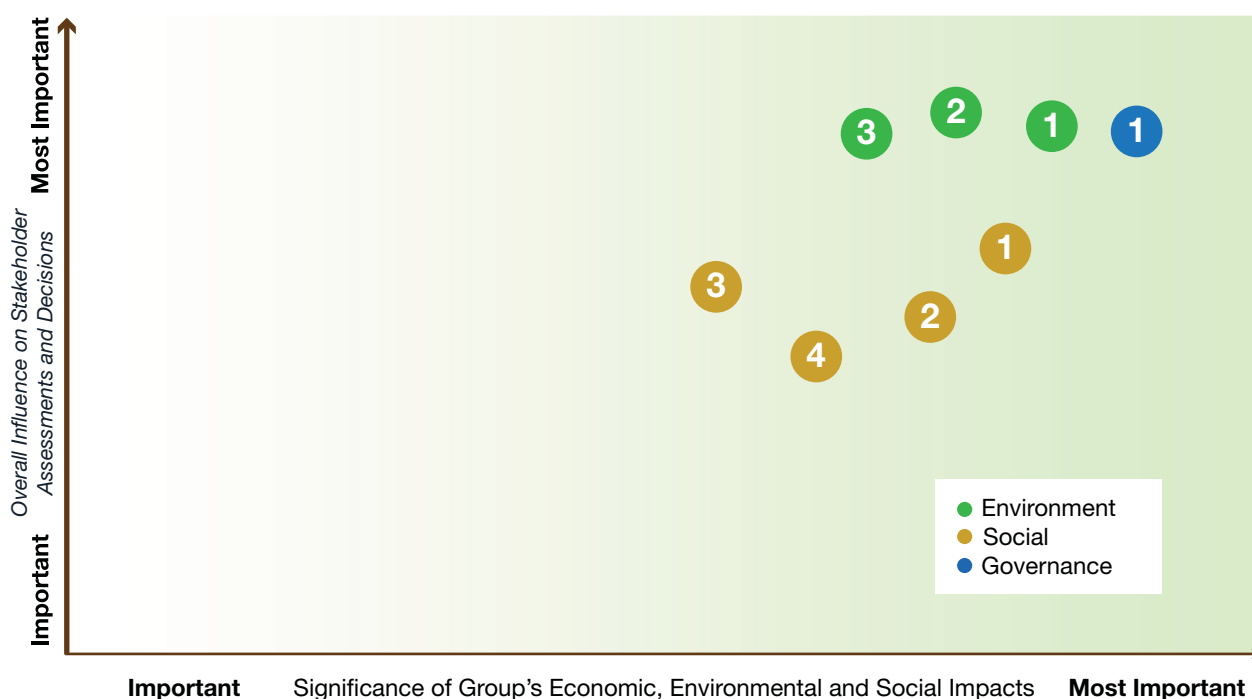
The following methodologies and procedures are applied in a materiality assessment process:



SUSTAINABILITY STATEMENT

IDENTIFYING AND PRIORITISING OUR MATERIAL ASPECTS (CONT'D)

The Group's first materiality assessment was conducted in FY2019. To ensure the relevance and significance of the material topics to our business, we review them annually. In FY2025, we conducted a desktop review on the material topics and assessed that they are still material to the Group, with some minor refinements. This included expanding the reporting scope on Environmental Conservation, Preservation Initiatives and Efforts which now includes reporting on emissions, which is further detailed in this report. Moving forward, YLI will continue to monitor these material matters to ensure that they remain relevant not only for our business but also for our internal and external stakeholders.



Environmental	Social	Governance
1 Waste Management Practices	1 Health and Safety Initiative	1 Compliance and Ethical Business Engagements
2 Sustainable Manufacturing Practices	2 Human Rights, Diversity, Equal Opportunity and Inclusivity	
3 Environmental Conservation, Preservation Initiatives and Efforts	3 Training and Development	
	4 Supporting Our Local Economy and Community	

SUSTAINABILITY STATEMENT

IDENTIFYING AND PRIORITISING OUR MATERIAL ASPECTS (CONT'D)

Through our materiality assessment process, we have identified potential sustainability risks and opportunities that are relevant and material to both our business and stakeholders. By integrating these diverse risk categories, we ensure a risk management approach that supports our sustainability objectives and long-term corporate goals.

Material Sustainability Matters	Risk	Opportunities
Compliance and Ethical Business Engagements	Lapse in corporate governance practices may damage the reputation and corporate image.	Effective corporate governance practices enhance reputation and corporate image.
Waste Management Practices	Inadequate waste management may lead to environmental pollution.	Effective waste management presents opportunities for resource recovery through recycling and cost savings for business.
Environmental Conservation, Preservation Initiatives and Efforts	Failure to comply with environmental regulations can result in legal and financial penalties and negative publicity.	Sustainable resource management practices can lead to significant cost savings for businesses in the long term and improve overall profitability.
Sustainable Manufacturing Practices	Lack of sustainable manufacturing practices may result in excessive pollution, resource depletion, decline in air and water quality, loss of biodiversity, and overall damage to ecosystems in the long term.	Opportunity to reduce long-term costs by improving energy and resource efficiency can lead to cost savings such as lower energy consumption.
Health and Safety Initiative	Workplace accidents and injuries result in decreased productivity.	Robust safety culture and a supportive work environment not only boosts employee well-being and efficiency but also upholds Group's reputation.
Human Rights, Diversity, Equal Opportunity and Inclusivity	Violation of human rights and discriminatory practices in the workplace can result in regulatory fines, negatively affect employee retention and reputational damage.	Diversity, equity and inclusion in workplace empowers work culture, attracts new talents and improves the quality of decision making.
Training and Development	Inadequate training may result in reduced productivity and performance.	Continued upskilling is key to attracting and keeping employees, which contributes to earnings of the Group.
Supporting Our Local Economy and Community	Business activities that negatively impact communities may expose the business to violations of laws, regulations, and operational disruptions.	Regular engagements through community impact programs strengthen our relationship with local communities.

SUSTAINABILITY STATEMENT

SUSTAINABILITY TARGETS

The Group recognises the importance of setting measurable sustainability performance targets to drive progress and accountability across our ESG initiatives. For FY2025, we have established a selected short-term sustainability-related targets to measure our sustainability performance more effectively.

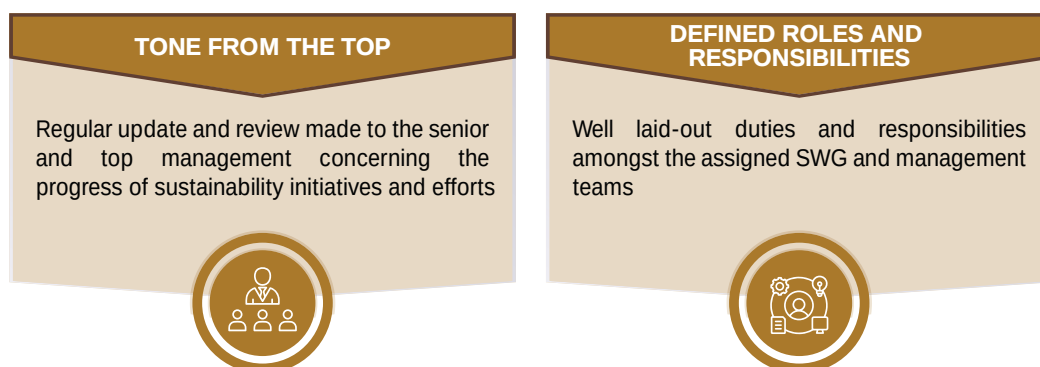
Material Sustainability Matters	Short-term Sustainability Targets
Compliance and Ethical Business Engagements: <i>Anti-Bribery and Corruption Management</i>	We aim to achieve zero incidents of corruption for FY2026.
Data Privacy: <i>Number of substantiated complaints concerning breaches of customer privacy and losses of customer data</i>	We aim to achieve zero instance of complaints concerning breaches of customer privacy and losses of customer data for FY2026.
Waste Management Practices: <i>Non-compliance cases or incidents pertaining to the breach of environment regulatory requirement</i>	We aim to achieve zero incidents pertaining to the breach of environment regulatory requirement for FY2026.
Health and Safety Initiatives: <i>Occupational, Health and Safety</i>	We aim to achieve zero instance of work-related fatality for FY2026.
Human Rights, Diversity and Equal Opportunity: <i>Number of substantiated complaints concerning human rights violations</i>	We aim to achieve zero instance of complaints concerning human rights violation for FY2026.

GOVERNANCE STRUCTURE

The Group recognises the importance of an effective sustainability governance structure in driving long-term value creation for our stakeholders. The Board of Directors ("Board") is primarily responsible for the Group's sustainability practices and performance. The Board drives the sustainability agenda, maintaining overall oversight and incorporating key sustainability issues into its strategic formulation to ensure alignment with the Group's long-term objectives. The sustainability governance structure is integrated into the Group's corporate governance framework to ensure sustainability is embedded across the organisation.

The Group Managing Director ("GMD") is tasked to develop relevant strategies and plans to ensure all key aspects of the Group's business activities are in line with the direction stipulated by the Board. Besides, the GMD is also responsible to ensure sufficient resources are being allocated to undertake the necessary sustainability initiatives and strategic plans. The GMD is supported by the Sustainability Working Group which is a dedicated committee that prioritises the relevant sustainability strategies, including the integration of sustainability considerations into the Company's operations.

The SWG has taken the following key criteria into consideration prior to establishing an effective governance structure to oversee the sustainability matter:



SUSTAINABILITY STATEMENT

GOVERNANCE STRUCTURE (CONT'D)

The SWG meets at least once in the financial year to assess and undertake where necessary, sustainability initiatives for business improvement purpose. SWG meetings are held to review the relevant data and information that necessitates the preparation of this Statement, including the confirmation of governance structure, stakeholder's engagement analysis, prioritisation of sustainability matters, and other matters disclosed under this Statement.

The Group's sustainability governance structure can be outlined in the following diagram:



Policies and Procedures for Governance

At YLI, we are committed to maintaining the highest standards of corporate governance, given the pivotal role it plays in the Group's long-term success. Strong governance is the backbone of our operations, ensuring that ethical business practices are ingrained across all levels, driving our sustainable growth and enhancing our corporate resilience. We aspire to be transparent and conduct our business in an ethical and principled way to achieve long-term success, as well as to ensure trust amongst shareholders and investors. The outlined policies below ensures that the Group adheres to the highest ethical principles, governs its business activities with effectiveness, and showcases the integrity of its operations:

- Anti-Bribery and Corruption Policy;
- Whistleblowing Policy;
- Directors' Code of Conduct;
- Fit and Proper Policy;
- Conflict of Interest Policy;
- Employee Handbook

SUSTAINABILITY STATEMENT

GOVERNANCE STRUCTURE (CONT'D)

Board Diversity

The Group's Board, composed of experienced professionals from diverse industries, plays a pivotal role in aligning our business objectives with sustainability and climate goals. All appointments to the Board are made on merit, ensuring that individuals are selected for their qualification, experience, and expertise. The Board's policy is designed to create a diverse and skilled composition that is able to effectively address the needs and challenges of the business. The Board diversity in terms of gender and age group are illustrated below:

Indicator	Measurement Unit	2023	2024	2025
Bursa C3(b) Percentage of directors by gender and age group				
<u>Gender Group</u>				
Male	Percentage	80.00	80.00	50.00
Female	Percentage	20.00	20.00	50.00
<u>Age Group</u>				
Below 40	Percentage	Nil	Nil	Nil
Between 40 and 55	Percentage	20.00	20.00	50.00
Above 55	Percentage	80.00	80.00	50.00

Compliance and Ethical Business Engagements

At YLI, we are fully committed to upholding the highest standards of ethics and integrity in all our operations. We ensure that our employees adhere to relevant regulations and professional code of conduct, fostering an environment of trust and transparency. We maintain a firm stance against corruption and require all employees to act with fairness, professionalism, and respect in all business dealings.

Our Code of Ethics is our ethical handbook that all employees and external stakeholders must abide by in discharging both their duties and conducting business activities. This covers a wide range of ethical considerations, such as supplier responsibility, human rights, health and safety, environment, conflicts of interest, regulatory compliance, and confidentiality.

The governance structure of the Group is based on the Malaysian Code on Corporate Governance whereby the Board of Directors, management and employees of the Group discharge their obligatory duties with clear accountabilities and responsibilities.

We strongly believe that effective risk management is key to strategic planning and decision-making processes. We also take into account the risks arising from both environmental and social perspectives to have a balanced assessment of our business opportunities. Additionally, the Group places great level of emphasis on internal control by appointing an independent consulting firm in conducting regular internal audit exercises.

Further details of our corporate governance practices are disclosed in the Corporate Governance section of this Annual Report.

Anti-Bribery and Corruption Management

YLI's corporate policy strictly enforces zero tolerance for any form of corrupt behaviour or practices. This aligns with our principles of integrity, responsibility and accountability, and ensures full compliance with all anti-corruption laws and regulations.

SUSTAINABILITY STATEMENT

GOVERNANCE STRUCTURE (CONT'D)

Compliance and Ethical Business Engagements (cont'd)

The Group is committed in upholding all laws relevant to countering bribery and corruption in Malaysia and all other jurisdictions in which it operates. The Group maintains an Anti-Bribery and Corruption ("ABC") Policy which comprises of relevant rules and regulations to deter any malpractices or misconduct within the Group. The ABC Policy of the Group specifies the following key rules:

- YLI shall not offer or provide any forms of gratifications to any person associated with the Group for the purpose of gaining advantages over business dealings;
- The employees are prohibited from offering or accepting any forms of gratifications from business associates with the intention of influencing a business decision;
- YLI shall take appropriate actions against employees who engaged in any form of bribery and corruption activities;
- YLI forbids any retaliation action to be taken against any person who report a misconduct in the Group in good faith;
- YLI commits to perform reasonable due diligence to all employees and business associates prior or throughout their engagement with the Group;
- YLI shall ensure adequate communication is performed to its employees and business associates concerning its stance on ABC activities;
- YLI shall maintain and conduct regular review on its Anti-Bribery and Corruption Management System ("ABMS") to ensure the practices remain relevant and effective.

In the month of March 2025, the Group had conducted briefing sessions to its management as a means to create awareness on the amended MACC Act to cultivate a zero-bribery and corruption culture. As of 31 March 2025, we recorded zero incidents of corruption across the business operations.

Indicator	Measurement Unit	2023	2024	2025
Bursa C1(a) Percentage of employees who have received training on anti-corruption by employee category:				
- Manager and Above	Percentage	88.00	73.68	62.07
- Executive	Percentage	30.00	13.16	32.50
- Non-Executive	Percentage	Nil	11.54	9.43
- Foreign Workers	Percentage	Nil	Nil	Nil
Bursa C1(b) Percentage of operations assessed for corruption-related risks	Percentage	100.00	100.00	100.00
Bursa C1(c) Confirmed incidents of corruption and action taken	Percentage	Nil	Nil	Nil

Data Privacy

Ensuring the protection of data privacy is a top priority for us, serving as a cornerstone of our commitment to operational integrity. We recognise that safeguarding personal and sensitive information of customers, employees and partners is the foundation in building trust and maintaining our reputation. Our customers' data is treated with the utmost privacy and confidentiality. All data collected is with the consent of customers and with their full understanding and awareness that such data is collected by YLI and may be used for internal purposes.

In FY2025, we are pleased to report that there were no substantiated complaints concerning leaks or breaches of customer privacy or loss of customer data.

Indicator	Measurement Unit	2023	2024	2025
Bursa C8(a) Number of substantiated complaints concerning breaches of customer privacy and losses of customer data	Number	Nil	Nil	Nil

SUSTAINABILITY STATEMENT

GOVERNANCE STRUCTURE (CONT'D)

Waste Management Practices

The Group consistently monitors the environmental impacts of its operations and implements measures and policies to minimise waste and reduce our environmental footprint. We acknowledge the adoption of proper waste management, specifically on scheduled waste, is vital to protect our workplace and health and safety. We are committed to ensuring that waste generated from our operations is managed through proper disposal channels, reinforcing our commitment to environmental stewardship and sustainable practices. The Group's operational processes incorporate policies and procedures for proper and safe handling, management, and disposal of scheduled waste which are guided by applicable laws, regulations, and industry codes and standards.

As part of the Group's initiatives, we adopt active waste sorting and separation where appropriate to enable better recoverability and recyclability. In addition, the Group maintains a Department of Environment ("DOE")'s Electronic Scheduled Waste Information System ("ESWIS") to ensure that the waste management approach is in line with the Group's objective in preserving the natural environment, as well as ascertaining the compliance of relevant environmental rules and regulations.

In general, the assigned waste management teams are responsible for overseeing waste management activities at their respective operating sites, ensuring they comply with our policies and procedures, as well as applicable laws and regulations. The following schedule wastes would be collected and kept in designated waste areas to ensure proper storage and safety of the employees:

Schedule Waste Code	Description
SW104	Dust, slag, dross or ash containing aluminum, arsenic mercury, lead, cadmium, chromium, nickel, copper, vanadium, beryllium, antimony, tellurium, thallium or selenium excluding slag from iron and steel factory
SW204	Sludges containing one or several metals including chromium, copper, nickel, zinc, lead, cadmium, aluminum, tin, vanadium and beryllium
SW305	Spent lubricating oil
SW306	Spent hydraulic oil
SW409	Disposed containers, bags or equipment contaminated with chemicals, pesticides, mineral oil or scheduled wastes
SW410	Rags, plastics, papers or filters contaminated with scheduled wastes
SW417	Waste of inks, paints, pigments, lacquer, dye or varnish

At the present, the storage of scheduled wastes is limited to the permitted capacity of maximum 20 tonnes. As of 31 March 2025, the Group did not exceed the permitted capacity of maximum of 20 tonnes of the scheduled waste storage.

All scheduled wastes would be managed by relevant subject matter experts including the melting furnaces and zinc coating performances. For the financial year of 2025, there was zero non-compliance cases or incidents pertaining to the breach of environment regulatory requirement.

Indicator	Measurement Unit	2023	2024	2025
Non-compliance cases or incidents pertaining to the breach of environment regulatory requirement	No. of Incidents	4	Nil	Nil

SUSTAINABILITY STATEMENT

GOVERNANCE STRUCTURE (CONT'D)

Waste Management Practices (cont'd)

The Group is committed to environmental conservation by continuously advancing the engineering properties of iron pipes, including tensile strength, elongation, and durability, while also refining the manufacturing processes for ductile iron pipes. These ongoing improvements are designed to enhance the performance and reliability of the pipes, reducing the risk of potential technical failures. By achieving higher mechanical properties, the ductile iron pipes are engineered to deliver exceptional longevity, with a useful life of up to 50 years. This extended lifespan not only ensures superior performance but also minimises the need for frequent replacements, thereby reducing resource consumption and waste. As a result, the Group's efforts contribute to a lower environmental footprint, aligning with its mission to promote sustainability and responsible resource management. Through these initiatives, the Group aims to provide durable, high-quality solutions that benefit both customers and the environment.

For our construction sites, we have appointed qualified waste management contractor to collect the construction and domestic wastes on a regular basis. We have also adopted modular construction system – an Industrialised Building System ("IBS"), integrated blockwork, and metal frame with the aim to minimise timber waste that is associated with the formwork fabricated by plywood and dimensional timber. The said IBS also assist the management in overseeing the overall building cost and quality.

The Group's perseverance of efforts can be observed via its strict compliance with the Environmental Quality Act ("EQA") 1974 and Environmental Quality (Scheduled Waste) Regulation 2005. The Group would continue to adopt sustainable and environmentally conscious manufacturing processes, as well as promoting employees' awareness on waste we generate.

By implementing such strategy, this provides an opportunity for the Group to lower costs and streamline processes which ultimately contributes to Group's bottom line. As part of our waste minimisation efforts, we explore and undertake recycling initiatives to divert waste from landfills. This includes initiatives like reusing, recycling and recovery of materials whenever possible.

Our management team monitors the Group's waste management processes with the main objective of mitigating the impact of waste on the environment.

Indicator	Measurement Unit	2023	2024	2025
Bursa C10(a) Total waste generated, and a breakdown of the following:	Tonnes	2,062.67	2,261.86	274.48
(i) total waste diverted from disposal	Tonnes	75.27	25.33	16.55
(ii) total waste directed to disposal	Tonnes	1,987.40	2,236.53	257.93

Sustainable Manufacturing Practices

We aim to integrate sustainable practices in our daily operations, focusing on continuous improvement and accountability. We prioritise innovation to create solutions that are efficient and sustainable, meeting the evolving demands of our clients. At the same time, we endeavour to minimise the Group's environmental footprint, while ensuring the well-being of our employees, customers, and the wider community. These efforts reinforce our pledge to responsible growth and long-term resilience.

The quality of our deliverables would always be warranted by our dedicated management team. As part of the efforts in sustaining core businesses, our key subsidiaries that manufacture DI and HDPE pipes and construction activities are accredited with ISO 9001:2015 - Quality Management System certification. The said certifications assured the output to our customers are with required standards and quality. The said efforts are also complemented by the Group's regular engagement with independent organisations to perform detailed inspection on the key production activities to ensure the consistency of our deliverables.

SUSTAINABILITY STATEMENT

GOVERNANCE STRUCTURE (CONT'D)

Sustainable Manufacturing Practices (cont'd)

In general, the Group applies the following approaches in ensuring the product quality:



The Group aims to adopt leading technologies in its manufacturing processes. Our operations and processes are embedded into standard operating procedures to conform to ISO 9001:2015 Standard and relevant environmental rules and regulations. As our goal is to remain competitive and relevant in the market, we continuously pursue operational excellence, optimising the conversion of capital inputs to outputs through optimising the operating cost and performance whilst maximising production output.

Our commitment to delivering high-quality products that comply with all regulatory requirements extends to our supply chain. Recognising the critical role suppliers play in our operations, we prioritise sourcing materials of the highest quality that meet our product quality standards. This ensures that the products we deliver can guarantee the trust and satisfaction of our clients. A resilient supply chain is key to delivering operational and production excellence. We source materials and services through a structured due diligence process, emphasising quality, and adherence to our ethical standards.

Promoting local suppliers is another key aspect of the Group's aim. Wherever feasible, we prioritise suppliers local to where we operate. We endeavour to promote and contribute to the local economy through our procurement activities. For FY2025, approximately 56.55% of the Group's direct material spending is attributable to purchases from local suppliers. While the priority is given to the local suppliers, the purchases would largely depend on the availability of materials and other relevant resources in the regions we operate in.

SUSTAINABILITY STATEMENT

GOVERNANCE STRUCTURE (CONT'D)

Sustainable Manufacturing Practices (cont'd)

Thorough and precise suppliers' selection process are adopted by the responsible management teams to ensure that only materials and services of quality are being sourced. At present, the management of the Group's suppliers and sub-contractors can be summarised as follows:

Management of Suppliers		
Conduct due diligence to ensure the suppliers' competency level	Strict adherence to the Group's Standard Operating Procedures	Regular review of suppliers' performance

As of 31 March 2025, we have retained a total of 214 (suppliers in our Approved Vendor Listing ("AVL"), and have conducted the annual supplier performance evaluation towards our key suppliers. In summary, the results of the overall evaluation are deemed satisfactory (>86% satisfactory level) to the requirement of the Group.

Environmental Conservation, Preservation Initiatives and Efforts

Preservation Initiatives

We are committed to minimising our environmental impact by actively reducing our carbon footprint, improving energy efficiency across all aspects of our operations, and implementing sustainable waste reduction practices. It is our goal to develop our internal strategies, policies, and processes that will ensure continued improvements in key business areas as well as full compliance with environmental regulations.

The Group preserves its self-regulation initiatives – Guided Self-Regulation ("GSR") to ensure the compliance of relevant rules and regulations, whilst minimising any harmful impact to the environment driven by the Group's business activities. In addition, the DOE conducts regular environmental preservation awareness sessions to provide relevant guiding principle in managing risks and hazards relevant to business operations. We assess our ESG initiatives against the performance targets set by the GMD. The aforesaid evaluation criteria are crafted and maintained in conjunction with the EQA 1974 and the prevailing guidelines.

We recognise that the manufacturing sector carries significant potential for environmental pollution, given the scale and nature of its operations. In all our business activities, we prioritise proactive measures to prevent pollution, ensuring that our operations adhere to the highest environmental standards. To this end, we have implemented comprehensive monitoring activities to ensure compliance with all local and international environmental standards.

As part of the Group's long-term commitment towards the environmental preservation, we seek to minimise the Group's pollution risk for our manufacturing activities by leveraging our subject matter experts to monitor the key parameters of the surrounding environment to ensure strict compliance with the standards set by the DOE. Moreover, the Group also takes the initiative to place proper dust bag filters around the plants to prevent the release of harmful pollutants during the production runs. The Group also engaged third party to perform Stack Emission Monitoring Test for all the dust collections, with the aim to ensure all relevant machines and equipment are operating in accordance to our needs and the regulated limit.

For FY2025, an annual budget of RM100,000 was allocated to upkeep and maintain the Group's pollution control activities.

SUSTAINABILITY STATEMENT

GOVERNANCE STRUCTURE (CONT'D)

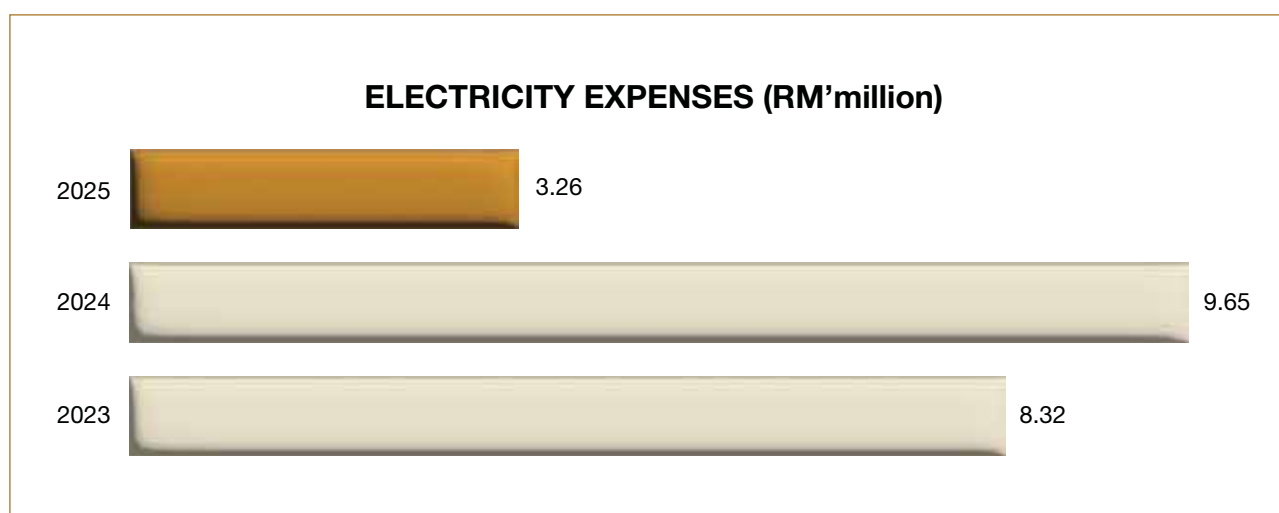
Environmental Conservation, Preservation Initiatives and Efforts (cont'd)

Environmental Conservation Efforts

The Group is observing the following key strategies in conserving the environment:



We actively implement ongoing energy-efficiency initiatives, including the regular maintenance of equipment, continuous process optimisation, and investing in more energy-efficient equipment. These efforts are aimed at reducing energy consumption, enhancing operational efficiency, and minimising our environmental impact. Our management team also keeps a close look on the energy consumption rate at the relevant factories to ensure the electricity consumption is minimised with reduced Maximum Demand (MD) charges, whilst productivity levels are optimised. The electricity expenses over the past 3 years can be seen as follows:



SUSTAINABILITY STATEMENT

GOVERNANCE STRUCTURE (CONT'D)

Environmental Conservation, Preservation Initiatives and Efforts (cont'd)

Energy Consumption

As we look to the future, we anticipate a continued rise in energy costs in the coming years, driven primarily by the Malaysian government's decision to increase electricity tariffs for non-domestic consumers and gradually phase out fuel subsidies. These policy changes, aimed at promoting energy efficiency and reducing fiscal burdens, are expected to significantly impact companies across industries.

These measures are being driven by various factors, including the government's commitment to achieving net zero carbon emissions and its strategy to reduce the fiscal deficit by cutting back on energy cost subsidies. While these actions align with the government's aspirations for achieving net zero emissions, they are also contributing to the upward trajectory of energy expenses.

Energy management is a critical component of the Group's operations, especially within the manufacturing segment, where energy usage plays a pivotal role in overall performance. We are dedicated to optimising energy efficiency by monitoring our power consumption.

Indicator	Measurement Unit	2023	2024	2025
Bursa C4(a) Total energy consumption				
Total Energy Consumption	Megawatt	34,549.21	29,843.87	10,525.27
- Electricity	Megawatt	17,512.56	13,122.82	5,540.26
- Diesel	Litres	55,676.00	39,974.00	23,465.82
- Natural Gas	MMBtu/MT	56,080.60	55,606.60	16,132.00

Note:

MMBtu=One million British thermal units

MT=Metric tonne

Assumptions:

Diesel: 1 litre = 10.96 kWh

Natural Gas: 1 MMBtu = 293.07 kWh

We remain committed to exploring sustainable alternatives and improving energy efficiency across all aspects of our business operations.

Emissions Management

The Board recognises the growing importance of developing an appropriate response to climate change. GHG emissions are a global environmental concern, and we recognise the role that energy efficiency play in mitigating our impact. The Group is committed to doing its part to reduce its carbon footprint and contribute to global efforts to mitigate the adverse impacts of climate change. We constantly monitor and optimise our energy consumption to ensure resources are used economically and responsibly. We aim to explore renewable energy options to mitigate our reliance on fossil fuels while also encouraging energy-efficient practices among employees, for example, switching off unused equipment and appliances.

The Group relies on various energy sources to power its daily operations. Electricity from the national grid is used for lighting, air-conditioning and running of equipment and machinery. Other energy consumption includes diesel and gas. We have also begun measuring our emissions, enabling us to track our carbon footprint and our progress for the upcoming years.

SUSTAINABILITY STATEMENT

GOVERNANCE STRUCTURE (CONT'D)

Efforts Environmental Conservation, Preservation Initiatives and Efforts (cont'd)

Emissions Management (cont'd)

In deriving our Scope 1 emission factors, we make reference to the GHG Protocol, developed by the World Resources Institute ("WRI") and the World Business Council for Sustainable Development ("WBCSD"). This globally recognised standard guides our carbon reporting, ensuring we stay aligned with the best practices in sustainability. Our Scope 2 emissions factors are derived from Malaysian Green Technology Corporation ("MGTC") 2017 *Clean Development Mechanism ("CDM") Electricity Baseline for Malaysia*.

Indicator	Measurement Unit	2023	2024	2025
Scope 1 Emissions	tCO ₂ e	3,104.07	3,097.86	926.60
Scope 2 Emissions	tCO ₂ e	10,080.87	10,201.40	3,267.41
Scope 3 Emissions	tCO ₂ e	1,514.44	1,372.48	1,224.66

Scope 1

Our Scope 1 emissions are primarily attributed to the consumption of diesel and gas at our operations. In FY2025, our Scope 1 emissions amounted to 926.60 tCO₂e.

Scope 2

Our Scope 2 emissions are primarily driven by electricity consumed in our operations. In FY2025, our Scope 2 emissions amounted to 3,267.41 tCO₂e.

Scope 3

Our Scope 3 emissions are comprised of business travel and employee commuting. In FY2025, our Scope 3 emissions amounted to 1,224.66 tCO₂e.

Water Management

We recognise that freshwater is a finite and invaluable resource, essential to life, ecosystems, and sustainable development. As such, it is our responsibility to prioritise its preservation and ensure its responsible use. By adopting efficient water management practices and promoting conservation efforts, we aim to safeguard this critical resource for current and future generations. With this in mind, we encourage our employees to use water responsibly in their daily tasks.

Indicator	Measurement Unit	2023	2024	2025
Bursa C9(a) Total volume of water used	Megalitres	98.57	115.90	64.03

Health and Safety Initiatives

Occupational, Health and Safety

Ensuring the safety and well-being of our employees is one of our top priorities. We strive to create a safe and supportive work environment by implementing robust safety protocols, providing regular training, and fostering a culture of care and accountability. Besides ensuring a robust management system to continually manage the Group's occupational health and safety matters, we also encourage our employees to be participative in our discussions and meetings which concerns the health and safety of the employees.

At present, the environment, health and safety management at workplace is headed by the Environment, Health and Safety Committee ("EHS Committee") which is made up of representatives from both the management and the employees in compliance with EQA 1974, Occupational Safety and Health Act 1994, and Factories & Machinery Act 1967, guided by the Safety and Health Policy established by the EHS Committee. The EHS Committee, helmed by a senior management personnel, is responsible for overseeing and monitoring on a daily basis the site's health and safety management. The personnel is also responsible for the risk assessment and management, compliance matters, audits and investigations, receiving and addressing complaints and grievances, and ensuring the implementation of action plans and initiatives concerning the site's health and safety matters.

SUSTAINABILITY STATEMENT

GOVERNANCE STRUCTURE (CONT'D)

Health and Safety Initiatives (cont'd)

Occupational, Health and Safety (cont'd)

The Group has employed a Qualified Safety and Health Officer ("SH Officer") to administer and upkeep the relevant safety and health measures which are aimed at enhancing the overall safety level of the employees, whilst fostering decent conduct amongst the employees at the workplace. Additionally, relevant awareness programmes for safety and health are also scheduled and implemented to enhance the competence level amongst the employees to uphold the safety and health when carrying out their respective duties and responsibilities. The Group also provide healthcare benefits and ensure all employees have access to healthcare services. Our regular health services include health screenings, and access to medical treatment from panel clinics.

The types of training programmes provided to the employees includes tailor-made training and general safety and health training.



Tailor-Made Training

- Job nature and routines specificity



General Safety and Health Training

- Continuous training, education and awareness creation

The Group is committed to continuously increase its communication efforts in safety, including placing signages to remind employees to be more cautious about their own health and safety. The number of health and safety related incidents are represented as follows:

NUMBER OF HEALTH AND SAFETY RELATED INCIDENTS

Indicator	Measurement Unit	2023	2024	2025
Number of Health and Safety-Related Incidents	Number of Incidents	13	16	Nil

We recognise that our workforce is our most valuable asset, and ensuring their safety is not only a moral imperative but also a foundation of our operational success. We promote a workplace that prioritises the minimisation of occupational injuries and illnesses. As such, we offer health and safety training to ensure that our team is proficient in adhering to the standards of health and safety protocols.

We are pleased to report that there are no health and safety-related incidents for FY2025.

Indicator	Measurement Unit	2023	2024	2025
Bursa C5(a) Number of work-related fatalities	Number	Nil	Nil	Nil
Bursa C5(b) Lost time incident rate ("LTIR")	Rate	5.96	7.37	4.05
Bursa C5(c) Number of employees trained on health and safety standards	Number	80	17	26

Human Rights, Diversity and Equal Opportunity

The Group remains steadfast in its commitment to fostering diversity and equal opportunities, ensuring a work environment free from discrimination based on gender, age, or ethnicity. Embracing diversity is crucial as it brings together a wide range of perspectives, experiences, and skills that can fuel creativity and drive innovation. By fostering a diverse workforce, we are able to tap into a wealth of insights, allowing us to better understand our customers' needs and preferences. This deeper understanding enables us to deliver better customer service and build stronger, more meaningful relationships with those we serve.

SUSTAINABILITY STATEMENT

GOVERNANCE STRUCTURE (CONT'D)

Human Rights, Diversity and Equal Opportunity (cont'd)

Indicator	Measurement Unit	2023	2024	2025
Bursa C3(a) Percentage of employees by gender and age group, for each employee category				
Age Group by Employee Category				
Manager and Above Under 40	Percentage	0.00	0.00	3.45
Manager and Above Between 40-55	Percentage	76.00	63.16	68.97
Manager and Above 55	Percentage	24.00	36.84	27.58
Executive Under 40	Percentage	43.33	21.05	34.09
Executive Between 40-55	Percentage	36.67	47.37	50.00
Executive Above 55	Percentage	20.00	31.58	15.91
Non-executive/Technical Staff Under 40	Percentage	27.81	30.77	28.71
Non-executive/Technical Staff Between 40- 55	Percentage	49.67	47.12	53.47
Non-executive/Technical Staff Above 55	Percentage	22.52	22.12	17.82
Foreign Workers Under 40	Percentage	79.66	82.61	72.73
Foreign Workers Between 40-55	Percentage	20.34	17.39	27.27
Foreign Workers Above 55	Percentage	0.00	0.00	0.00
Gender Group by Employee Category				
Manager and Above Male	Percentage	72.00	78.95	70.00
Manager and Above Female	Percentage	28.00	21.05	30.00
Executive Male	Percentage	53.33	65.79	59.18
Executive Female	Percentage	46.67	34.21	40.82
Non-executive/Technical Staff Male	Percentage	91.39	85.58	74.74
Non-executive/Technical Staff Female	Percentage	8.61	14.42	25.26
Foreign Workers Male	Percentage	100.00	100.00	100.00
Foreign Workers Female	Percentage	0.00	0.00	0.00

We acknowledge the critical importance of upholding human rights as a fundamental principle that guides and defines the way we operate and conduct our business. As a responsible organisation, we adhere to the employment laws of Malaysia, which aims to protect the rights of workers by ensuring fair minimum wages and reasonable working hours. Our compliance with these regulations underscores our dedication to creating a work environment that priorities the well-being and equitable treatment of our employees.

Indicator	Measurement Unit	2023	2024	2025
Bursa C6(b) Percentage of employees that are contractors or temporary staff	Percentage	10.19	5.22	29.25
Bursa C6(c) Total number of employee turnover by employee category				
Manager & Above	Number	1	3	17
Executive	Number	10	11	26
Non-Executive	Number	42	44	52
Foreign Workers	Number	3	10	77

SUSTAINABILITY STATEMENT

GOVERNANCE STRUCTURE (CONT'D)

Human Rights, Diversity and Equal Opportunity (Cont'd)

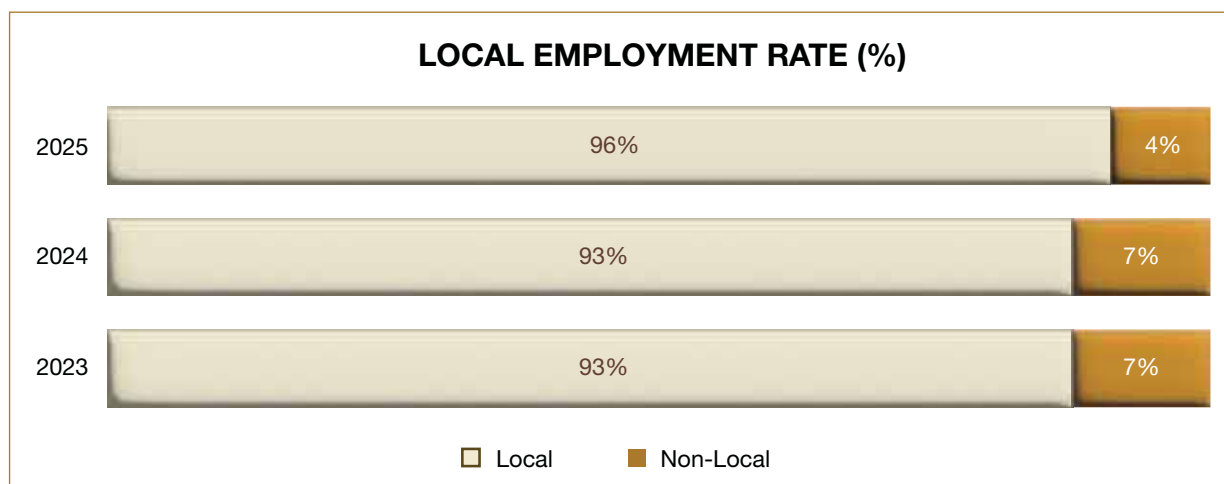
Local Job Opportunities

Despite the challenges of world economy uncertainties, the Group continues to make contributions to the overall economy by creating job opportunities to the local communities. All open positions are advertised in the job market with priority given to employing local talents.

(i) Local Employment

During the reporting period, the Group had provided job opportunities in variety of fields such as production, human resource and administration. The Group had posted more than 3 job advertisements via relevant job portals.

As of 31 March 2025, we have a total workforce of 185, of which 96% are local employees. The employment ratio between local and non-local workforce can be illustrated as follows:



We strive to build a responsible workplace that upholds human rights that fosters fair and equitable growth of diverse talent. At our organisation, we are committed to ensuring that all recruitment and promotion decisions are conducted based on equal opportunity for every individual regardless of their gender, marital status, sexuality, race or physical ability. We firmly believe in and adhere to a non-discriminatory practice that is designed to create a working environment where every employee feels valued, respected and free from any form of unlawful discrimination or harassment.

Indicator	Measurement Unit	2023	2024	2025
Bursa C6(d) Number of substantiated complaints concerning human rights violations	Number	Nil	Nil	Nil

During FY2025, we are pleased to announce that no complaints were received from any regulatory or official bodies in relation to violation of human rights of its workers.

SUSTAINABILITY STATEMENT

GOVERNANCE STRUCTURE (CONT'D)

Human Rights, Diversity and Equal Opportunity (Cont'd)

Employees' Welfare and Wellbeing

Effective employee management is a vital and foundational element of our sustainability strategy. We recognise that our people are at the heart of our success, and by fostering a supportive, inclusive, and empowering work environment, we can drive long-term growth and resilience. Through initiatives that prioritise employee well-being, we aim to build a motivated and engaged workforce. We strive to build a conducive working environment that promotes career satisfaction, fair remuneration, equitable opportunities and personal development.

The Group also acknowledges that dedicated staff is the bedrock to its success. It is the staff's collective commitment that will continue to drive YLI to attain the objective of sustainable growth in our long-term plan. The Group ensures competitive compensation and employee benefits. We would review the packages of remunerations and benefits on an annual basis considering, amongst others, industry benchmark and market conditions. Besides, our employees are provided with insurance and other benefits on top of medical insurance and social security insurance as required by law. The operators and non-executives are represented by Metal Industry Employees' Union whereby a collective bargaining agreement are reviewed by the said union every three years.

Training and Development

We are committed to providing relevant and training programs that enhance the knowledge and capabilities of our employees. Given our diverse workforce and operational nature of our business, our employees participate in relevant functional training and learn on the job to enhance their skills, improve their lifelong employability, and foster pride and loyalty. The Group believes that it is essential to provide our employees with the necessary competencies to effectively perform their job responsibilities while also fostering their personal and professional growth.

Indicator	Measurement Unit	2023	2024	2025
Bursa C6(a) Total hours of training by employee category				
Manager & Above	Hours	211.50	56.00	173.50
Executive	Hours	199.50	143.00	278.25
Non-Executive	Hours	396.00	279.00	180.00
Foreign Workers	Hours	24.00	Nil	Nil

The Group remains focused on talent development and continuously provides a platform for employees to continue building their capabilities and learning experience. Training programmes are identified based on business strategies and operational needs, meeting regulatory requirements and ensuring the development of technical, inter-personal, business and management skills of our people. In FY2025, the types of training programmes as attended by the employees consisted of the following:

Internal & External Training Programmes

- CERTIFIED ENVIRONMENTAL PROFESSIONAL IN BAG FILTER OPERATION (CePBFO)
- INTRODUCTION TO E-INVOICING IMPLEMENTATION IN MALAYSIA
- ISO/IEC 17025:2017 UNDERSTANDING & IMPLEMENTING
- ISO/IEC 17025:2017 INTERNAL AUDITING
- ISO 9001:2015 LEAD AUDITOR
- SEMINAR AKTA KUALITI ALAM SEKITAR SEKELILING (PINDAAN) 2024 IMPAK & IMPLIKASI PIHAK INDUSTRI
- LATIHAN E-PEROLEHAN - MODUL PENGURUSAN KATALOG DAN PEMBELIAN TERUS
- SAFETY TRAINING IN CONFINED SPACE INCLUDING SEWER, MANHOLE AND RISER
- SAFETY TRAINING: FIRE DRILL

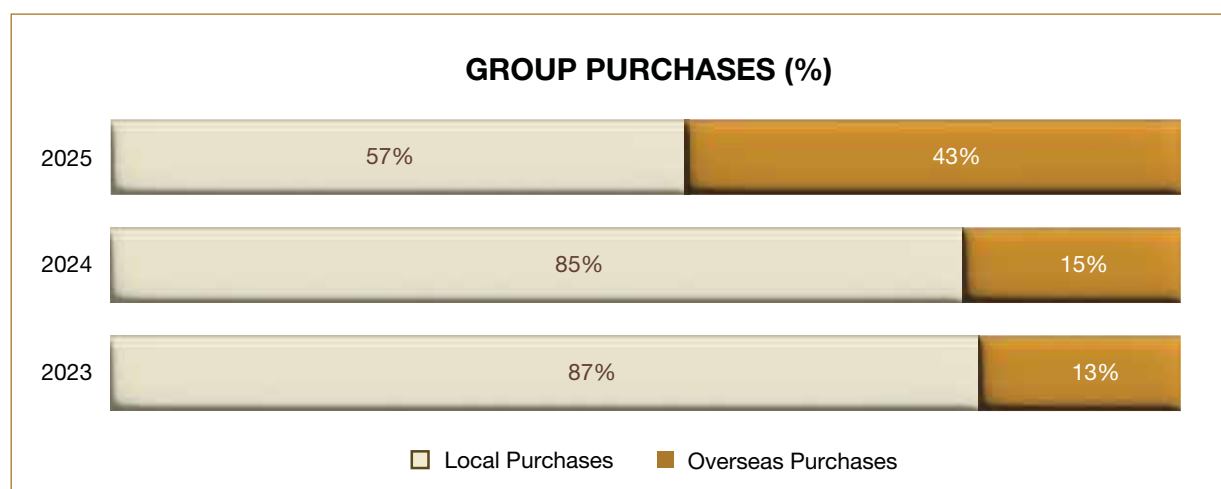
SUSTAINABILITY STATEMENT

GOVERNANCE STRUCTURE (CONT'D)

Supporting Our Local Economy and Community

(i) Sourcing Locally

The Group is committed to prioritising the engagement of local service providers to support the major business operations including the maintenance of machine tools and scrap metal. The Group believes that the focus on local sourcing would bring greater stability and economic value to its supply chain. During the reporting period, the Group had spent approximately RM 35.55 million on direct purchases, of which RM 20.10 million were incurred locally.



Indicator	Measurement Unit	2023	2024	2025
Bursa C7(a) Proportion of spending on local suppliers	Percentage	87.29	85.26	56.55

(ii) Community Investment

Indicator	Measurement Unit	2023	2024	2025
Bursa C2(a) Total amount invested in the community where the target beneficiaries are external to the listed issuer	RM	Nil	Nil	Nil
Bursa C2(b) Total number of beneficiaries of the investment in communities	Number	Nil	Nil	Nil

SUSTAINABILITY PERFORMANCE DATA

Indicator	Measurement Unit	2024	2025
Bursa (Anti-corruption)			
Bursa C1(a) Percentage of employees who have received training on anti-corruption by employee category			
Manager & Above	Percentage	73.68	62.07
Executive	Percentage	13.16	32.50
Non-executive/Technical Staff	Percentage	11.54	9.43
Foreign Workers	Percentage	0.00	0.00
Bursa C1(b) Percentage of operations assessed for corruption-related risks	Percentage	100.00	100.00
Bursa C1(c) Confirmed incidents of corruption and action taken	Number	0	0
Bursa (Community/Society)			
Bursa C2(a) Total amount invested in the community where the target beneficiaries are external to the listed issuer	MYR	0.00	0.00
Bursa C2(b) Total number of beneficiaries of the investment in communities	Number	0	0
Bursa (Diversity)			
Bursa C3(a) Percentage of employees by gender and age group, for each employee category			
Age Group by Employee Category			
Manager & Above Under 40	Percentage	0.00	3.45
Manager & Above Between 40-55	Percentage	63.16	68.97
Manager & Above Above 55	Percentage	36.84	27.58
Executive Under 40	Percentage	21.05	34.09
Executive Between 40-55	Percentage	47.37	50.00
Executive Above 55	Percentage	31.58	15.91
Non-executive/Technical Staff Under 40	Percentage	30.77	28.71
Non-executive/Technical Staff Between 40-55	Percentage	47.12	53.47
Non-executive/Technical Staff Above 55	Percentage	22.12	17.82
Foreign Workers Under 40	Percentage	82.61	72.73
Foreign Workers Between 40-55	Percentage	17.39	27.27
Foreign Workers Above 55	Percentage	0.00	0.00
Gender Group by Employee Category			
Manager & Above Male	Percentage	78.95	70.00
Manager & Above Female	Percentage	21.05	30.00
Executive Male	Percentage	65.79	59.18
Executive Female	Percentage	34.21	40.82
Non-executive/Technical Staff Male	Percentage	85.58	74.74
Non-executive/Technical Staff Female	Percentage	14.42	25.26
Foreign Workers Male	Percentage	100.00	100.00
Foreign Workers Female	Percentage	0.00	0.00
Bursa C3(b) Percentage of directors by gender and age group			
Male	Percentage	80.00	50.00
Female	Percentage	20.00	50.00
Under 40	Percentage	0.00	0.00
Between 40-55	Percentage	20.00	50.00
Above 55	Percentage	80.00	50.00
Bursa (Energy management)			
Bursa C4(a) Total energy consumption	Megawatt	29,843.87	10,525.27
Bursa (Health and safety)			
Bursa C5(a) Number of work-related fatalities	Number	0	0
Bursa C5(b) Lost time incident rate ("LTIR")	Rate	7.37	4.05
Bursa C5(c) Number of employees trained on health and safety standards	Number	17	26
Internal assurance External assurance No assurance (*)Restated			

SUSTAINABILITY PERFORMANCE DATA

Indicator	Measurement Unit	2024	2025
Bursa (Labour practices and standards)			
Bursa C6(a) Total hours of training by employee category			
Manager & Above	Hours	56	174
Executive	Hours	143	278
Non-executive/Technical Staff	Hours	279	180
Foreign Workers	Hours	0	0
Bursa C6(b) Percentage of employees that are contractors or temporary staff	Percentage	5.22	29.25
Bursa C6(c) Total number of employee turnover by employee category			
Manager & Above	Number	3	17
Executive	Number	11	26
Non-executive/Technical Staff	Number	44	52
Foreign Workers	Number	10	77
Bursa C6(d) Number of substantiated complaints concerning human rights violations	Number	0	0
Bursa (Supply chain management)			
Bursa C7(a) Proportion of spending on local suppliers	Percentage	85.26	56.55
Bursa (Data privacy and security)			
Bursa C8(a) Number of substantiated complaints concerning breaches of customer privacy and losses of customer data	Number	0	0
Bursa (Water)			
Bursa C9(a) Total volume of water used	Megalitres	115.900000	64.030000
Bursa (Waste management)			
Bursa C10(a) Total waste generated	Metric tonnes	-	274.48
Bursa C10(a)(i) Total waste diverted from disposal	Metric tonnes	-	16.55
Bursa C10(a)(ii) Total waste directed to disposal	Metric tonnes	-	257.93
Bursa (Emissions management)			
Bursa C11(a) Scope 1 emissions in tonnes of CO2e	Metric tonnes	-	926.60
Bursa C11(b) Scope 2 emissions in tonnes of CO2e	Metric tonnes	-	3,267.41
Bursa C11(c) Scope 3 emissions in tonnes of CO2e (at least for the categories of business travel and employee commuting)	Metric tonnes	-	1,224.66

Internal assurance

External assurance

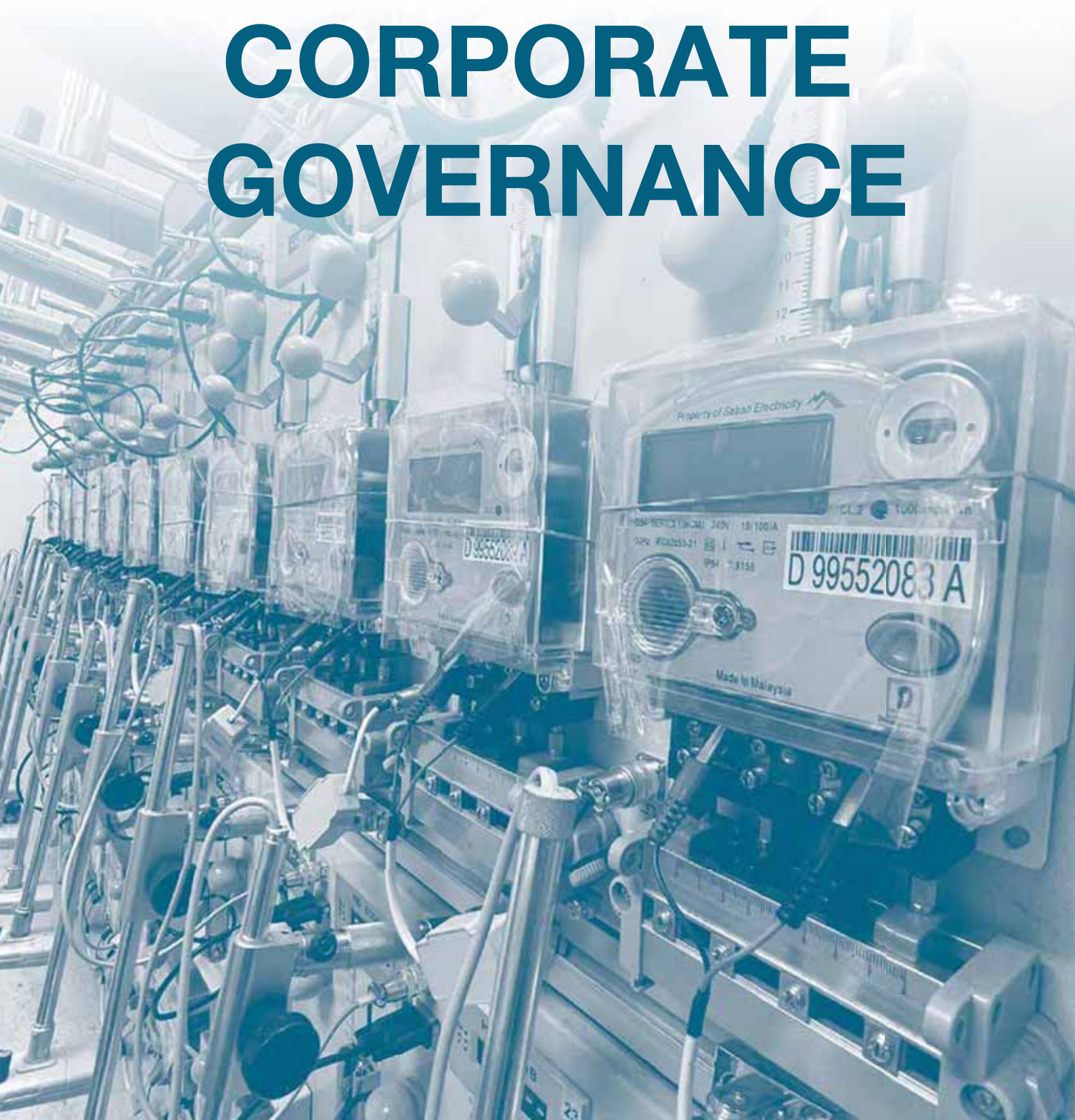
No assurance

(*)Restated

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Section 3

CORPORATE GOVERNANCE



CORPORATE GOVERNANCE OVERVIEW STATEMENT

DISCLOSURE ON MALAYSIAN CODE ON CORPORATE GOVERNANCE (“MCCG”)

The Board of Directors of YLI Holdings Berhad (“YLI”) wishes to present this statement to its shareholders and stakeholders with an overview of YLI’s application of the Malaysian Code on Corporate Governance (“MCCG”) practices for the financial year ended 31 March 2025.

The meaningful explanation of how the Company applied each of the MCCG’s practices including its explanations and alternative practices for any departure of the MCCG practices are described in detail in the Corporate Governance (“CG”) Report, which is published at our corporate website at www.yli.com.my.

The Board of YLI recognises the importance of adopting good corporate governance in its efforts to direct and manage the business and affairs of the company towards promoting business prosperity and corporate accountability with the ultimate objective of realising long-term shareholder value while taking into account the interest of other stakeholders.

As such, the Board fully supports all the practices as set out in the MCCG, by applying the best corporate governance standard through the company’s structures, systems, processes and development of a corporate governance culture and environment, and by implementing almost all of the practices in substance to achieve the intended outcomes of building and supporting a strong corporate governance culture throughout the company.

In line with this commitment, the Board has continuously reviewed and where appropriate, taken the necessary steps to implement all the practices of the MCCG and to provide a fair and meaningful disclosure on the company’s corporate governance practices.

APPLICATION OF THE PRINCIPLES AS SET OUT IN THE MALAYSIAN CODE ON CORPORATE GOVERNANCE

Principle A – Board Leadership and Effectiveness

The Board Charter has been revised to align with the spirit and the Intended Outcome of the MCCG, in the following areas:

- i. Separation of positions of Chairman and Managing Director;
- ii. Responsibilities of the Chairman;
- iii. Board composition to have at least half of Independent and Non-Executive Directors (“INED”);
- iv. Duties and responsibilities of Board, Board Committees, Managing Director, Senior Independent Director and Company Secretaries;
- v. Review and oversee sustainability strategies, priorities and targets; and
- vi. Board Meeting Administration.

The Board Charter is available in our corporate website at www.yli.com.my.

The current composition of the Board comprises six (6) directors, of whom three (3) are Independent Non-Executive Directors, one (1) Independent Non-Executive Chairman, one (1) Executive Director and one (1) Non-Executive Director. The current Board composition complies with the best practice of having at least half of the Board comprising Independent Directors.

CORPORATE GOVERNANCE OVERVIEW STATEMENT

APPLICATION OF THE PRINCIPLES AS SET OUT IN THE MALAYSIAN CODE ON CORPORATE GOVERNANCE (CONT'D)

Principle A – Board Leadership and Effectiveness (Cont'd)

During the financial year ended 31 March 2025, eight (8) Board Meetings were held. Details of the attendance of Directors at the Board Meetings are as follows:-

Board of Directors' Meeting			April' 24	May' 24	Jun' 24	Jul' 24	Aug' 24	Nov' 24	Jan' 25	Feb' 25	
	Directors	Position	Attendance								Total
1	Dato' Abdul Jalil Bin Abdul Karim (Appointed on 01 Aug 2024)	Independent Non-Executive Chairman					•	•	•	•	4/4
2	Seah Heng Chin	Managing Director	•	•	•	•	•	•	•	•	8/8
3	Datuk Haji Jalaludin Bin Haji Ibrahim	Independent Non-Executive Director	•	•	•	•	•	•	•	•	8/8
4	Hew Kam Mooi	Independent Non-Executive Director	•	•	•	•	•	•	•	•	8/8
5	Lim Yoke Moi (appointed on 01 Aug 2024)	Independent Non-Executive Director					•	•	•	•	4/4
6	Shamshiah Binti Hashim @ Abu Bakar (appointed on 01 Jun 2024)	Non-Executive Director			•	•	•	•	•	•	6/6
7	Dr Abdul Latif Bin Shaikh Mohamed (demised on 19 Jun 2024)	Independent Non-Executive Director	•	•	•						3/3
8	Dato' Haji Samsuri Bin Rahmat (resigned on 31 July 2024)	Non-Independent Non-Executive Chairman	•	•	-	-					2/4

Based on the above, all Directors have completed with the minimum of 50% attendance requirement in respect of Board Meetings as stipulated in Para 15.05 of the Bursa Securities Main Market Listing Requirements. The Board is satisfied with the level of commitment given by the Directors of the Company towards fulfilling their duties and responsibilities. This is evidenced by the attendance record of the Directors as set out above. All the Directors had attended the Directors' Mandatory Accreditation Programme ("MAP"). The Directors will continue to attend various professional programmes necessary to enhance their professionalism in the discharge of their duties.

All directors of the Company do not hold more than 5 directorships in listed issuers under paragraph 15.06 of the Main Market Listing Requirements.

CORPORATE GOVERNANCE OVERVIEW STATEMENT

APPLICATION OF THE PRINCIPLES AS SET OUT IN THE MALAYSIAN CODE ON CORPORATE GOVERNANCE (CONT'D)

Principle A – Board Leadership and Effectiveness (Cont'd)

During the financial year ended 31 March 2025, the Directors have evaluated their own training needs on a continuous basis and attended the following: -

Directors	Types of training
Dato' Abdul Jalil Bin Abdul Karim	Mandatory Accreditation Programme Part II: Leading for Impact
Seah Heng Chin	Mandatory Accreditation Programme Part II: Leading for Impact
Shamshiah Binti Hashim @ Abu Bakar	i. Mandatory Accreditation Programme (MAP) ii. Implementation of E-Invoicing organised by Malaysian Institute of Accountants iii. Malaysian Budget 2025 organised by BDO Tax Services Sdn Bhd iv. E- Invoicing Implementation in Malaysia organised by Primula Gemilang Sdn Bhd v. Mandatory Accreditation Programme Part II: Leading for Impact
Datuk Haji Jalaludin Bin Haji Ibrahim	Mandatory Accreditation Programme Part II: Leading for Impact
Hew Kam Mooi	Mandatory Accreditation Programme Part II: Leading for Impact
Lim Yoke Moi	Mandatory Accreditation Programme Part II: Leading for Impact

The Board through the Nomination Committee periodically reviews its required mix of skills and experience and other qualities, including core competencies that Non-Executive Directors should bring to the Board. The Nomination Committee will carry out its duties and responsibilities as set out in its Terms of Reference which can be viewed on the Company's website. The Nomination Committee will convene its meeting at least once a year and they may invite other Board members, officers of the Company, employees and any other external parties to attend meetings or part thereof as and when necessary. Through its Chairman, the Nomination Committee reports to the Board on matters discussed at the next Board of Directors' Meeting after each meeting. The Company Secretary is the Secretary to the Nomination Committee.

In accordance with the Company's Constitution, an election of Directors shall take place each year. All Directors shall retire from office once at least in each three (3) years but shall be eligible for re-election.

Newly appointed directors shall hold office only until the next Annual General Meeting and shall be eligible for re-election.

The Nomination Committee is also responsible for recommending to the Board those Directors who are eligible to stand for re-election/re-appointment and annual assessment on the independence of the independent directors. The Nomination Committee assessed and was satisfied and made recommendations to the Board for their re-election with regards to the re-election of the directors, namely Dato' Abdul Jalil bin Abdul Karim, Datuk Hj Jalaludin bin Hj Ibrahim and Ms Lim Yoke Moi who are due for retirement but shall be eligible for re-election at the forthcoming AGM to be held on 28 August 2025.

During the financial year ended 31 March 2025, the Nomination Committee held two (2) meetings and carried out the following activities in the discharge of its functions and duties:-

- (1) Assessed the Board and Board Committees and contributions of each Director.
- (2) Reviewed the structure, size, balance, diversity, composition and effectiveness of the Board and Committees.
- (3) Reviewed and recommended to the Board for re-election of the Directors who retired under the Constitution.
- (4) Assessed the independence of Independent Directors.
- (5) Reviewed the terms of office and performance of the Audit and Risk Management Committee and each of its Members.
- (6) Reviewed the Terms of Reference of Nomination Committee.
- (7) Reviewed and recommended the appointment of Director and Company Secretary.
- (8) Reviewed the Directors' Fit and Proper Policy.
- (9) Conducted the annual assessment of the Company Secretary.
- (10) Reviewed the training needs of the Directors.
- (11) Reviewed and recommended the re-appointment of Operations Director in MRPI Pipes Sdn Bhd.

CORPORATE GOVERNANCE OVERVIEW STATEMENT

APPLICATION OF THE PRINCIPLES AS SET OUT IN THE MALAYSIAN CODE ON CORPORATE GOVERNANCE (CONT'D)

Principle A – Board Leadership and Effectiveness (Cont'd)

At present, the Company adopts a gender diversity policy which encapsulates the objectives, principles and measures of the Group's diversity standpoint. In summary, the Board is supportive in upholding gender diversity within the boardroom and the management alongside due consideration on merited factors, such as, skills, experience, attitude and suitability of any potential candidates. Hence, as part of the Company's succession planning, gender diversity objectives will constantly be observed as a key consideration by the Company even without any specific targets determined. Additionally, the Board will look into the scope and measures of the policy on a regular basis, in ensuring its on-going effectiveness and applicability.

The Board has formalised a Whistleblowing Policy, with the aims to promote a workplace conducive to open communication regarding the Group's business practices. The Whistleblowing Policy provides a mechanism for stakeholders of the Group (such as employees), people performing services for the Group (such as contractors and service providers), members of the public who are natural persons, not being incorporated or unincorporated bodies, to raise genuine concerns, channel their complaints or to provide information on wrongdoings and improper conduct which may adversely impact the Group.

The Board has implemented Anti-Bribery and Corruption Policy to regulate inappropriate behaviour, such as acts of corruption in line to Practice 3.1 of the MCCG.

The Gender Diversity Policy, the Code of Conduct for Directors, Anti-Bribery and Anti-Corruption Policy and Whistleblowing Policy have been established and published on the Company's website www.yli.com.my.

The Board together with senior Management, takes responsibility for the governance of sustainability in the Group including setting the Group's sustainability strategies, priorities and targets. The Board shall promote sustainability within the aspects of environment, social, governance and economy. The Board acknowledges that the environmental, social and governance aspects of sustainability as key elements in formulation of its objectives and strategies. The Group also recognizes the need to safeguard and develop the workforce, strengthen stakeholders' relationship and protect the interest of shareholders which are detailed out under the Sustainability Statement.

The Remuneration Committee recommends to the Board for approval the remuneration package of Directors. The remuneration system takes into account individual performance, comparison of the Company's actual performance relative to other companies in the same sector and additional responsibilities of the Directors. The Board has in place a Directors Remuneration Policy to determine the remuneration of Directors and Senior Management. The policy is periodically reviewed and made available on the Company's website at www.yli.com.my.

CORPORATE GOVERNANCE OVERVIEW STATEMENT

APPLICATION OF THE PRINCIPLES AS SET OUT IN THE MALAYSIAN CODE ON CORPORATE GOVERNANCE (CONT'D)

Principle A – Board Leadership and Effectiveness (Cont'd)

To enable stakeholders to assess whether the remuneration of Directors commensurate with their individual performance, the detailed disclosure on named basis for the remuneration of Directors for the financial year ended 31 March 2025 is disclosed below:-

	Director's Fee (RM)	Salary and Other Emoluments (RM)	Contribution to Defined Contribution Plans (RM)	Benefit- in-Kind (RM)
Dato' Abdul Jalil Bin Abdul Karim (Appointed on 01 Aug 2024)	3,995	45,000		
Seah Heng Chin	42,000	472,462	70,870	825
Datuk Haji Jalaludin Bin Haji Ibrahim	6,000	33,000		
Hew Kam Mooi	6,000	47,382		
Lim Yoke Moi (appointed on 01 Aug 2024)	3,994	24,329		
Shamshiah Binti Hashim @ Abu Bakar (appointed on 01 Jun 2024)	30,871	352,700	45,405	
Dr Abdul Latif Bin Shaikh Mohamed (demised on 19 Jun 2024)	1,315	15,479		
Dato' Haji Samsuri Bin Rahmat (resigned on 31 July 2024)	10,362	32,027		
Total	104,537	1,022,379	116,275	825

However, the Board departed from Practice 8.2 by only disclosing the top five Senior Management's remuneration in bands of RM50,000 and without named basis. The Board chooses a more general alternative disclosure of the Senior Management's remuneration in order to allay valid concerns on invasion of staff confidentiality and the Company's ability to retain right talented Senior Management in view of the competitive employment environment of the Group's business.

The top 5 senior management's remuneration in bands of RM50,000 are disclosed as follows:-

Top 5 senior management	Number of Senior Management
RM50,001 – RM100,000	1
RM100,001 - RM150,000	1
RM150,001 – RM200,000	1
RM200,001 – RM250,000	0
RM250,001 – RM300,000	1
RM300,001 – RM350,000	1

Principle B – Effective Audit and Risk Management

YLI has an effective and independent Audit and Risk Management Committee. As the Chairman of the Audit and Risk Management Committee is not the Chairman of the Board, all members of the Audit and Risk Management Committee are independent non-executive Directors and all members are financially literate and possess a wide range of necessary skills to discharge their duties. The Audit and Risk Management Committee has a policy that requires a former key audit partner to observe a cooling-off period of at least three (3) years before being appointed as a member of the Audit and Risk Management Committee. The Audit and Risk Management Committee has assessed the suitability, objectivity and independence of the external auditors.

The Terms of Reference of the Audit and Risk Management Committee has also been revised to take cognisance of the new MCCG practices and is published in our corporate website at www.yli.com.my.

CORPORATE GOVERNANCE OVERVIEW STATEMENT

APPLICATION OF THE PRINCIPLES AS SET OUT IN THE MALAYSIAN CODE ON CORPORATE GOVERNANCE (CONT'D)

Principle B – Effective Audit and Risk Management (Cont'd)

The Board has established an effective risk management and internal control framework to safeguard the Group's business interests from risk events that may impede the achievement of its business strategies and growth opportunities besides providing reasonable assurance to all stakeholders that internal controls are effective.

The Group's internal audit function ("IAF") is outsourced to a professional accounting and consulting firm, RSM Corporate Consulting (Malaysia) Sdn Bhd ("RSM") that adopts internal audit standards and best practices based on the International Professional Practices Framework ("IPPF") endorsed by the Institute of Internal Auditors Malaysia ("IIAM"). The IAF team is headed by an Associate Director - Risk Advisory who is a Chartered Certified Accountant of Association of Chartered Certified Accountant (ACCA) and an associate member of Institute of Internal Auditors Malaysia (IIAM), assisted by an Assistant Manager and supported with two (2) professional staffs.

RSM is sufficiently resourced to provide the services that meet with the Group's required service level in providing an independent assessment on the adequacy, efficiency and effectiveness of the Group's internal control systems. All personnel deployed by RSM are free from any relationships or conflicts of interest, which could impair their objectivity and independence during their course of work. The Internal Auditors report directly to the Chairman of the Audit and Risk Management Committee.

Principle C – Integrity in Corporate Reporting and Meaningful Relationship with Stakeholders

YLI always keeps shareholders informed of announcements and timely release of quarterly financial results through Bursa Link, press releases, annual report and circular to shareholders.

At the previous AGM of the Company held on 29 August 2024, the Company has conducted its AGM fully virtual and all the Directors were present remotely as well as the External Auditors and shareholders also participated the meeting remotely.

In line with good corporate governance practice, YLI had issued the Notice of its 29th Annual General Meeting ("AGM") and Annual Report to the shareholders more than 28 days before the AGM. Each item of special business included in the notice of meeting is accompanied by explanation to facilitate an understanding of the proposed resolution so as to enable shareholders to make informed voting decisions at the AGM. The voting at the AGM was conducted through remote participation voting facilities. The outcome of AGM was announced to Bursa Malaysia Securities Berhad immediately and the proceedings of the AGM were subsequently uploaded to the Company's website. The minutes of the AGM recording of the general meeting will be made available at the Company's website within 30 business days after the conclusion of the AGM.

The Company maintains a website, www.yli.com.my that allows the shareholders, investors and members of the public to gain access to information and new events relating to the Group.

The Company does not fall within the definition of large company and hence the adoption of integrated reporting is not applicable to the Company.

COMPLIANCE WITH THE MCCG

The Board is of the opinion that the Group had complied with the spirit and objectives of the MCCG. Although, there are departures from several practices as recommended in the MCCG, the Board believes that there are justifiable reasons for the departures and that the overall corporate governance of the Group is not compromised. Nevertheless, YLI will continue to strengthen its governance practices to safeguard the best interest of its shareholders and other stakeholders.

This Corporate Governance Overview Statement was approved by the Board on 29 May 2025.

ADDITIONAL COMPLIANCE INFORMATION

During the financial year:

a) Utilisation of proceeds from corporate proposals

No proceeds were raised by the Company from any corporate proposal.

b) Material contracts

There were no material contracts of the Company and its subsidiaries involving Directors' and/or major shareholders' interests.

c) Recurrent Related Party Transactions of Revenue Nature ("RRPT")

The Company did not enter into any RRPT.

d) Conviction for offences

None of the Directors has been convicted for offences within the past five (5) years other than traffic offences.

e) Audit and Non-Audit Fees

The amount of audit fees and non-audit fees payable to Messrs. Baker Tilly Monteiro Heng PLT and its affiliates for services rendered for the financial year ended 31 March 2025 are as follows:-

	Group RM'000	Company RM'000
Audit Fees	179	99
Non-Audit Fees	14	5

AUDIT AND RISK MANAGEMENT COMMITTEE REPORT

Chairman

Miss Lim Yoke Moi
Independent Non-Executive Director

Members

YBhg Datuk Haji Jalaludin Bin Haji Ibrahim
Independent Non-Executive Director

Miss Hew Kam Mooi
Independent Non-Executive Director

TERMS OF REFERENCE

The Terms of Reference of the Audit and Risk Management Committee can be viewed in the Board Charter in the Company's website at www.yli.com.my

DETAILS OF ATTENDANCE OF MEMBERS AT AUDIT AND RISK MANAGEMENT COMMITTEE MEETINGS

For the financial year ended 31 March 2025, four (4) Audit and Risk Management Committee meetings were held.

The attendance of each member is set out below:

		May' 24	Aug' 24	Nov' 24	Feb' 25	
Committee Members	Position	Attendance				Total
Miss Lim Yoke Moi <i>(appointed as Chairman on 01 August 2024)</i>	Chairman	-	•	•	•	3/3
YBhg Datuk Haji Jalaludin Bin Haji Ibrahim	Member	•	•	•	•	4/4
Hew Kam Mooi	Member	•	•	•	•	4/4

Total number of meetings held: 4

SUMMARY OF WORK OF THE AUDIT AND RISK MANAGEMENT COMMITTEE

The Audit and Risk Management Committee ("ARMC") in discharging their duties and functions in accordance with their Terms of Reference had carried out their works during the financial year ended 31 March 2025 as follows:-

1. The ARMC had ensured that the quarterly results of YLI Group complied with the Malaysian Financial Reporting Standard ("MFRS") and paragraph 9.22 of MMLR. The quarterly financial results for the 4th quarter ended 31 March 2025, 1st quarter ended 30 June 2024, 2nd quarter ended 30 September 2024 and 3rd quarter ended 31 December 2024 were reviewed by the ARMC at their meetings held in May 2024, August 2024, November 2024 and February 2025.
2. At the ARMC Meeting held in May 2024, the ARMC discussed with the External Auditors their Audit Review Memorandum. The ARMC received the Internal Audit Report on Project Management and Treasury management for Haluan Prisma Sdn Bhd and Sustainability Reporting for YLI Holdings Berhad from the Internal Auditors. The ARMC also received the Enterprise Risk Management Report on Risk Profile Update from the Internal Auditors. The ARMC also reviewed the Statement on Risk Management and Internal Control and the ARMC Report and recommended to the Board for approval and for inclusion in the 2024 Annual Report. The ARMC also recommended the External Auditors to be re-appointed at the annual general meeting of the Company to be held in 2024. The ARMC also reviewed the Terms of Reference of the ARMC. The ARMC reviewed the Business Plan and Budget for Financial Year Ended 31 March 2025 and recommended the same to the Board.

AUDIT AND RISK MANAGEMENT COMMITTEE REPORT

SUMMARY OF WORK OF THE AUDIT AND RISK MANAGEMENT COMMITTEE (CONT'D)

3. At the ARMC meeting held in August 2024, the ARMC received the Internal Audit Report on Human Resources for Yew Lean Foundry & Co Sdn Bhd from the Internal Auditors.
4. At the ARMC meeting held in November 2024, the ARMC received the Internal Audit Report on Procurement to Payment for Logam Utara (M) Sdn Bhd from the Internal Auditors. The ARMC also reviewed the revised Business Plan for financial year ending 31 March 2025 and recommended the same to the Board.
5. At the ARMC meeting held in February 2025, the ARMC received the External Audit Plan for the year ending 31 March 2025 from the External Auditors. The ARMC received the Internal Audit Report on Procurement to Payment for Yew Lean Foundry & Co Sdn Bhd. The existing Anti-Bribery and Corruption Policy was tabled for discussion and it remained status quo.
6. At each quarterly meeting, the ARMC discussed whether there were any related party transactions and conflicts of interest situation that may arise within the Group and asserted that there were no related party transactions for the year ended 31 March 2025.

SUMMARY OF WORK OF THE INTERNAL AUDIT FUNCTION

The Group's internal audit function has been outsourced since June 2008. The total costs incurred for internal audit amounted to RM 57,500 for the year ended 31 March 2025.

The Group's internal audit activities are mainly carried out in accordance with the annual Internal Audit Plan and selected ad-hoc audits on management's requests. The Internal Auditors adopted risk-based approach and focuses on financial, operational, compliance with applicable laws and assesses the adequacy of internal controls as well as the effectiveness of risk management framework for key operating companies within the Group. The representative of the Internal Auditors reports directly to the ARMC and assists the ARMC to monitor and manage risks and provide the ARMC with independent views on the effectiveness of the system of internal control after their reviews. The internal audit findings and recommendations of the Internal Auditors are reviewed quarterly by the ARMC and their recommendations for improvements on control and minutes of ARMC meetings are circulated to the Board.

The Internal Auditors carried out their duties during the financial year ended 31 March 2025 in accordance with their Internal Audit Plan and a summary of their activities are as follows:-

- (a) In May 2024, the Internal Auditors presented to the ARMC their Internal Audit Report on Project Management and Treasury management for Haluan Prisma Sdn Bhd and Sustainability Reporting for YLI Holdings Berhad and briefed the ARMC on the risk profile update in respect of Enterprise Risk Management Report.
- (b) In August 2024, the Internal Auditors presented to the ARMC their Internal Audit Report on Human Resources for Yew Lean Foundry & Co Sdn Bhd.
- (c) In November 2024, the Internal Auditors presented to the ARMC their Internal Audit Report on Procurement to Payment for Logam Utara (M) Sdn Bhd.
- (d) In February 2025, the Internal Auditors presented to the ARMC their Internal Audit Report on Procurement to Payment for Yew Lean Foundry & Co Sdn Bhd.
- (e) At each quarterly meeting, the Internal Auditor updated the ARMC on the status of all previous audit findings that had been followed-up, implemented or in-progress.

STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL

INTRODUCTION

The Malaysian Code of Corporate Governance 2021 requires listed companies to maintain a sound system of risk management and internal control to safeguard shareholders' investment and the Group's assets.

Guided by the Statement on Risk Management and Internal Control: Guidance for Directors of Listed Issuers, the Board of Director of YLI Holdings Berhad is pleased to present the Statement on Risk Management and Internal Control which is prepared in accordance with Paragraph 15.26(b) of the Main Market Listing Requirements ("MMLR") of Bursa Malaysia Securities Berhad.

RESPONSIBILITY FOR RISK MANAGEMENT AND INTERNAL CONTROL

The Board recognises its overall responsibility for the Group's systems of risk management and internal control for reviewing the adequacy and integrity of those systems. In view of the limitations that are inherent in any systems of internal control, the systems of risk management and internal control are designed to manage risk within tolerable levels rather than eliminate the risk of failure to achieve business objectives. Hence, such system by its nature can only provide reasonable and not absolute assurance against material misstatement, error or losses.

The Board has established an ongoing process for identifying, evaluating and managing the significant risks faced, or potentially exposed to, by the Group in pursuing its business objectives. This process has been in place throughout the financial year and up to the date of approval of this statement. The adequacy and effectiveness of this process have been continually reviewed by the Board and are in accordance with the said Guidance in respect of risk management and internal control.

RISK MANAGEMENT

The Board and the management practice proactive significant risks identification in the processes and activities of the Group, particularly in major proposed transactions, changes in nature of activities and/or operating environment, or venturing into new operating environment which may entail different risks, and put in place the appropriate risk response strategies and controls until those risks are managed to, and maintained at, a tolerance level acceptable by the Board.

INTERNAL AUDIT

The Board acknowledges the importance of internal audit function and has outsourced its internal audit function to an independent professional accounting and consulting firm, RSM Corporate Consulting (Malaysia) Sdn Bhd as part of its efforts to provide adequate and effective internal control systems. The performance of internal audit function is carried out as per the Annual Internal Audit Plan approved by the Audit and Risk Management Committee.

The internal audit adopts a risk-based approach in developing its internal audit plan which addresses all the core auditable areas of the Group based on their risk profile. The internal audit plan is prepared based on key areas or risks identified through risk assessment undertaken by RSM's internal audit team and concerns raised by the management including Audit and Risk Management Committee. The internal audit reports provided insight on the effectiveness of the internal control system in areas under review. On a quarterly basis or earlier as appropriate, the Internal Auditors report to the Audit and Risk Management Committee on areas for improvement. The highlighted areas will be followed up closely to determine the extent of their recommendations that have been implemented by the management.

The Group's risk management and internal control system covered key operating companies within the Group.

STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL

INTERNAL CONTROL

Apart from risk management and internal audit, the Group has put in place the following key elements of internal control:

- An organization structure with well-defined scopes of responsibility, clear lines of accountability, and appropriate levels of delegated authority;
- A process of hierarchical reporting which provides a documented and auditable trail of accountability;
- A set of documented internal policies and procedures which is subject to review and improvement when needed;
- Regular and comprehensive information provided to management, covering financial and operational performance and key business indicators, for effective monitoring and decision making;
- Quarterly monitoring of results against budget, with major variances being followed up and management action taken, where necessary; and
- Regular visits to operating units by members of the Board and senior management.

WHISTLE BLOWING POLICY

A Whistle Blowing Policy for the Group has been adopted effective 23 February 2012. The policy is built into the Group's culture, abhorrence for fraud, and aims to provide broad principles and strategy for the Group to adopt in relation to fraud in order to promote high standard of integrity. It also promotes a transparent and open environment for fraud reporting within the Group. The Policy reaffirms the Board's commitment to safeguard those who report in good faith against any form of reprisal.

REVIEW OF THIS STATEMENT BY EXTERNAL AUDITORS

Pursuant to Paragraph 15.23 of the MMLR, the External Auditors have reviewed this Statement for inclusion in the 2025 Annual Report. As set out in their terms of engagement, the limited assurance review was performed in accordance with Malaysian Approved Standard on Assurance Engagements, ISAE 3000 (Revised), Assurance Engagements Other than Audits or Reviews of Historical Financial Information and Audit and Assurance Practice Guide 3, Guidance for Auditors on Engagements to Report on the Statement on Risk Management and Internal Control included in the Annual Report.

The External Auditors have reported to the Board that nothing has come to their attention that causes them to believe that this Statement intended to be included in the annual report is not prepared, in all material respects, in accordance with the disclosures required by paragraphs 41 and 42 of the Statement on Risk Management and Internal Control: Guidelines for Directors of Listed Issuers to be set out, nor is this Statement factually inaccurate.

CONCLUSION

The Board has received assurance from Group Managing Director that the Group's risk management and internal control systems have been operating adequately and effectively, in all material aspects, during the financial year under review and up to date of this statement. Taking this assurance into consideration, the Board is of the view that there were no significant weaknesses in the current systems of risk management and internal control of the Group that may have material impact on the operations of the Group for the financial year ended 31 March 2025. The Board and the management will continue to take necessary measures and ongoing commitment to strengthen and improve its internal control environment and risk management.

This statement is issued in accordance with a resolution of the Directors dated 29 May 2025.

DIRECTORS' RESPONSIBILITY STATEMENT

In Respect Of Annual Audited Financial Statements

The Directors are required by the Companies Act 2016 ("CA") to prepare financial statements for each financial year which have been made out in accordance with the applicable Malaysian Financial Reporting Standards (MFRSs), the International Financial Standards (IFRSs) and the requirements of the CA in Malaysia. The Directors are responsible to ensure that the financial statements give a true and fair view of the state of affairs of the Group and the Company at the end of the financial year and of their financial performance and cash flows for the year then ended.

In preparing the financial statements, the Directors have:-

- adopted appropriate accounting policies and applied them consistently;
- made judgements and estimates where applicable that are prudent, just and reasonable; and
- prepared the financial statements on a going concern basis.

The Directors also have a general responsibility for taking reasonable steps to safeguard the assets of the Group and the Company to prevent and detect fraud and other irregularities.

04

Section 4

FINANCIAL STATEMENTS

Directors' Report	61
Statements of Financial Position	67
Statements of Comprehensive Income	68
Statements of Changes in Equity	69
Statements of Cash Flows	71
Notes to the Financial Statements	75
Statement by Directors	134
Statutory Declaration	134
Independent Auditors' Report	135

DIRECTORS' REPORT

The directors hereby submit their report together with the audited financial statements of the Group and of the Company for the financial year ended 31 March 2025

PRINCIPAL ACTIVITIES

The principal activities of the Company are investment holding and provision of management services. The principal activities of the Group consist of manufacturing and trading of ductile iron pipes, plastic pipes fittings and waterwork related products, trading of steel pipes and related products, construction and project management for waterworks and sewerage industry, trading in scrap metal, supplying chemicals and equipments, manufacturing and trading of energy meters, water meter and other related activities.

There have been no significant changes in the nature of these principal activities during the financial year other than the cessation of manufacturing of ductile iron pipes, fittings and waterworks related products.

RESULTS

	Group RM'000	Company RM'000
Loss for the financial year, net of tax	(56,837)	(2,181)
Attributable to:		
Owners of the Company	(55,165)	(2,181)
Non-controlling interests	(1,672)	-
	(56,837)	(2,181)

DIVIDENDS

No dividend has been paid or declared by the Company since the end of the previous financial year.

The directors do not recommend the payment of any dividends in respect of the financial year ended 31 March 2025.

RESERVES OR PROVISIONS

There were no material transfers to or from reserves or provisions during the financial year other than those disclosed in the financial statements.

BAD AND DOUBTFUL DEBTS

Before the financial statements of the Group and of the Company were prepared, the directors took reasonable steps to ascertain that action had been taken in relation to the writing off of bad debts and the making of allowance for doubtful debts and had satisfied themselves that all known bad debts had been written off and that adequate allowance had been made for doubtful debts.

At the date of this report, the directors are not aware of any circumstances which would render the amount written off as bad debts or the amount of allowance for doubtful debts in the financial statements of the Group and of the Company inadequate to any substantial extent.

DIRECTORS' REPORT

CURRENT ASSETS

Before the financial statements of the Group and of the Company were prepared, the directors took reasonable steps to ensure that any current assets which were unlikely to be realised in the ordinary course of business, including their values as shown in the accounting records of the Group and of the Company, had been written down to an amount which they might be expected so to realise.

At the date of this report, the directors are not aware of any circumstances which would render the values attributed to the current assets in the financial statements of the Group and of the Company misleading.

VALUATION METHODS

At the date of this report, the directors are not aware of any circumstances which have arisen which render adherence to the existing method of valuation of assets or liabilities of the Group and of the Company misleading or inappropriate.

CONTINGENT AND OTHER LIABILITIES

At the date of this report, there does not exist:

- (i) any charge on the assets of the Group or of the Company which has arisen since the end of the financial year which secures the liabilities of any other person; and
- (ii) any contingent liabilities in respect of the Group or of the Company which has arisen since the end of the financial year.

In the opinion of the directors, no contingent or other liability of the Group or of the Company has become enforceable, or is likely to become enforceable, within the period of twelve months after the end of the financial year which will or may affect the ability of the Group or of the Company to meet their obligations as and when they fall due.

CHANGE OF CIRCUMSTANCES

At the date of this report, the directors are not aware of any circumstances not otherwise dealt with in this report or the financial statements of the Group and of the Company which would render any amount stated in the financial statements misleading.

ITEMS OF MATERIAL AND UNUSUAL NATURE

In the opinion of the directors, other than as disclosed in the financial statements,

- (i) the results of the operations of the Group and of the Company for the financial year were not substantially affected by any item, transaction or event of a material and unusual nature; and
- (ii) no item, transaction or event of a material and unusual nature has arisen in the interval between the end of the financial year and the date of this report which is likely to affect substantially the results of the operations of the Group and of the Company for the financial year in which this report is made.

AUDITORS' REMUNERATION AND INDEMNITY

The auditors' remuneration of the Group and of the Company during the financial year were RM220,600 and RM98,500 respectively.

The Company has agreed to indemnify the auditors of the Company as permitted under Section 289 of the Companies Act 2016 in Malaysia.

DIRECTORS' REPORT

ISSUE OF SHARES AND DEBENTURES

During the financial year, the Company issued 10,000,000 new ordinary shares at a price of RM0.65 per ordinary share as partial discharge of the purchase consideration for the acquisition of the 80% equity interest in Damini Corporation Sdn. Bhd. and its subsidiaries pursuant to a share sale agreement dated 3 July 2024. For the purpose of accounting for the share consideration, the fair value of RM0.41 per ordinary share as at the date of completion was recorded instead of issue price of RM0.65 per ordinary share.

The new ordinary shares issued during the financial year rank pari passu in all respects with the existing ordinary shares of the Company.

During the financial year, no new issue of debentures were made by the Company.

TREASURY SHARES

Treasury shares relate to ordinary shares of the Company that are repurchased and held by the Company in accordance with the requirement of Section 127 of the Companies Act 2016 in Malaysia.

There was no repurchase of the Company's issued ordinary shares, nor any resale, cancellation or distribution of treasury shares during the financial year.

The number of treasury shares held at the end of the financial year was 121,000 (2024: 121,000) units. Such treasury shares are held at a carrying amount of RM107,620 (2024: RM107,620).

As at 31 March 2025, the number of outstanding shares in issue after setting off treasury shares against equity is 112,829,873 (2024: 102,829,873) shares.

DIRECTORS

The directors in office during the financial year and during the period from the end of the financial year to the date of this report are:

Dato' Abdul Jalil Bin Abdul Karim	(Appointed on 1 August 2024)
Seah Heng Chin *	
Shamshiah Binti Hashim @ Abu Bakar *	
Datuk Haji Jalaludin Bin Haji Ibrahim	
Hew Kam Mooi	
Lim Yoke Moi	(Appointed on 1 August 2024)
Dato' Haji Samsuri Bin Rahmat *	(Resigned on 31 July 2024)

* Directors of the Company and certain subsidiaries

Other than as stated above, the names of the directors of the subsidiaries of the Company in office during the financial year and during the period from the end of the financial year to the date of this report are:

Dato' Borhanuddin Bin Ramli	
Ahmad Farhan Bin Borhanuddin	(Alternate director to Dato' Borhanuddin Bin Ramli)
Lo See Yong	
Azmi Bin Mohd	(Appointed on 9 January 2025)
Anuar Shukry Bin Ismail	
Aidil Bin Abdul Aziz	
Mohd Khair Mat Saman	
Hong Gaik Im	(Resigned on 1 October 2024)
Abdul Jalil Bin Md Khir	(Resigned on 9 January 2025)

DIRECTORS' REPORT

DIRECTORS' INTERESTS

According to the Register of Directors' Shareholdings required to be kept by the Company under Section 59 of the Companies Act 2016 in Malaysia, the interests of directors in office at the end of the financial year in shares in the Company and its related corporations during the financial year were as follows:

	At 1 April 2024 '000	Number of ordinary shares		At 31 March 2025 '000
		Bought '000	Sold '000	
The Company				
Deemed Interest:				
Shamshiah Binti Hashim @ Abu Bakar *	-	32,510	-	32,510
Seah Heng Chin	32,510	-	(32,510)	-

* Deemed interest in YLI Holdings Berhad ("YLI") by virtue of her substantial shareholding in Suasana Karisma Sdn. Bhd.

Other than as stated above, none of the other directors in office at the end of the financial year had any interest in ordinary shares or debentures of the Company and its related corporations during the financial year.

DIRECTORS' BENEFITS

Since the end of previous financial year, no director of the Company has received or become entitled to receive any benefit (other than benefits included in the aggregate amount of emoluments received or due and receivable, by the directors as shown below) by reason of a contract made by the Company or a related corporation with the director or with a firm of which the director is a member, or with a company in which the director has a substantial financial interest.

The directors' benefits of the Group and of the Company are as follows:

	Group RM'000	Company RM'000
Directors of the Company		
Fees	105	55
Other emoluments	1,023	197
Defined contribution plans	116	-
	1,244	252

Neither during, nor at the end of the financial year, was the Company a party to any arrangements where the object is to enable the directors to acquire benefits by means of the acquisition of shares in, or debentures of the Company or any other body corporate.

INDEMNITY TO DIRECTORS AND OFFICERS

During the financial year, the total amount of indemnity insurance coverage and insurance premium paid for the directors and officers of the Company were RM5,000,000 and RM16,399 respectively.

DIRECTORS' REPORT

SUBSIDIARIES

The details of the Company's subsidiaries are as follows:

Name of companies	Principal place of business/ country of incorporation	Ownership interest		Principal activities
		2025 %	2024 %	
Yew Lean Foundry & Co. Sdn. Bhd.	Malaysia	100%	100%	Manufacturing and trading of ductile iron pipes, fittings and other related products. The Company ceased its manufacturing operations in year 2025
Yew Li Foundry & Co. Sdn. Bhd.	Malaysia	100%	100%	Trading of cast iron fittings, saddles and manhole covers and fabrication of pipes
Logam Utara (M) Sdn. Bhd.	Malaysia	100%	100%	Trading of all kinds of metal and non-metal waste and scrap, UVPC, ductile iron pipes and fittings, sanitary fittings and brass fittings
Yew Lean Industries Sdn. Bhd.	Malaysia	100%	100%	Marketing and distribution of pipes, accessories and related products. The Company has ceased operation in year 2007 and remain inactive
Laksana Wibawa Sdn. Bhd. *	Malaysia	51%	51%	Trading of steel pipes and related products. The Company ceased its manufacturing operations in year 2023
Haluan Prisma Sdn. Bhd.	Malaysia	70%	70%	Construction and project management
MRPI Pipes Sdn. Bhd.	Malaysia	70%	70%	Manufacturing and sales of HDPE Pipes & MDPE Pipes
Damini Corporation Sdn. Bhd. *	Malaysia	80%	-	Supplying chemicals and equipment for water treatment, oil and gas and general trading
Subsidiary of Yew Lean Foundry & Co. Sdn. Bhd.				
Zenith Eastern (M) Sdn. Bhd.	Malaysia	100%	100%	Property investment holding
Subsidiaries of Damini Corporation Sdn. Bhd.				
Delta Perdana Sdn. Bhd. *	Malaysia	100%	-	Manufacturing and trading of water meter, general trader and other related activities
Delta Prima Metering Sdn. Bhd.*	Malaysia	97.5%	-	Manufacturing and trading of energy meters
DMC Digital Media Sdn. Bhd. *	Malaysia	100%	-	Dormant

* Audited by auditors other than Baker Tilly Monteiro Heng PLT.

The available auditors' reports on the accounts of the subsidiaries did not contain any qualification.

DIRECTORS' REPORT

EVENTS DURING THE FINANCIAL YEAR

On 12 June 2024, Yew Lean Foundry & Co. Sdn. Bhd. ("YLF"), a wholly owned subsidiary of the Company, was notified by the Metal Industry Employees' Union ("Union") that its members were not agreeing with the implementation of a reduced working schedule from 26 to 12 working days per month. The Union has sought the intervention of the Industrial Court.

The Court has directed parties to file their respective cause papers, and the case is currently pending for hearing scheduled on 25 August 2025 and 26 August 2025.

AUDITORS

The auditors, Messrs Baker Tilly Monteiro Heng PLT, have expressed their willingness to continue in office.

This report was approved and signed on behalf of the Board of Directors in accordance with a resolution of the directors:

.....
SHAMSHIAH BINTI HASHIM @ ABU BAKAR
Director

.....
SEAH HENG CHIN
Director

Date: 21 July 2025

STATEMENTS OF FINANCIAL POSITION

AS AT 31 MARCH 2025

		Group		Company	
	Note	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
ASSETS					
Non-current assets					
Property, plant and equipment	5	16,052	47,619	7,392	6,022
Investment properties	6	103,200	-	-	-
Intangible assets	7	1,799	-	-	-
Investment in subsidiaries	8	-	-	67,959	61,250
Deferred tax assets	9	3,221	4,481	-	-
Finance lease receivable	10	2,317	-	2,317	-
Other investment	11	39	-	-	-
Total non-current assets		126,628	52,100	77,668	67,272
Current assets					
Inventories	12	53,511	90,039	-	-
Current tax assets		318	437	2	7
Trade and other receivables	13	21,508	15,282	1,814	1,125
Contract assets	14	6,023	5,638	-	-
Finance lease receivable	10	1,923	-	1,923	-
Cash and short-term deposits	15	18,626	37,063	268	8,132
Total current assets		101,909	148,459	4,007	9,264
TOTAL ASSETS		228,537	200,559	81,675	76,536
EQUITY AND LIABILITIES					
Equity attributable to owners of the Company					
Share capital	16	114,259	110,159	114,259	110,159
Treasury shares	17	(108)	(108)	(108)	(108)
Other reserves	18	56,262	(1,467)	(1,467)	(1,467)
(Accumulated losses)/Retained earnings		(27,984)	27,181	(40,749)	(38,568)
		142,429	135,765	71,935	70,016
Non-controlling interests		16,157	13,282	-	-
TOTAL EQUITY		158,586	149,047	71,935	70,016
Non-current liabilities					
Loans and borrowings	19	15,565	2,670	4,514	2,286
Deferred tax liabilities	9	10,327	4,942	-	-
Total non-current liabilities		25,892	7,612	4,514	2,286
Current liabilities					
Loans and borrowings	19	12,737	16,057	3,843	3,789
Provision for warranty	20	87	-	-	-
Current tax liabilities		17	-	-	-
Trade and other payables	21	31,103	26,801	1,383	445
Contract liabilities	14	115	1,042	-	-
Total current liabilities		44,059	43,900	5,226	4,234
TOTAL LIABILITIES		69,951	51,512	9,740	6,520
TOTAL EQUITY AND LIABILITIES		228,537	200,559	81,675	76,536

The accompanying notes form an integral part of these financial statements.

STATEMENTS OF COMPREHENSIVE INCOME

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025

	Note	Group		Company	
		2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Revenue	22	48,014	63,547	110	5,618
Cost of sales		(92,151)	(67,487)	-	-
Gross (loss)/profit		(44,137)	(3,940)	110	5,618
Other income		7,750	83,810	2,579	11,948
Selling and distribution expenses		(1,259)	(1,413)	-	-
Administrative expenses		(19,229)	(32,589)	(4,788)	(14,493)
Net of impairment losses on financial instruments and contract assets		21	(1,570)	-	-
Operating (loss)/profit		(56,854)	44,298	(2,099)	3,073
Finance costs	23	(789)	(2,020)	(171)	(118)
Finance income	24	557	893	89	18
(Loss)/Profit before tax	25	(57,086)	43,171	(2,181)	2,973
Tax credit	27	249	281	-	-
(Loss)/Profit for the financial year		(56,837)	43,452	(2,181)	2,973
Other comprehensive income, net of tax					
<i>Items that will not be reclassified subsequently to profit or loss</i>					
Surplus on revaluation of property		58,588	-	-	-
Other comprehensive income for the financial year		58,588	-	-	-
Total comprehensive income/ (loss) for the financial year		1,751	43,452	(2,181)	2,973
(Loss)/Profit attributable to:					
Owners of the Company		(55,165)	16,281	(2,181)	2,973
Non-controlling interests		(1,672)	27,171	-	-
		(56,837)	43,452	(2,181)	2,973
Total comprehensive income/ (loss) attributable to:					
Owners of the Company		2,564	16,281	(2,181)	2,973
Non-controlling interests		(813)	27,171	-	-
		1,751	43,452	(2,181)	2,973
(Loss)/Earning per share attributable to owners of the Company (sen):					
- Basic	28	(52.51)	15.83		
- Diluted	28	(52.51)	15.83		

The accompanying notes form an integral part of these financial statements.

STATEMENTS OF CHANGES IN EQUITY

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025

Group	Note	Share capital RM'000	Treasury shares RM'000	Other reserves RM'000	Retained earnings RM'000	Sub-total RM'000	Non-controlling interests RM'000	Total equity RM'000
At 1 April 2023		110,159	(108)	(1,467)	10,900	119,484	(13,889)	105,595
Total comprehensive income for the financial year		-	-	-	16,281	16,281	27,171	43,452
At 31 March 2024		110,159	(108)	(1,467)	27,181	135,765	13,282	149,047
Loss for the financial year		-	-	-	(55,165)	(55,165)	(1,672)	(56,837)
Other comprehensive income for the financial year		-	-	57,729	-	57,729	859	58,588
Total comprehensive income		-	-	57,729	(55,165)	2,564	(813)	1,751
Transaction with owners								
Issue of ordinary shares	16	4,100	-	-	-	4,100	-	4,100
Non-controlling interests arising from acquisition of subsidiaries	8	-	-	-	-	-	3,688	3,688
Total transactions with owners		4,100	-	-	-	4,100	3,688	7,788
At 31 March 2025		114,259	(108)	56,262	(27,984)	142,429	16,157	158,586

The accompanying notes form an integral part of these financial statements.

STATEMENTS OF CHANGES IN EQUITY FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025 (CONT'D)

	Note	Share capital RM'000	Treasury shares RM'000	Other reserves RM'000	Accumulated losses RM'000	Total equity RM'000
Company						
At 1 April 2023		110,159	(108)	(1,467)	(41,541)	67,043
Total comprehensive income for the financial year		-	-	-	2,973	2,973
At 31 March 2024		110,159	(108)	(1,467)	(38,568)	70,016
Issue of ordinary shares	16	4,100	-	-	-	4,100
Total comprehensive loss for the financial year		-	-	-	(2,181)	(2,181)
At 31 March 2025		114,259	(108)	(1,467)	(40,749)	71,935

The accompanying notes form an integral part of these financial statements.

STATEMENTS OF CASH FLOWS

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025

	Note	Group		Company	
		2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Cash flows from operating activities					
(Loss)/Profit before tax		(57,086)	43,171	(2,181)	2,973
Adjustments for:					
Amortisation of intangible assets	7	32	-	-	-
Bargain purchase on business combination	8	(7,083)	-	-	-
Depreciation of property, plant and equipment	5	5,727	5,078	2,496	1,585
Dividend income from a subsidiary (redeemable convertible preference shares)		-	-	-	(5,508)
Fair value loss on other investment		5	-	-	-
Gain on derecognition of right-of-use assets		(160)	-	(160)	-
Gain on disposal of other investment		(16)	-	-	-
Impairment loss on contract assets	14	-	370	-	-
Impairment loss on investment in subsidiaries	8	-	-	744	11,949
Impairment loss on property, plant and equipment	5	4,838	3,350	-	-
Impairment loss on trade and other receivables	13	1	1,215	-	-
Interest expense	23	789	2,020	171	118
Interest income	24	(557)	(893)	(89)	(18)
Inventories written down	12	25,153	83	-	-
Loss/(Gain) on disposal of property, plant and equipment		565	(83,371)	-	-
Loss on termination of lease liabilities		1	-	-	-
Other receivables and deposits written off		3	243	-	-
Reversal of impairment loss on investment in a subsidiary	8	-	-	(2,298)	(11,948)
Reversal of impairment loss on trade and other receivables	13	(22)	(15)	-	-
Unrealised loss/(gain) on foreign exchange		126	(145)	-	-
Operating loss before changes in working capital carried forward		(27,684)	(28,894)	(1,317)	(849)

The accompanying notes form an integral part of these financial statements.

STATEMENTS OF CASH FLOWS

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025 (CONT'D)

		Group		Company	
	Note	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Cash flows from operating activities (Continued)					
Operating loss before changes in working capital brought forward		(27,684)	(28,894)	(1,317)	(849)
Changes in working capital:					
Inventories		19,586	(11,122)	-	-
Trade and other receivables		6,046	3,102	(689)	(1,067)
Contract assets		(385)	859	-	-
Finance lease receivable		1,491	-	1,491	-
Trade and other payables		(7,973)	(12,077)	938	324
Contract liabilities		(927)	(122)	-	-
Net cash (used in)/generated from operations		(9,846)	(48,254)	423	(1,592)
Interest paid		(789)	(2,020)	(171)	(118)
Interest received		557	893	89	18
Tax paid		(107)	(123)	-	(2)
Tax refunded		426	149	5	5
Net cash (used in)/from operating activities		(9,759)	(49,355)	346	(1,689)
Cash flows from investing activities					
Acquisition of subsidiaries	8	95	-	(3,500)	-
Repayments from/(Advances to) subsidiaries		-	-	2,445	(14,566)
Dividend received		-	-	-	5.508
Proceeds from disposal of property, plant and equipment		3,539	104,615	-	-
Proceeds from redemption of redeemable convertible preference share		-	-	-	20,400
Purchase of other investment		74	-	-	-
Purchase of property, plant and equipment	(b)	(3,617)	(1,187)	(3,366)	-
Placement of fixed deposits with licensed bank		(403)	-	-	-
Net cash (used in)/from investing activities		(312)	103,428	(4,421)	11,342

The accompanying notes form an integral part of these financial statements.

STATEMENTS OF CASH FLOWS

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025 (CONT'D)

	Note	Group		Company	
		2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Cash flows from financing activities					
Drawdown of short-term borrowing	(c)	2,783	9,304	-	-
Net withdrawal of deposits pledged for credit facilities		-	2,188	-	-
Repayment of hire purchase	(c)	(92)	(143)	-	-
Repayments of lease liabilities	(c)	(3,852)	(1,629)	(3,789)	(1,532)
Repayment of short-term borrowing	(c)	(9,304)	(38,431)	-	-
Repayment of term loans	(c)	(220)	-	-	-
Net cash used in financing activities		(10,685)	(28,711)	(3,789)	(1,532)
Net (decrease)/increase in cash and cash equivalents		(20,756)	25,362	(7,864)	8,121
Cash and cash equivalents at the beginning of the financial year		35,406	9,879	8,132	11
Effects of exchange rate changes on cash and cash equivalents		(123)	165	-	-
Cash and cash equivalents at the end of the financial year	(a)	14,527	35,406	268	8,132

(a) Cash and cash equivalents

For the purpose of the statements of cash flows, cash and cash equivalents comprise of the following:

	Note	Group		Company	
		2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Cash and bank balances	15	9,447	36,258	268	8,132
Short-term deposits	15	9,179	805	-	-
Less:		18,626	37,063	268	8,132
Deposits with maturity periods more than 3 months		(1,203)	(800)	-	-
Bank overdrafts	19	(2,896)	(857)	-	-
		14,527	35,406	268	8,132

- (i) The short-term deposits of the Group bear effective interest at rates ranging from 2.00% to 3.70% (2024: 1.40% to 4.00%) per annum and mature within 14 days to 12 months (2024: 1 month to 12 months).
- (ii) The deposits placed with licensed banks for the maturity period more than 3 months bear interest at rates ranging from 2.50% to 2.80% (2024: 2.85%) per annum and having a maturity period of 12 months (2024: 12 months).

The accompanying notes form an integral part of these financial statements.

STATEMENTS OF CASH FLOWS

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025 (CONT'D)

(b) Purchase of property, plant and equipment:

	Group		Company	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Additions of property, plant and equipment	9,688	9,214	9,437	-
Less: Financed by way of lease arrangement	(6,071)	(7,607)	(6,071)	-
Less: Financed by way of hire purchase arrangement	-	(420)	-	-
	3,617	1,187	3,366	-

(c) Reconciliation of liabilities arising from financing activities:

	1 April 2024 RM'000	Cash flows RM'000	Acquisition of subsidiaries RM'000	Non-cash acquisition RM'000	31 March 2025 RM'000
Group					
Term loans	-	(220)	11,801	-	11,581
Lease liabilities	6,096	(3,852)	302	6,057	8,603
Hire purchase payables	470	(92)	61	-	439
Short-term borrowings	11,304	(6,521)	-	-	4,783
	17,870	(10,685)	12,164	6,057	25,406
Company					
Lease liabilities	6,075	(3,789)	-	6,071	8,357

	1 April 2023 RM'000	Cash flows RM'000	Non-cash acquisition RM'000	31 March 2024 RM'000
Group				
Lease liabilities	118	(1,629)	7,607	6,096
Hire purchase payables	193	(143)	420	470
Short-term borrowings	40,431	(29,127)	-	11,304
	40,742	(30,899)	8,027	17,870
Company				
Lease liabilities	-	(1,532)	7,607	6,075

(d) Total cash outflows for leases

During the financial year, the Group and the Company had total cash outflows for leases of RM4,350,558 (2024: RM2,133,460) and RM3,960,000 (2024: RM1,650,000) respectively.

The accompanying notes form an integral part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS

31 March 2025

1. CORPORATE INFORMATION

YLI Holdings Berhad (“the Company”) is a public limited liability company, incorporated and domiciled in Malaysia and is listed on the Main Market of Bursa Malaysia Securities Berhad. The registered office of the Company is located at 3rd Floor, Lot 3066, Jalan Datuk Sulaiman, Sungai Penchala, 60000 Kuala Lumpur. The principal place of the business of the Company is located at 2579, Lorong Perusahaan 10, Prai Industrial Estate, 13600 Prai, Penang.

The principal activities of the Company are investment holding and provision of management services. The principal activities of the Group consist of manufacturing and trading of ductile iron pipes, plastic pipes, fittings and waterwork related products, trading of steel pipes and related products, construction and project management for waterworks and sewerage industry, trading in scrap metal, supplying chemicals and equipments, manufacturing and trading of energy meters, water meter and other related activities.

There have been no significant changes in the nature of these principal activities during the financial year other than the cessation of manufacturing of ductile iron pipes, fittings and waterworks related products.

The financial statements were authorised for issue by the Board of Directors in accordance with a resolution of the directors on 21 July 2025.

2. BASIS OF PREPARATION

2.1 Statement of compliance

The financial statements of the Group and of the Company have been prepared in accordance with Malaysian Financial Reporting Standards (“MFRSs”), International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia.

2.2 Adoption of amendments to MFRSs

The Group and the Company have adopted the following applicable amendments to MFRSs for the current financial year:

MFRS 7	Financial Instruments: Disclosures
MFRS 16	Leases
MFRS 101	Presentation of Financial Statements
MFRS 107	Statement of Cash Flows

The adoption of the above amendments to MFRSs did not have any significant effect on the financial statements of the Group and of the Company and did not result in significant changes to the Group’s and the Company’s existing accounting policies.

NOTES TO THE FINANCIAL STATEMENTS

31 March 2025

2. BASIS OF PREPARATION (CONT'D)

2.3 New MFRS and amendments to MFRSs that have been issued, but yet to be effective

- (a) The Group and the Company have not adopted the following new MFRSs and amendments to MFRSs that have been issued, but yet to be effective:

**Effective for financial
periods beginning
on or after**

New MFRSs

MFRS 18	Presentation and Disclosure in Financial Statements	1 January 2027
MFRS 19	Subsidiaries without Public Accountability: Disclosures	1 January 2027

Amendments to MFRSs

MFRS 1	First-time Adoption of Malaysian Financial Reporting Standards	1 January 2026
MFRS 7	Financial Instruments: Disclosures	1 January 2026
MFRS 9	Financial Instruments	1 January 2026
MFRS 10	Consolidated Financial Statements	1 January 2026/ Deferred
MFRS 107	Statements of Cash Flows	1 January 2026
MFRS 121	The Effects of Changes in Foreign Exchange Rates	1 January 2025
MFRS 128	Investments in Associates and Joint Ventures	Deferred

- (b) The Group and the Company plan to adopt the above applicable new MFRSs and amendments to MFRSs when they become effective. A brief discussion on the above significant new MFRS and amendments to MFRSs that may be applicable to the Group and the Company are summarised below.

MFRS 18 Presentation and Disclosure in Financial Statements

MFRS 18 replaces MFRS 101 *Presentation of Financial Statements*. It retains many requirements from MFRS 101 without modification.

MFRS 18 introduces two subtotals which are to be presented in the statement of profit or loss – including “operating profit”, which has been specifically defined. Income and expenses shall be presented in five categories: operating, investing, financing, income taxes and discontinued operations.

MFRS 18 requires disclosure of explanations of the entity’s company-specific measures that are related to the statement of profit or loss, referred to as management-defined performance measures (“MPMs”). The entity is required to reconcile MPMs to a total or subtotal required by MFRS 18 or another MFRS Accounting Standards. MFRS 18 also requires other disclosures, including how each MPM is calculated, what the MPM communication about the entity’s financial performance, and any changes made to the MPMs in the year.

MFRS 18 adds new principles for aggregation and disaggregation of information. It requires the entity to classify the expenses in the “operating” category in the profit or loss by nature or function, or both. The entity that classifies operating expenses by functions are required to disclose in the notes to the financial statements, the amount of depreciation, amortisation, employee benefits, impairment losses and write-downs of inventories included in each line in the operating category. Subject to materiality, MFRS 18 requires items presented or disclosed as “other” to be labelled and/or described in as faithfully representative and precise a way as possible.

NOTES TO THE FINANCIAL STATEMENTS

31 March 2025

2. BASIS OF PREPARATION (CONT'D)

2.3 New MFRS and amendments to MFRSs that have been issued, but yet to be effective (Cont'd)

- (b) The Group and the Company plan to adopt the above applicable new MFRSs and amendments to MFRSs when they become effective. A brief discussion on the above significant new MFRSs and amendments to MFRSs that may be applicable to the Group and the Company are summarised below. (Cont'd)

Amendments to MFRS 9 Financial Instruments and MFRS 7 Financial Instruments: Disclosures

These narrow scope amendments to MFRS 9 clarify the requirements, including:

- clarify the classification of financial assets, particularly those with environmental, social and corporate governance and similar features. The Amendments clarify how the contractual cash flows on such financial assets should be assessed, specifically the assessment of interest focuses on what an entity is being compensated for, rather than how much compensation it receives. Nonetheless, the amount of compensation the entity receives may indicate that it is being compensated for something other than basic lending risks and costs.
- clarify the date on which a financial asset or a financial liability settled via electronic payment systems is derecognised. The Amendments permit an entity to derecognise a financial liability before it delivers cash on the settlement date if specified criteria are met.

Amendments to MFRS 7 introduces new disclosure requirements relating to:

- investments in equity instruments designated at fair value through other comprehensive income and financial instruments with contingent features that do not relate directly to basic lending risks and costs.
- (c) The initial application of the above applicable new MFRSs amendments to MFRSs is not expected to have material financial impact to the current and prior years financial statements of the Group and of the Company.

2.4 Functional and presentation currency

The individual financial statements of each entity in the Group are measured using the currency of the primary economic environment in which they operate ("the functional currency"). The consolidated financial statements are presented in Ringgit Malaysia ("RM"), which is also the Company's functional currency and has been rounded to the nearest thousand, unless otherwise stated.

2.5 Basis of measurement

The financial statements of the Group and of the Company have been prepared on the historical cost basis, except as otherwise disclosed.

2.6 Fundamental accounting principle

During the financial year ended 31 March 2025, the Company incurred a net loss of RM2,181,086. As of that date, the Company's current liabilities exceeded its current assets by RM1,218,532. Despite this, the Group's financial position, including repayment of advances from subsidiaries, provides adequate resources to enable the Company in meeting its obligations and continue its operations of at least 12 months from the end of the financial year.

NOTES TO THE FINANCIAL STATEMENTS

31 March 2025

3. MATERIAL ACCOUNTING POLICY INFORMATION

Unless otherwise stated, the following accounting policies have been applied consistently to all the financial years presented in the financial statements of the Group and of the Company.

3.1 Basis of consolidation

(a) Subsidiaries and business combination

The Group applies the acquisition method to account for business combinations from the acquisition date when the acquired set of activities meets the definition of a business and control is transferred to the Group, except for those business combinations which were accounted for using merger method of accounting. Three subsidiaries (i.e. Laksana Wibawa Sdn. Bhd., Haluan Prisma Sdn. Bhd. and MRPI Pipes Sdn. Bhd.) are consolidated using acquisition method of accounting, the rest of the subsidiaries are accounted for using merger method of accounting.

A business combination involving entities under common control is a business combination in which all the combining entities or subsidiaries are ultimately controlled by the same party and parties both before and after the business combination, and that control is not transitory. Subsidiaries acquired which have met the criteria for pooling of interest are accounted for using merger accounting principles. Under the merger method of accounting, the result of subsidiaries are presented as if the business combination had been affected throughout the current and previous financial years. The assets and liabilities combined are accounted for based on the carrying amounts from the perspective of the common control shareholder at the date of transfer. On consolidation, the difference between costs of acquisition over the nominal value of share capital of the subsidiaries is taken to merger reserve or merger deficit.

(b) Non-controlling interests

At the acquisition date, components of non-controlling interests of the Group are measured at the non-controlling interest's proportionate share of the acquiree's identifiable net assets.

3.2 Separate financial statements

In the Company's statement of financial position, investment in subsidiaries is measured at cost less any accumulated impairment losses.

Contribution to subsidiaries are amounts for which the settlement is neither planned nor likely to occur in the foreseeable future is, in substance, considered as part of the Company's investment in the subsidiaries.

3.3 Financial instruments

Financial assets - subsequent measurement and gains and losses

Financial assets at fair value through profit or loss

The Group subsequently measures these assets at fair value. Net gains and losses, including any interest and dividend income, are recognised in profit or loss.

Debt instruments at amortised cost

The Group and the Company subsequently measure these assets at amortised cost under the effective interest method. The gross carrying amount is reduced by impairment losses. Interest income, foreign exchange gains and losses and impairment are recognised in profit or loss. Any gain or loss on derecognition is recognised in profit or loss.

Financial liabilities – subsequent measurement and gains and losses

The Group and the Company classify the financial liabilities at amortised cost.

The Group and the Company subsequently measure these financial liabilities at amortised cost under the effective interest method. Interest expense and foreign exchange gains and losses are recognised in profit or loss. Any gain or loss on derecognition is also recognised in profit or loss.

NOTES TO THE FINANCIAL STATEMENTS

31 March 2025

3. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

3.4 Property, plant and equipment

Property, plant and equipment are measured at cost less accumulated depreciation and any accumulated impairment losses.

Freehold land has an unlimited useful life and therefore is not depreciated. Capital work in progress are not depreciated as these assets are not yet available for use.

All other property, plant and equipment (other than right-of-use assets as disclosed in Note 3.5) are depreciated on a straight-line basis by allocating their depreciable amounts over their remaining useful lives at the following annual rates:

Land and buildings	2% – 4.5%
Renovation	10% – 20%
Plant, machinery, tools and equipment	5% – 20%
Furniture and fittings	5% – 20%
Office and other equipment	8% – 33.3%
Motor vehicles	10% – 20%

3.5 Leases

(a) Lessee accounting

The Group and the Company present right-of-use assets that do not meet the definition of investment property as property, plant and equipment in Note 5 and lease liabilities as loans and borrowings in Note 19.

Short-term leases and leases of low value assets

The Group and the Company have elected not to recognise right-of-use assets and lease liabilities for short-term leases (defined as leases with a lease term of 12 months or less) and leases of low value assets. Accordingly, the Group and the Company recognise the lease payments as an operating expense on a straight-line basis over the term of the lease.

Right-of-use assets

The right-of-use assets are measured at cost less accumulated depreciation and any accumulated impairment losses, and adjust for any remeasurement of the lease liabilities. The right-of-use assets are depreciated using the straight-line method from the commencement date to the earlier of the end of the useful life of the right-of-use asset or the end of the lease term.

Lease liabilities

The lease liabilities are initially measured at the present value of the lease payments that are not paid at the commencement date, discounted by using the increment borrowing rate.

The Group and the Company have elected not to separate non-lease components and account for the lease and non-lease components as a single lease component.

3.6 Investment properties

Investment properties are measured at fair value with gains and losses arising from changes in the fair values of investment properties recognised in profit or loss for the period in which they arise.

NOTES TO THE FINANCIAL STATEMENTS

31 March 2025

3. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

3.7 Intangible assets

Intangible assets are acquired by the Group and the Company, which have finite useful lives, are measured at cost less any accumulated amortisation and any accumulated impairment losses.

The amortisation methods used and the estimated useful lives are as follows:

	Method	Useful lives (years)
Development costs	Straight -line	10 years
Fair value of order book	Percentage of completion	1 year

3.8 Inventories

Trading inventories, finished goods, inventories-in-transit, work-in-progress and raw materials are stated at the lower of cost determined on the first-in first-out basis and net realisable value.

Cost of finished goods and work-in-progress includes cost of raw materials, direct labour and a proportion of manufacturing overheads (based on normal operating capacity). It excludes borrowing costs. Cost of trading inventories, raw materials, inventories-in-transit and stores and spares includes the original purchase price and the incidental cost of bringing the inventories to their present locations and conditions.

3.9 Revenue and other income

Financing components

The Group and the Company have applied the practical expedient for not to adjust the promised amount of consideration for the effects of a significant financing components as the Group and the Company expect that the period between the transfer of the promised goods or services to the customer and payment by the customer will be one year or less.

(a) Sales of goods

Revenue from sale of manufactured goods are recognised at a point in time when control of the products has been transferred, being when the customer accepts the delivery of the goods.

Sales are made with a credit term of 1 to 90 days, which is consistent with market practice, therefore, no element of financing is deemed present

(b) Rendering of services

Revenue is recognised at a point in time when the services have been rendered to the customers and coincides with the delivery of services and acceptance by customers.

(c) Construction contracts

The Group constructs assets under long-term contracts with customers. Construction service contract comprises multiple deliverables that require significant integration service and therefore accounted as a single performance obligation.

Under the terms of the contracts, control of the assets is transferred over time as the Group creates or enhances an asset that the customer controls as the assets is created or enhanced. The progress towards complete satisfaction of a performance obligation is determined by the proportion of construction cost incurred for work performed to date bear to the estimated total construction costs (an input method).

NOTES TO THE FINANCIAL STATEMENTS

31 March 2025

3. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

3.9 Revenue and other income (Cont'd)

(c) Construction contracts (Cont'd)

Billings are made with a credit term of 30 to 90 days, which is consistent with market practice, therefore, no element of financing is deemed present. The Group becomes entitled to invoice customers for construction of assets based on achieving a series of performance-related milestones.

The Group recognises a contract asset for any excess of revenue recognised to date over the billings-to-date. Any amount previously recognised as a contract asset is reclassified to trade receivables at the point when invoice is issued or timing of billing is due to passage of time. If the milestone billing exceeds the revenue recognised to date and any deposit or advances received from customers, then the Group recognises a contract liability for the difference.

(d) Rental income

Rental income is recognised on a straight-line basis over the term of the lease.

(e) Dividend income

Dividend income is recognised when the right to receive payment is established.

(f) Interest income

Interest income is recognised using the effective interest method.

(g) Management fees

Management fees are recognised over time as services are rendered based on time elapsed. Credit term of the management fee billed is 30 days.

4. SIGNIFICANT ACCOUNTING JUDGEMENTS, ESTIMATES AND ASSUMPTIONS

The preparation of financial statements in conformity with MFRSs requires the use of certain critical accounting estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of the revenue and expenses during the reporting period. It also requires directors to exercise their judgement in the process of applying the Group's and the Company's accounting policies. Although these estimates and judgement are based on the directors' best knowledge of current events and actions, actual results may differ.

The areas involving a higher degree of judgement or complexity that have the most significant effect on the Group's and the Company's financial statements, or areas where assumptions and estimates that have a significant risk of resulting in a material adjustment to the Group's and the Company's financial statements within the next financial year are disclosed as follows:

4.1 Impairment of property, plant and equipment

The Group assesses impairment of property, plant and equipment whenever the events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable.

Where such indication exists, the Group determines the recoverable amount using fair value less cost of disposal with reference to valuation performed by external independent valuer and external information. Any resulting impairment loss could have a material adverse impact on the Group's financial position and results of operations.

The carrying amounts of the property, plant and equipment are disclosed in Note 5.

NOTES TO THE FINANCIAL STATEMENTS

31 March 2025

4. SIGNIFICANT ACCOUNTING JUDGEMENTS, ESTIMATES AND ASSUMPTIONS (CONT'D)

4.2 Fair value of investment properties

The Group carries its investment properties at fair value, with changes in fair values being recognised in profit or loss. The Group engaged external valuer to determine the fair values. The valuation methods adopted by the valuer include comparison method, being comparison of transacted prices in an active market for similar properties in close proximity and where necessary, adjusting for location, accessibility, time, size, tenure, market uncertainty and other differences; cost method, being current estimates on construction costs to erect equivalent buildings are adopted and appropriate adjustments are then made for factors of obsolescence buildings are adopted. Judgement is made in determining the key assumptions used in the valuations. Any changes in these assumptions will have an impact on the carrying amounts of the investment properties.

The carrying amounts of the Group's investment properties are disclosed in Note 6.

4.3 Write-down of obsolete or slow moving inventories

The Group writes down their obsolete or slow-moving inventories based on the assessment of their estimated net selling price. Inventories are written down when events or changes in circumstances indicate that carrying amounts may not be recoverable. Where expectations differ from the original estimates, the differences will impact the carrying amount of inventories.

The carrying amount of the Group's inventories are disclosed in Note 12.

4.4 Impairment of trade receivables and contract assets

The impairment provisions for trade receivables and contract assets are based on assumptions about risk of default and expected loss rate ("ECL"). The Group uses judgement in making these assumptions and selecting inputs to the impairment calculation, based on the Group's past history, existing market conditions as well as forward looking estimates at the end of each reporting period.

The Group individually assessed to calculate ECL for trade receivables and contract assets. The individually assessed ECL may be based on indicators such as changes in financial capability of the receivables, and default or significant delay in payments.

The information about the impairment losses on the Group's trade receivables and contract assets are disclosed in Note 29(b)(i).

4.5 Business combination

During the financial year, the Group acquired Damini Corporation Sdn. Bhd. and its subsidiaries.

In accounting for the Damini Corporation Sdn. Bhd. and its subsidiaries under MFRS 3, the fair values of the identifiable assets and liabilities acquired, including intangible assets, are recognised. The determination of the fair values of acquired assets and liabilities assumed is based on purchase price allocation performed by an external independent professional valuer. Any changes in these assumptions will have an impact on the carrying amounts of the acquired assets and liabilities assumed.

The fair values of the acquired assets and liabilities assumed are disclosed in Note 8(d).

NOTES TO THE FINANCIAL STATEMENTS

31 March 2025

5. PROPERTY, PLANT AND EQUIPMENT

Group	Land and buildings RM'000	Plant, machinery, tools and equipment RM'000	Furniture and fittings RM'000	Office and other equipment RM'000	Motor vehicles RM'000	Renovation RM'000	Capital work in progress RM'000	Right-of-use assets RM'000	Total RM'000
2025									
Cost									
At 1 April 2024	7,806	81,593	878	1,538	5,167	-	8,784	42,831	148,597
Acquisition of subsidiaries (Note 8)	2,100	2,795	398	1,635	1,049	1,546	-	270	9,793
Additions	30	178	452	995	-	727	1,235	6,071	9,688
Revaluation surplus	15,856	-	-	-	-	-	-	49,302	65,158
Disposals	-	(440)	-	(3)	(2,365)	-	(8,784)	-	(11,592)
Termination of lease liabilities	-	-	-	-	-	-	-	(69)	(69)
Derecognition of right-of-use assets	-	-	-	-	-	-	-	(5,571)	(5,571)
Transfer to inventories	-	(73,453)	-	-	-	-	-	-	(73,453)
Transfer to investment property	(20,617)	-	-	-	-	-	-	(82,014)	(102,631)
At 31 March 2025	5,175	10,673	1,728	4,165	3,851	2,273	1,235	10,820	39,920
Accumulated depreciation									
At 1 April 2024	3,211	67,964	744	1,355	3,961	-	-	18,309	95,544
Acquisition of subsidiaries (Note 8)	-	1,505	379	1,585	986	1,250	-	146	5,851
Depreciation charge for the financial year	93	2,026	88	136	137	40	-	3,207	5,727
Disposals	-	(22)	-	(3)	(2,029)	-	-	-	(2,054)
Termination of lease liabilities	-	-	-	-	-	-	-	(54)	(54)
Transfer to inventories	-	(63,615)	-	-	-	-	-	-	(63,615)
Transfer to investment property	(726)	-	-	-	-	-	-	(16,805)	(17,531)
At 31 March 2025	2,578	7,858	1,211	3,073	3,055	1,290	-	4,803	23,868

NOTES TO THE FINANCIAL STATEMENTS

31 March 2025

5. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

Group	Land and buildings RM'000	Plant, machinery, tools and equipment RM'000	Furniture and fittings RM'000	Office and other equipment RM'000	Motor vehicles RM'000	Renovation RM'000	Capital work in progress RM'000	Right-of- use assets RM'000	Total RM'000
2025									
Accumulated impairment loss									
At 1 April 2024	-	-	-	-	-	-	5,434	-	5,434
Charge for the financial year	-	4,838	-	-	-	-	-	-	4,838
Disposals	-	-	-	-	-	-	(5,434)	-	(5,434)
Transfer to inventories	-	(4,838)	-	-	-	-	-	-	(4,838)
At 31 March 2025	-	-	-	-	-	-	-	-	-
Carrying amount									
At 31 March 2025	2,597	2,815	517	1,092	796	983	1,235	6,017	16,052

NOTES TO THE FINANCIAL STATEMENTS

31 March 2025

5. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

Group 2024	Land and buildings RM'000	Plant, machinery, tools and equipment RM'000	Furniture and fittings RM'000	Office and other equipment RM'000	Motor vehicles RM'000	Capital work in progress RM'000	Right-of- use assets RM'000	Total RM'000
Cost								
At 1 April 2023	7,701	125,617	875	1,484	5,035	12,627	61,729	215,068
Additions	183	846	3	54	521	-	7,607	9,214
Disposals	(78)	(44,870)	-	-	(389)	(3,843)	(26,327)	(75,507)
Derecognition of lease upon expiry	-	-	-	-	-	-	(178)	(178)
At 31 March 2024	7,806	81,593	878	1,538	5,167	8,784	42,831	148,597
Accumulated depreciation								
At 1 April 2023	3,188	109,121	691	1,267	4,177	-	26,463	144,907
Depreciation charge for the financial year	91	1,967	53	88	160	-	2,719	5,078
Disposals	(68)	(43,124)	-	-	(376)	-	(10,695)	(54,263)
Derecognition of lease upon expiry	-	-	-	-	-	-	(178)	(178)
At 31 March 2024	3,211	67,964	744	1,355	3,961	-	18,309	95,544
Accumulated impairment loss								
At 1 April 2023	-	-	-	-	-	2,084	-	2,084
Charge for the financial year	-	-	-	-	-	3,350	-	3,350
At 31 March 2024	-	-	-	-	-	5,434	-	5,434
Carrying amount								
At 31 March 2024	4,595	13,629	134	183	1,206	3,350	24,522	47,619

NOTES TO THE FINANCIAL STATEMENTS

31 March 2025

5. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

Company 2025	Office and other equipment RM'000	Furniture and fittings RM'000	Renovation RM'000	Capital work in progress RM'000	Right-of- use assets RM'000	Total RM'000
Cost						
At 1 April 2024	-	-	-	-	7,607	7,607
Additions	953	452	726	1,235	6,071	9,437
Derecognition of right-of-use assets	-	-	-	-	(5,571)	(5,571)
At 31 March 2025	953	452	726	1,235	8,107	11,473
Accumulated depreciation						
At 1 April 2024	-	-	-	-	1,585	1,585
Depreciation charge for the financial year	59	33	27	-	2,377	2,496
At 31 March 2025	59	33	27	-	3,962	4,081
Carrying amount						
At 31 March 2025	894	419	699	1,235	4,145	7,392

2024	Right-of- use assets RM'000	Total RM'000
Cost		
At 1 April 2023	-	-
Additions	7,607	7,607
At 31 March 2024	7,607	7,607
Accumulated depreciation		
At 1 April 2023	-	-
Depreciation charge for the financial year	1,585	1,585
At 31 March 2024	1,585	1,585
Carrying amount		
At 31 March 2024	6,022	6,022

NOTES TO THE FINANCIAL STATEMENTS

31 March 2025

5. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

Analysis of land and buildings:

Group	Freehold land RM'000	Buildings on freehold land RM'000	Renovation RM'000	Total RM'000
2025				
Cost				
At 1 April 2024	3,482	867	3,457	7,806
Acquisition of subsidiaries	-	2,100	-	2,100
Additions	-	-	30	30
Revaluation surplus	10,331	5,525	-	15,856
Transfer to investment properties	(13,650)	(6,268)	(699)	(20,617)
At 31 March 2025	163	2,224	2,788	5,175
Accumulated depreciation				
At 1 April 2024	-	366	2,845	3,211
Depreciation charge for the financial year	-	19	74	93
Transfer to investment properties	-	(318)	(408)	(726)
At 31 March 2025	-	67	2,511	2,578
Carrying amount				
At 31 March 2025	163	2,157	277	2,597
2024				
Cost				
At 1 April 2023	3,482	867	3,352	7,701
Additions	-	-	183	183
Disposals	-	-	(78)	(78)
At 31 March 2024	3,482	867	3,457	7,806
Accumulated depreciation				
At 1 April 2023	-	347	2,841	3,188
Depreciation charge for the financial year	-	19	72	91
Disposals	-	-	(68)	(68)
At 31 March 2024	-	366	2,845	3,211
Carrying amount				
At 31 March 2024	3,482	501	612	4,595

NOTES TO THE FINANCIAL STATEMENTS

31 March 2025

5. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

(a) Assets pledged as security

The carrying amount of assets pledged as security for borrowings of subsidiaries (Note 19) are as follows:

	2025 RM'000	Group 2024 RM'000
Right-of-use assets - Buildings on leasehold land	818	2,580
Right-of-use assets - Leasehold land	-	1,403
Building	2,100	-
Freehold land	-	1,417
	2,918	5,400

Motor vehicles with carrying amount of RM577,011 (2024: RM613,836) have been pledged as security for hire purchase arrangement as disclosed in Note 19(c).

(b) Capital work in progress

- Capital work-in-progress of the Group and of the Company was the renovation in progress with carrying amount of RM1,235,303.
- In the previous financial year, capital work in progress of the Group was the plant and machinery in progress with carrying amount of RM3,350,000. The recoverable amount of plant and machinery in progress estimated at RM3,350,000 and were determined with reference to external information. These plant and machinery were disposed during the financial year to a third party for a total cash consideration of RM2,700,000.

(c) Right-of-use assets ("ROU assets")

Information about leases for which the Group and the Company lessees are presented below:

	Leasehold land RM'000	Group Buildings RM'000	Total RM'000
Carrying amount			
At 1 April 2023	12,667	22,599	35,266
Additions	-	7,607	7,607
Disposals	(5,141)	(10,491)	(15,632)
Depreciation charge for the financial year	(371)	(2,348)	(2,719)
At 31 March 2024	7,155	17,367	24,522
Acquisition of subsidiaries	-	124	124
Additions	-	6,071	6,071
Revaluation surplus	31,862	17,440	49,302
Termination of lease liabilities	-	(15)	(15)
Derecognition of right-of-use assets	-	(5,571)	(5,571)
Depreciation charge for the financial year	(326)	(2,881)	(3,207)
Transfer to investment properties	(38,691)	(26,518)	(65,209)
At 31 March 2025	-	6,017	6,017

NOTES TO THE FINANCIAL STATEMENTS

31 March 2025

5. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

(c) Right-of-use assets ("ROU assets") (Cont'd)

The leasehold land and buildings of the Group with net carrying amount of RM6,017,106 (2024: RM24,522,324) are for their office space and operation site. The Group's leasehold land and buildings are with lease terms at a range from 2 to 99 years (2024: 2 to 99 years) and the remaining lease terms range from 68 to 74 years (2024: 18 to 75 years).

	Company	
	Building RM'000	Total RM'000
Carrying amount		
At 1 April 2023	-	-
Additions	7,607	7,607
Depreciation charge for the financial year	(1,585)	(1,585)
At 31 March 2024	6,022	6,022
Additions	6,071	6,071
Derecognition of right-of-use assets	(5,571)	(5,571)
Depreciation charge for the financial year	(2,377)	(2,377)
At 31 March 2025	4,145	4,145

The building of the Company with net carrying amount of RM4,144,760 (2024: RM6,021,995) is for its office space. The Company's buildings are with lease terms of 2 years (2024: 2 years).

- (d) During the financial year, the Group revalued and reclassified certain properties to investment properties carried at fair value. When an owner-occupied property becomes an investment property carried at fair value, the Group depreciates the property (or the right-of-use asset) and recognises any impairment losses that have occurred. The Group treats any difference at that date between the carrying amount of the property in accordance with MFRS 116 or MFRS 16 and its fair value in the same way as a revaluation in accordance with MFRS 116. Any resulting increase in the carrying amount is recognised in other comprehensive income and increases the revaluation surplus within equity when an owner-occupied property becomes an investment property carried at fair value.

6. INVESTMENT PROPERTIES

	Group	
	2025 RM'000	2024 RM'000
At fair value:		
At 1 April 2024/2023	-	-
Acquisition of subsidiaries (Note 8)	18,100	-
Transfer from property, plant and equipment	85,100	-
At 31 March	103,200	-

NOTES TO THE FINANCIAL STATEMENTS

31 March 2025

6. INVESTMENT PROPERTIES (CONT'D)

(a) Included in the investment properties are:

	2025 RM'000	Group 2024 RM'000
At fair value:		
Freehold land	19,807	-
Leasehold land	38,690	-
Buildings on freehold land	17,893	-
Buildings on leasehold land	26,810	-
At 31 March	103,200	-

(b) The following are recognised in profit or loss in respect of income generating investment properties:

	2025 RM'000	Group 2024 RM'000
Rental income	172	-
Direct operating expenses: - income generating investment	(67)	-

(c) Investment properties of the Group with a total fair value of RM51,700,000 (2024: Nil) are pledged for credit facilities granted to the Group as disclosed in Note 19.

(d) The investment properties, which comprise freehold land, leasehold land, buildings on freehold land and leasehold land are stated at fair value. Valuations were performed by an independent accredited valuer as at 31 March 2025. The fair value of the investment properties was determined using the comparison method and cost method.

NOTES TO THE FINANCIAL STATEMENTS

31 March 2025

6. INVESTMENT PROPERTIES (CONT'D)

(e) Fair value of investment properties is categorised as follows:

		Level 3 RM'000
Group		
2025		
Freehold land, leasehold land, buildings on freehold land and leasehold land		103,200

Level 3 fair value

The following table shows a reconciliation of Level 3 fair values:

	2025 RM'000	Group 2024 RM'000
At 1 April 2024/2023	-	-
Acquisition from subsidiaries (Note 8)	18,100	-
Transfer from property, plant and equipment	85,100	-
At 31 March	103,200	-

The following table shows the valuation technique used in the determination of fair values within Level 3, as well as the significant unobservable inputs used in the valuation models.

Property type	Valuation technique	Significant unobservable inputs	Relationship of unobservable inputs to fair value
Lands	Comparison method	Price per square feet RM20-RM1,097	The higher/lower the price per square feet, the higher/lower the fair value
Buildings	Cost method	Price per square feet RM60-RM152	The higher/lower the price per square feet, the higher/lower the fair value
Buildings	Comparison method	Price per square feet RM674	The higher/lower the price per square feet, the higher/lower the fair value

Policy on transfer between levels

The fair value of an asset to be transferred between levels is determined as of the date of the event or change in circumstances that caused the transfer.

Transfer between levels

There were no transfers within the fair value measurement hierarchy during the financial years ended 31 March 2025 and 31 March 2024.

Highest and best use

In estimating the fair value of the properties, the highest and best use of the properties is their current use.

NOTES TO THE FINANCIAL STATEMENTS

31 March 2025

7. INTANGIBLE ASSETS

	Fair value of order book RM'000	Development costs RM'000	Total RM'000
Group Cost			
At 1 April 2024/2023	-	-	-
Acquisition of subsidiaries (Note 8)	922	1,299	2,221
At 31 March 2025	922	1,299	2,221
Accumulated amortisation			
At 1 April 2024/2023	-	-	-
Acquisition of subsidiaries (Note 8)	-	390	390
Charge for the financial year	-	32	32
At 31 March 2025	-	422	422
Carrying amount			
At 31 March 2025	922	877	1,799

(a) Fair value of order book

Fair value of order book represents the balance contracts related to order book of a subsidiary acquired by the Group through business combination (Note 8).

(b) Development cost

Development cost represents for the costs for obtaining necessary certifications to comply with industry standards and regulations, fees for consultancy services related to factory setup, operational planning and product development and licensing fees for essential software and technology required for testing electric meter products.

(c) Amortisation

The amortisation of intangible assets amounting to RM32,463 (2024: Nil) is included in administrative expenses.

8. INVESTMENT IN SUBSIDIARIES

	Note	Company 2025 RM'000	2024 RM'000
Investment in subsidiaries, carried at cost		82,338	72,338
Loans that are part of net investments	(b)	36,251	41,096
		118,589	113,434
Less: Accumulated impairment losses	(g)	(50,630)	(52,184)
		67,959	61,250

NOTES TO THE FINANCIAL STATEMENTS

31 March 2025

8. INVESTMENT IN SUBSIDIARIES (CONT'D)

(a) The details of subsidiaries are as follows:

Name of companies	Principal place of business/ country of incorporation	Ownership interest		Principal activities
		2025 %	2024 %	
Yew Lean Foundry & Co. Sdn. Bhd.	Malaysia	100%	100%	Manufacturing and trading of ductile iron pipes, fittings and other related products. The Company ceased its manufacturing operations in year 2025
Yew Li Foundry & Co. Sdn. Bhd.	Malaysia	100%	100%	Trading of cast iron fittings, saddles and manhole covers and fabrication of pipes
Logam Utara (M) Sdn. Bhd.	Malaysia	100%	100%	Trading of all kinds of metal and non-metal waste and scrap, UVPC, ductile iron pipes and fittings, sanitary fittings and brass fittings
Yew Lean Industries Sdn. Bhd.	Malaysia	100%	100%	Marketing and distribution of pipes, accessories and related products. The Company has ceased operation in year 2007 and remain inactive
Laksana Wibawa Sdn. Bhd. *	Malaysia	51%	51%	Trading of steel pipes and related products. The Company ceased its manufacturing operations in year 2023
Haluan Prisma Sdn. Bhd.	Malaysia	70%	70%	Construction and project management
MRPI Pipes Sdn. Bhd.	Malaysia	70%	70%	Manufacturing and sales of HDPE Pipes & MDPE Pipes
Damini Corporation Sdn. Bhd. *	Malaysia	80%	-	Supplying chemicals and equipment for water treatment, oil and gas and general trading
Subsidiary of Yew Lean Foundry & Co. Sdn. Bhd.				
Zenith Eastern (M) Sdn. Bhd.	Malaysia	100%	100%	Property investment holding

NOTES TO THE FINANCIAL STATEMENTS

31 March 2025

8. INVESTMENT IN SUBSIDIARIES (CONT'D)

(a) The details of subsidiaries are as follows: (Cont'd)

Name of companies	Principal place of business/ country of incorporation	Ownership interest		Principal activities
		2025 %	2024 %	
Subsidiaries of Damini Corporation Sdn. Bhd.				
Delta Perdana Sdn. Bhd. *	Malaysia	100%	-	Manufacturing and trading of water meter, general trader and other related activities
Delta Prima Metering Sdn. Bhd. *	Malaysia	97.5%	-	Manufacturing and trading of energy meters
DMC Digital Media Sdn. Bhd. *	Malaysia	100%	-	Dormant

* Audited by auditors other than Baker Tilly Monteiro Heng PLT.

(b) Loans that are part of net investments represents amount owing by subsidiaries which is non-trade in nature, unsecured and interest free. The settlement of the amount is neither planned nor likely to occur in the foreseeable future as it is the intention of the Company to treat these amounts as long term source of capital to the subsidiaries. As this amount is, in substance, a part of the Company's net investment in the subsidiaries, it is stated at cost less accumulated impairment loss, if any.

(c) Acquisition of additional interests in subsidiary

On 5 September 2024, the Company subscribed for 2,400,000 ordinary shares in Logam Utara (M) Sdn. Bhd. for a total cash consideration of RM2,400,000 via capitalisation of amount due from Logam Utara (M) Sdn. Bhd. There is no changes in the Company's equity interest in Logam Utara (M) Sdn. Bhd.

(d) Acquisition of Damini Corporation Sdn. Bhd. and its subsidiaries

On 10 January 2025, the Company acquired 80% equity interest (representing 4,000,000 ordinary shares) in Damini Corporation Sdn. Bhd. and its subsidiaries to be satisfied via a combination of cash of RM3,500,000 and issuance of 10,000,000 new ordinary shares in the Company.

(i) Fair value of consideration transferred:

	2025 RM'000
Cash consideration	3,500
Fair value of 10,000,000 shares	4,100
	<u>7,600</u>

The fair value of the 10,000,000 ordinary shares issued as part of the consideration paid for Damini Corporation Sdn. Bhd. and its subsidiaries was determined on the basis of the closing market price of the Company's ordinary shares of RM0.41 per share on the acquisition date.

NOTES TO THE FINANCIAL STATEMENTS

31 March 2025

8. INVESTMENT IN SUBSIDIARIES (CONT'D)

(d) Acquisition of Damini Corporation Sdn. Bhd. and its subsidiaries (Cont'd)

(ii) Fair value of the identifiable assets acquired and liabilities recognised:

	2025 RM'000
Assets	
Property, plant and equipment	3,942
Investment properties	18,100
Intangible assets	1,831
Deferred tax assets	761
Other investment	102
Inventories	3,211
Current tax assets	103
Trade and other receivables	12,252
Cash and short-term deposits	4,976
Total assets	45,278
Liabilities	
Loans and borrowings	(13,545)
Deferred tax liabilities	(1,005)
Provision for warranty	(87)
Trade and other payables	(12,270)
Total liabilities	(26,907)
Total identifiable net assets acquired	18,371
Fair value of non-controlling interests at acquisition date	(3,688)
Bargain purchase on business combination	(7,083)
Fair value of consideration transferred	7,600

(iii) Effects of acquisition on cash flow:

	2025 RM'000
Consideration paid in cash	3,500
Less: Cash and cash equivalents of a subsidiaries acquired	(3,595)
Net cash inflows on acquisition	(95)

NOTES TO THE FINANCIAL STATEMENTS

31 March 2025

8. INVESTMENT IN SUBSIDIARIES (CONT'D)

(d) Acquisition of Damini Corporation Sdn. Bhd. and its subsidiaries (Cont'd)

(iv) Effects of acquisition in statements of comprehensive income

From the date of acquisition, the subsidiaries' contributed revenue and profit net of tax are as follows:

	2025 RM'000
Revenue	14,438
Profit for the financial year	457

If the acquisition had occurred on 1 April 2024, the consolidated results for the financial year ended 31 March 2025 would have been as follows:

	2025 RM'000
Revenue	43,777
Loss for the financial year	(746)

(e) Non-controlling interest in subsidiaries

The financial information of the Group's and the Company's subsidiaries that have material non-controlling interests are as follows:

Equity interest held by non-controlling interests:

Name of companies	Principal place of business/ country of incorporation	Ownership interest	
		2025 %	2024 %
Laksana Wibawa Sdn. Bhd.	Malaysia	49%	49%
Haluan Prisma Sdn. Bhd.	Malaysia	30%	30%
MRPI Pipes Sdn. Bhd.	Malaysia	30%	30%
Damini Corporation Sdn. Bhd. and its subsidiaries	Malaysia	20%	-

NOTES TO THE FINANCIAL STATEMENTS

31 March 2025

8. INVESTMENT IN SUBSIDIARIES (CONT'D)

(e) Non-controlling interest in subsidiaries (Cont'd)

Carrying amount of material non-controlling interests:

Name of companies	2025 RM'000	2024 RM'000
Laksana Wibawa Sdn. Bhd.	14,000	14,696
Haluan Prisma Sdn. Bhd.	(1,512)	(1,198)
MRPI Pipes Sdn. Bhd.	(107)	(216)
Damini Corporation Sdn. Bhd. and its subsidiaries	3,776	-
	16,157	13,282

(Loss)/Profit allocated to material non-controlling interests:

Name of companies	2025 RM'000	2024 RM'000
Laksana Wibawa Sdn. Bhd.	(696)	27,752
Haluan Prisma Sdn. Bhd.	(314)	(164)
MRPI Pipes Sdn. Bhd.	(750)	(417)
Damini Corporation Sdn. Bhd. and its subsidiaries	88	-
	(1,672)	27,171

Total other comprehensive (loss)/income allocated to material non-controlling interest:

Name of companies	2025 RM'000	2024 RM'000
Laksana Wibawa Sdn. Bhd.	(696)	27,752
Haluan Prisma Sdn. Bhd.	(314)	(164)
MRPI Pipes Sdn. Bhd.	109	(417)
Damini Corporation Sdn. Bhd. and its subsidiaries	88	-
	(813)	27,171

NOTES TO THE FINANCIAL STATEMENTS

31 March 2025

8. INVESTMENT IN SUBSIDIARIES (CONT'D)

(f) Summarised financial information of material non-controlling interests

The summarised financial information (before intra-group elimination) of the Group's and the Company's subsidiaries that have material non-controlling interests are as follows:

	Laksana Wibawa Sdn. Bhd. RM'000	Haluan Prisma Sdn. Bhd. RM'000	MRPI Pipes Sdn. Bhd. RM'000	Damini Corporation Sdn. Bhd. and its subsidiaries RM'000
Summarised statements of financial position				
As at 31 March 2025				
Non-current assets	13	843	5,159	23,196
Current assets	25,761	5,996	771	23,089
Non-current liabilities	-	-	(318)	(11,533)
Current liabilities	(2,710)	(11,876)	(5,968)	(16,639)
Net assets/(liabilities)	23,064	(5,037)	(356)	18,113
Summarised statements of comprehensive income				
Financial year ended 31 March 2025				
Revenue	1,374	-	132	14,438
(Loss)/Profit for the financial year	(1,325)	(425)	(1,569)	457
Total comprehensive (loss)/income	(1,325)	(425)	1,614	457
Summarised cash flow information				
Financial year ended 31 March 2025				
Cash flow (used in)/from:				
- operating activities	(7,639)	(25)	(777)	4,703
- investing activities	1,350	11	1	461
- financing activities	(11,644)	-	758	(2,994)
Net (decrease)/increase in cash and cash equivalents	(17,933)	(14)	(18)	2,170
Dividend paid to non-controlling interests	-	-	-	-

NOTES TO THE FINANCIAL STATEMENTS

31 March 2025

8. INVESTMENT IN SUBSIDIARIES (CONT'D)

(f) Summarised financial information of material non-controlling interests (Cont'd)

	Laksana Wibawa Sdn. Bhd. RM'000	Haluan Prisma Sdn. Bhd. RM'000	MRPI Pipes Sdn. Bhd. RM'000
Summarised statements of financial position As at 31 March 2024			
Non-current assets	3,371	879	2,066
Current assets	30,892	5,971	1,310
Current liabilities	(9,875)	(11,462)	(5,027)
Net asset/(liabilities)	24,388	(4,612)	(1,651)
Summarised statements of comprehensive income Financial year ended 31 March 2024			
Revenue	5,799	190	1,506
Profit/(Loss) for the financial year	56,637	(546)	(1,391)
Total comprehensive income/(loss)	56,637	(546)	(1,391)
Summarised cash flow information Financial year ended 31 March 2024			
Cash flows (used in)/from:			
- operating activities	(23,692)	19	(503)
- investing activities	104,595	-	(1)
- financing activities	(51,054)	-	9
Net increase/(decrease) in cash and cash equivalents	29,849	19	(495)
Dividend paid to non-controlling interests	-	-	-

(g) The reconciliation of movement in the impairment of investment in subsidiaries are as follows:

	Company	
	2025 RM'000	2024 RM'000
At 1 April 2024/2023	52,184	52,183
Charge for the financial year	744	11,949
Reversal of impairment losses	(2,298)	(11,948)
At 31 March	50,630	52,184

NOTES TO THE FINANCIAL STATEMENTS

31 March 2025

9. DEFERRED TAX LIABILITIES /(ASSETS)

	Group		Company	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
At 1 April 2024/2023	461	757	-	-
Acquisition of subsidiaries (Note 8)	244	-	-	-
Recognised in profit or loss (Note 27)	(169)	(296)	-	-
Recognised in other comprehensive income	6,570	-	-	-
At 31 March	7,106	461	-	-

Presented after appropriate offsetting as follows:

Deferred tax assets	(3,221)	(4,481)	(101)	-
Deferred tax liabilities	10,327	4,942	101	-
	7,106	461	-	-

Deferred tax liabilities/(assets) relate to the following:

	Group		Company	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Deferred tax assets:				
Unused tax losses	(1,806)	(2,611)	-	-
Unabsorbed capital allowances	(1,019)	(1,536)	(90)	-
Deductible temporary differences	(396)	(334)	(11)	-
	(3,221)	(4,481)	(101)	-
Deferred tax liabilities:				
Property, plant and equipments	3,156	4,942	101	-
Investment properties	380	-	-	-
Surplus on revaluation of land and buildings	6,570	-	-	-
Fair value of order book	221	-	-	-
	10,327	4,942	101	-

Unrecognised deferred tax assets

Deferred tax assets have not been recognised in respect of the following items (stated at gross):

	Group		Company	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Unused tax losses	138,747	78,858	6,305	3,597
Unabsorbed capital allowances	322	165	141	-
Property, plant and equipment	11	18	-	-
Deductible temporary differences	3,706	3,487	-	109
	142,786	82,528	6,446	3,706

NOTES TO THE FINANCIAL STATEMENTS

31 March 2025

9. DEFERRED TAX LIABILITIES /(ASSETS) (CONT'D)

The availability of unused tax losses for offsetting against future taxable profits of the respective subsidiaries in Malaysia are subject to requirements under Income Tax Act, 1967 and guidelines issued by the tax authority.

The unused tax losses are available for offset against future taxable profits of the Group and the Company which will expire in the following financial years:

	Group		Company	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
2028	35,395	35,395	1,824	1,824
2029	15,605	9,360	353	353
2030	6,459	6,459	472	472
2031	6,027	6,022	315	315
2032	2,980	2,933	272	272
2033	7,072	7,064	257	257
2034	11,625	11,625	104	104
2035	53,584	-	2,708	-
	138,747	78,858	6,305	3,597

10. FINANCE LEASE RECEIVABLE

	Group and Company	
	2025 RM'000	2024 RM'000
Non-current		
Finance lease receivables	2,317	-
Current		
Finance lease receivables	1,923	-
	4,240	-

In the financial year ended 31 March 2025, the Group and the Company have entered into a contract to lease their right-of-use assets for a period of 2 years.

Income from lease out the right-of-use assets on finance lease arrangement is disclosed under Note 24.

NOTES TO THE FINANCIAL STATEMENTS

31 March 2025

10. FINANCE LEASE RECEIVABLE (CONT'D)

Gross investment under finance lease together with the present value of minimum lease payments receivable are as follows:

	Group and Company	
	2025	2024
	RM'000	RM'000
Gross investment:		
Not later than one year	2,040	-
Later than one year and not later than five years	2,380	-
	4,420	-
Less: Amount representing unearned finance income	(180)	-
Present value of minimum lease payments receivable	4,240	-
Present value of minimum lease payments receivable:		
Not later than one year	1,923	-
Later than one year and not later than five years	2,317	-
	4,240	-
Less: Amount due within twelve months	(1,923)	-
Amount due after twelve months	2,317	-

11. OTHER INVESTMENT

	Group	
	2025	2024
	RM'000	RM'000
Financial assets at fair value through profit and loss		
At fair value:		
Quoted shares	39	-

NOTES TO THE FINANCIAL STATEMENTS

31 March 2025

12. INVENTORIES

	Group	
	2025 RM'000	2024 RM'000
At cost or net realisable value:		
Raw materials	3,978	8,139
Work in progress	1,120	12,812
Finished goods	48,413	69,088
	53,511	90,039

- (a) During the financial year, the cost of inventories recognised as an expense in cost of sales of the Group was RM92,151,322 (2024: RM67,486,803).
- (b) The cost of inventories of the Group recognised as additional cost of sales during the year in respect of write-down of inventories to net realisable value was RM25,152,607 (2024: RM82,990).

13. TRADE AND OTHER RECEIVABLES

	Group		Company	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Current Trade				
Trade receivables	21,175	18,239	-	-
Less: Allowance for impairment	(6,335)	(5,222)	-	-
	14,840	13,017	-	-
Non-trade				
Other receivables	3,233	345	751	55
Less: Allowance for impairment	(535)	-	-	-
	2,698	345	751	55
Deposits	1,825	1,504	1,063	1,062
Advance payment to suppliers	374	52	-	-
Prepayments	1,771	364	-	8
	6,668	2,265	1,814	1,125
Total trade and other receivables	21,508	15,282	1,814	1,125

NOTES TO THE FINANCIAL STATEMENTS

31 March 2025

13. TRADE AND OTHER RECEIVABLES (CONT'D)

- (a) Trade receivables are non-interest bearing and normal credit terms offered by the Group ranging from 1 to 90 days (2024: 1 to 90 days) from the date of invoices. Other credit terms are assessed and approved on a case by case basis.

Receivables that are impaired

The Group's trade receivables that are impaired at the reporting date and the reconciliation of movement in the impairment of trade receivables are as follows:

	Group 2025 RM'000	2024 RM'000
At 1 April 2024/2023	5,222	4,019
Acquisition of subsidiaries	1,135	-
Charge for the financial year	-	1,215
Reversal of impairment losses	(22)	(12)
At 31 March	6,335	5,222

The information about the credit exposures are disclosed in Note 29(b)(i).

- (b) The Group's other receivables that are impaired at the reporting date and the reconciliation of movement in the impairment of other receivables are as follows:

	Group 2025 RM'000	2024 RM'000
At 1 April 2024/2023	-	3
Acquisition of subsidiaries	534	-
Charge for the financial year	1	-
Reversal of impairment losses	-	(3)
At 31 March	535	-

14. CONTRACT ASSETS/(LIABILITIES)

	Group 2025 RM'000	2024 RM'000
Contract assets relating to construction services contracts	5,638	5,638
Contract assets relating to sales contracts	385	-
Total contract assets	6,023	5,638
Contract liabilities relating to sales contracts	(115)	(1,042)
Total contract liabilities	(115)	(1,042)
Net balance	5,908	4,596

NOTES TO THE FINANCIAL STATEMENTS

31 March 2025

14. CONTRACT ASSETS/(LIABILITIES) (CONT'D)

Significant changes in contract balances

	Group			
	2025	2025	2024	2024
	Contract assets Increase/ decrease RM'000	Contract liabilities (Increase)/ decrease RM'000	Contract assets Increase/ decrease RM'000	Contract liabilities (Increase)/ decrease RM'000
Increase due to revenue recognised during the year, but subject to conditional right to consideration	385	-	-	-
Transfer from contract assets recognised at the beginning of the year to receivables	-	-	(859)	-
Revenue recognised that was included in contract liabilities at the beginning of the financial year	-	1,042	-	1,164
Increase due to progress billings and cash received, but revenue not recognised	-	(115)	-	(1,042)
Impairment losses of contract assets	-	-	(370)	-

Contract assets that are impaired

The Group's contract assets that are impaired at the reporting date and the reconciliation of movement in the impairment of contract assets is as follows:

	Group	
	2025 RM'000	2024 RM'000
At 1 April 2024/2023	824	499
Charge for the financial year	-	370
Written off	-	(45)
At 31 March	824	824

15. CASH AND SHORT-TERM DEPOSITS

	Group		Company	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Cash and bank balances	9,447	36,258	268	8,132
Short-term deposits	9,179	805	-	-
	18,626	37,063	268	8,132

NOTES TO THE FINANCIAL STATEMENTS

31 March 2025

16. SHARE CAPITAL

	Group and Company			
	Number of ordinary shares		Amount	
	2025 Unit ('000)	2024 Unit ('000)	2025 RM'000	2024 RM'000
Issued and fully paid up (no par value):				
At 1 April 2024/2023	102,951	102,951	110,159	110,159
Issued during the year	10,000	-	4,100	-
At 31 March	112,951	102,951	114,259	110,159

The holders of ordinary shares (except treasury shares) are entitled to receive dividends as declared from time to time and are entitled to one vote per share at meetings of the Company. All ordinary shares rank equally with regard to the Company's residual assets.

During the financial year, the Company issued 10,000,000 new ordinary shares at a price of RM0.65 per ordinary share as partial discharge of the purchase consideration for the acquisition of the 80% equity interest in Damini Corporation Sdn. Bhd. and its subsidiaries pursuant to a share sale agreement dated 3 July 2024. For the purpose of accounting for the shares consideration, the fair value of RM0.41 per ordinary share as at the date of completion was recorded instead of issue price of RM0.65 per ordinary share.

The new ordinary shares issued during the financial year rank pari passu in all respects with the existing ordinary shares of the Company.

17. TREASURY SHARES

Treasury shares relate to ordinary shares of the Company that are repurchased and held by the Company. The amount consists of the acquisition costs of treasury shares net of the proceeds received on their subsequent sale or issuance.

There were no treasury shares purchased or sold during the financial year. The number of treasury shares held at the end of the financial year was 121,000 (2024: 121,000) units. Such treasury shares are held at a carrying amount of RM107,620 (2024: RM107,620).

The directors of the Company are committed to enhancing the value of the Company for its shareholders and believe that the repurchase plan can be applied in the best interests of the Company and its shareholders. The repurchase transactions were financed by internally generated funds. The shares repurchased are being held as treasury shares. The Company has the right to reissue these shares at a later date. As treasury shares, the rights attached as to voting, dividends and participation in other distribution are suspended.

18. OTHER RESERVES

	2025 RM'000	2024 RM'000
Group		
Capital reserve	(1,467)	(1,467)
Revaluation reserve	57,729	-
	56,262	(1,467)
Company		
Capital reserve	(1,467)	(1,467)

NOTES TO THE FINANCIAL STATEMENTS

31 March 2025

18. OTHER RESERVES (CONT'D)

(a) Capital reserve

Capital reserve represents the shortfall of the fair value of shares consideration over the share capital recorded at RM1 par value for the acquisition of the 70% equity interest in Haluan Prisma Sdn. Bhd. and MRPI Pipes Sdn. Bhd. respectively.

(b) Revaluation reserve

The revaluation reserve of the Group represents net revaluation surplus arising from valuation of freehold land, leasehold land and buildings.

19. LOANS AND BORROWINGS

		Group		Company	
	Note	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Non-current:					
Term loans	(a)	10,703	-	-	-
Lease liabilities	(b)	4,535	2,286	4,514	2,286
Hire purchase payables	(c)	327	384	-	-
		15,565	2,670	4,514	2,286
Current:					
Term loans	(a)	878	-	-	-
Bank overdrafts		2,896	857	-	-
Bankers' acceptances		2,783	9,213	-	-
Lease liabilities	(b)	4,068	3,810	3,843	3,789
Hire purchase payables	(c)	112	86	-	-
Trust receipts		-	91	-	-
Revolving credit		2,000	2,000	-	-
		12,737	16,057	3,843	3,789
		28,302	18,727	8,357	6,075
Total loans and borrowings					
Term loans	(a)	11,581	-	-	-
Bank overdrafts		2,896	857	-	-
Bankers' acceptances		2,783	9,213	-	-
Lease liabilities	(b)	8,603	6,096	8,357	6,075
Hire purchase payables	(c)	439	470	-	-
Trust receipts		-	91	-	-
Revolving credit		2,000	2,000	-	-
		28,302	18,727	8,357	6,075

The short-term borrowings (including bank overdrafts, bankers' acceptances, trust receipts and revolving credit) of the Group are secured by:

- (i) charges on certain subsidiaries' freehold land, leasehold land and factory building (Notes 5 and 6);
- (ii) placement of 30% marginal deposit in the form of General Investment (GIA) on facilities utilised;
- (iii) joint and several guarantee by directors of certain subsidiaries; and
- (iv) corporate guarantees of the Company and a subsidiary.

The short-term borrowings bear interest at rates range from 4.75% to 8.20% (2024: 3.93% to 8.35%) per annum.

NOTES TO THE FINANCIAL STATEMENTS

31 March 2025

19. LOANS AND BORROWINGS (CONT'D)

(a) Term loans

The term loans bear interest at rates ranging from 4.52% to 12.51% per annum.

The term loans are secured by:

- (i) first party Deed of Assignment (DOA) over an investment property of certain subsidiaries (Note 6);
- (ii) first party first charge over investment properties of certain subsidiaries (Note 6);
- (iii) assignment of rental proceeds of an investment property;
- (iv) first party legal charge over a subsidiary's factory building (Note 5);
- (v) corporate guarantee issued by a subsidiary;
- (vi) individual guarantee by a director of certain subsidiaries;
- (vii) Syarikat Jaminan Pembiayaan (SJPP) Berhad's guarantee under SJPP-TRRF-i;
- (viii) joint and several guarantee by directors of certain subsidiaries and corporate guarantee from Bumiraya Armani Sdn. Bhd.; and
- (ix) guaranteed by Credit Guarantee Corporation Malaysia Berhad.

The repayment terms of the term loan are as follows:

	Group	
	2025 RM'000	2024 RM'000
Within next twelve months	878	-
After next twelve months		
Later than one year but not later than five years	3,692	-
Later than five years	7,011	-
	10,703	-
Total term loans	11,581	-

NOTES TO THE FINANCIAL STATEMENTS

31 March 2025

19. LOANS AND BORROWINGS (CONT'D)

(b) Lease liabilities

Future minimum lease payments together with the present value of net minimum lease payments are as follows:

	Group		Company	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Minimum lease payments:				
Not later than one year	4,221	3,981	3,960	3,960
Later than one year and not later than five years	4,653	2,310	4,620	2,310
	8,874	6,291	8,580	6,270
Less: Future finance charges	(271)	(195)	(223)	(195)
Present value of minimum lease payments	8,603	6,096	8,357	6,075
Present value of minimum lease payments:				
Not later than one year	4,068	3,810	3,843	3,789
Later than one year and not later than five years	4,535	2,286	4,514	2,286
	8,603	6,096	8,357	6,075
Less: Amount due within twelve months	(4,068)	(3,810)	(3,843)	(3,789)
Amount due after twelve months	4,535	2,286	4,514	2,286

The lease liabilities of the Group and the Company bear interest at rates ranging from 4.25% to 6.00% (2024: 3.25% to 4.25%) and 4.25% to 4.34% (2024: 4.25%) per annum respectively.

NOTES TO THE FINANCIAL STATEMENTS

31 March 2025

19. LOANS AND BORROWINGS (CONT'D)

(c) Hire purchase payables

Future minimum hire purchase payments together with the present value of net minimum hire purchase payment are as follows:

	Group 2025 RM'000	2024 RM'000
Minimum hire purchase payments:		
Not later than one year	129	106
Later than one year and not later than five years	335	357
Later than five years	17	67
	481	530
Less: Future finance charges	(42)	(60)
Present value of minimum hire purchase payments	439	470
Present value of minimum hire purchase payments:		
Not later than one year	112	86
Later than one year but not later than five years	311	319
Later than five years	16	65
	439	470
Less: Amount due within twelve months	(112)	(86)
Amount due after twelve months	327	384

Hire purchase payables of the Group of RM438,781 (2024: RM470,553) bear interest ranging from 2.21% to 4.20% (2024: 2.21% to 2.96%) per annum and are secured by the Group's motor vehicles under hire purchase arrangements as disclosed in Note 5(a).

20. PROVISION FOR WARRANTY

	Group 2025 RM'000	2024 RM'000
At 1 April 2024/2023	-	-
Acquisition of subsidiaries (Note 8)	87	-
At 31 March	87	-

The provision for warranty represents the present value of the directors' best estimates of future economic obligation that will be required under the Group's obligation for warranty on water meter during the last two financial years. The provision is recognised based on estimation made from historical warranty data associated with similar goods of level of repairs and returns within the warranty period.

NOTES TO THE FINANCIAL STATEMENTS

31 March 2025

21. TRADE AND OTHER PAYABLES

	Group		Company	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Current:				
Trade				
Trade payables	19,159	14,891	-	-
Non-trade				
Other payables	5,428	8,018	718	332
GST payables	18	18	-	-
Accruals	4,924	3,845	155	113
Deposits received	972	29	510	-
Amount due to directors	602	-	-	-
	11,944	11,910	1,383	445
Total trade and other payables	31,103	26,801	1,383	445

- (a) The normal trade credit term granted by the suppliers to the Group ranging from 30 to 90 days (2024: 30 to 90 days).
- (b) Included in the trade payables are retention sum amounting to RM422,575 (2024: RM464,510). The retention sum which is payable upon the expiry of defect liability period is expected to be settled within one year.
- (c) Included in other payables is an amount of RM381,559 (2024: RM772,559) due to a corporate shareholder of a subsidiary. This amount is unsecured, interest free and repayable on demand in cash.
- (d) The amount due to directors is unsecured, interest free and repayable on demand in cash.

For explanations on the Group's and the Company's liquidity risk management processes, refer to Note 29(b)(ii).

22. REVENUE

	Group		Company	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Revenue from contract customers:				
Sales of goods	47,786	63,547	-	-
Management fees	-	-	110	110
Rendering of services	228	-	-	-
	48,014	63,547	110	110
Revenue from other sources:				
Dividend income from a subsidiary	-	-	-	5,508
	48,014	63,547	110	5,618

NOTES TO THE FINANCIAL STATEMENTS

31 March 2025

22. REVENUE (CONT'D)

	Group		Company	
	2025	2024	2025	2024
	RM'000	RM'000	RM'000	RM'000
Timing of revenue recognition				
At a point in time	48,014	63,547	-	-
Over time	-	-	110	110
	48,014	63,547	110	110

(a) Disaggregation of revenue

The Group reports the following major segments: construction services, manufacturing and trading in accordance with MFRS 8 Operating Segment. For the purpose of disclosure for disaggregation of revenue, it disaggregates revenue into primary geographical market, major goods or services, timing of revenue recognition (i.e. goods transferred at a point in time or services transferred over time).

	Group	
	2025	2024
	RM'000	RM'000
Manufacturing and trading		
Primary geographical market:		
Malaysia	44,944	61,577
Singapore	679	306
Vietnam	2,391	1,512
Madagascar	-	152
	48,014	63,547
Major goods or services:		
Pipes and fittings	33,576	63,547
Chemicals, water and electric meter products	14,438	-
	48,014	63,547

(b) Transaction price allocated to the remaining performance obligations

The Group applies the practical expedient in paragraph 121(a) of MFRS 15 and do not disclose information about remaining performance obligations that have original expected durations of one year or less.

NOTES TO THE FINANCIAL STATEMENTS

31 March 2025

23. FINANCE COSTS

	Group		Company	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Interest expenses on:				
- bank overdraft	99	193	-	-
- other short-term borrowings	321	1,566	-	-
- lease liabilities	177	120	171	118
- hire purchase	20	19	-	-
- term loans	145	-	-	-
- other	27	122	-	-
	789	2,020	171	118

24. FINANCE INCOME

	Group		Company	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Interest income on:				
- short-term deposits	519	780	51	18
- finance lease receivable	38	-	38	-
- other	-	113	-	-
	557	893	89	18

NOTES TO THE FINANCIAL STATEMENTS

31 March 2025

25. (LOSS)/PROFIT BEFORE TAX

Other than disclosed elsewhere in the financial statements, the following items have been charged/(credited) in arriving at (loss)/profit before tax:

	Group		Company	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Auditors' remuneration - statutory audit:				
- Baker Tilly Monteiro Heng PLT	179	165	99	69
- Other auditors	42	22	-	-
Other services:				
- Baker Tilly Monteiro Heng PLT	5	5	5	5
- Member firms of Baker Tilly International	9	9	-	-
- Other auditors	3	3	-	-
Amortisation of intangible assets	32	-	-	-
Bargain purchase on business combination	(7,083)	-	-	-
Dividend income from a subsidiary (redeemable convertible preference shares)	-	-	-	(5,508)
Depreciation of property, plant and equipment	5,727	5,078	2,496	1,585
Employee benefits expenses (Note 26)	12,530	14,851	252	317
Expense related to short term lease/Rental expense				
- land and building	78	176	-	-
- machinery and vehicles	1	127	-	-
- equipment	243	81	-	-
Fair value loss on other investment	5	-	-	-
Gain on disposal of other investment	(16)	-	-	-
Gain on derecognition of right-of-use assets	(160)	-	(160)	-
Impairment loss on property, plant and equipment	4,838	3,350	-	-
Impairment loss on contract assets	-	370	-	-
Impairment loss on investment in subsidiaries	-	-	744	11,949
Impairment loss on trade and other receivables	1	1,215	-	-
Inventories written down	25,153	83	-	-
Loss/(Gain) on disposal of property, plant and equipment	565	(83,371)	-	-
Loss/(Gain) on foreign exchange				
- realised	281	317	-	-
- unrealised	126	(145)	-	-
Loss on termination of lease liabilities	1	-	-	-
Other receivable and deposits written off	3	243	-	-
Rental income	(148)	(48)	(120)	-
Reversal of impairment loss on trade and other receivables	(22)	(15)	-	-
Reversal of impairment loss on investment in a subsidiary	-	-	(2,298)	(11,948)

NOTES TO THE FINANCIAL STATEMENTS

31 March 2025

26. EMPLOYEE BENEFIT EXPENSES

	Group		Company	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Wages, salaries and others	11,595	13,696	252	317
Defined contribution plan	935	1,155	-	-
	12,530	14,851	252	317

Included in employee benefit expenses are:

	Group		Company	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Directors of the Company				
Directors' fees	105	91	55	41
Other emoluments	1,023	1,273	197	276
Defined contribution plans	116	146	-	-
	1,244	1,510	252	317
Directors of subsidiaries				
Other emoluments	384	192	-	-
Defined contribution plans	37	18	-	-
	1,665	1,720	252	317

27. TAX (CREDIT)/EXPENSE

The major components of tax (credit)/expense for the financial years ended 31 March 2025 and 31 March 2024 are as follows:

	Group		Company	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Current tax:				
Current financial year	19	15	-	-
Over provision in prior financial years	(99)	-	-	-
	(80)	15	-	-
Deferred tax (Note 9):				
Current financial year	(36)	40	-	-
Over provision in prior financial years	(133)	(336)	-	-
	(169)	(296)	-	-
Tax credit	(249)	(281)	-	-

NOTES TO THE FINANCIAL STATEMENTS

31 March 2025

27. TAX (CREDIT)/EXPENSE (CONT'D)

Domestic income tax is calculated at the Malaysian statutory income tax rate of 24% (2024: 24%) of the estimated assessable profit for the financial year.

The reconciliations from the tax amount at the statutory income tax rate to the Group's and the Company's tax (credit)/expense are as follows:

	Group		Company	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
(Loss)/Profit before tax	(57,086)	43,171	(2,181)	2,973
Tax at Malaysian statutory income tax rate of 24% (2024: 24%)	(13,701)	10,361	(523)	714
Tax effect arising from:				
- non-deductible expenses	1,276	9,357	458	2,909
- non-taxable income	(1,985)	(20,404)	(552)	(4,190)
- double deduction	(53)	(14)	(41)	-
- revaluation surplus	(16)	(9)	-	-
Deferred tax assets not recognised	14,462	2,808	658	567
Utilisation of previously unrecognised deferred tax assets	-	(2,044)	-	-
Under/(Over) provision in prior financial years				
- current tax	(99)	-	-	-
- deferred tax	(133)	(336)	-	-
Tax credit	(249)	(281)	-	-

28. (LOSS)/EARNING PER SHARE

(a) Basic (loss)/earning per ordinary share

Basic (loss)/earning per share are based on the (loss)/profit for the financial year attributable to owners of the Company by the weighted average number of ordinary shares outstanding (excluding treasury shares) during the financial year, calculated as follows:

	Group	
	2025 RM'000	2024 RM'000
(Loss)/Profit attributable to ordinary equity holders of the Company:	(55,165)	16,281

	Group	
	2025 Unit ('000)	2024 Unit ('000)
Weighted average number of ordinary shares for basic (loss)/earning per share *	105,049	102,830

NOTES TO THE FINANCIAL STATEMENTS

31 March 2025

28. (LOSS)/EARNING PER SHARE (CONT'D)

(a) Basic (loss)/earning per ordinary share (Cont'd)

	2025 sen	2024 sen
Basic (loss)/earning per ordinary share	(52.51)	15.83

* As at 31 March 2025, the number of outstanding shares in issue after setting off treasury shares against equity is 112,829,873 (2024: 102,829,873) shares.

(b) Diluted (loss)/earning per share

The diluted (loss)/earning per ordinary share of the Group for the financial year are equivalent to the basic (loss)/earning per ordinary share of the Group as the Company has no potential dilutive ordinary shares.

29. FINANCIAL INSTRUMENTS

(a) Categories of financial instruments

The following table analyses the financial instruments in the statements of financial position by the classes of financial instruments to which they are assigned:

	Carrying amount RM'000	Amortised cost RM'000	Fair value through profit or loss RM'000
2025			
Financial assets			
Group			
Other investment	39	-	39
Trade and other receivables *	19,363	19,363	-
Finance lease receivable	4,240	4,240	-
Cash and short-term deposits	18,626	18,626	-
	42,268	42,229	39
Company			
Trade and other receivables *	1,814	1,814	-
Finance lease receivable	4,240	4,240	-
Cash and short-term deposits	268	268	-
	6,322	6,322	-
Financial liabilities			
Group			
Trade and other payables #	31,085	31,085	-
Loans and borrowings @	19,699	19,699	-
	50,784	50,784	-
Company			
Trade and other payables	1,383	1,383	-

NOTES TO THE FINANCIAL STATEMENTS

31 March 2025

29. FINANCIAL INSTRUMENTS (CONT'D)

(a) Categories of financial instruments (Cont'd)

The following table analyses the financial instruments in the statements of financial position by the classes of financial instruments to which they are assigned (Cont'd):

	Carrying amount RM'000	Amortised cost RM'000
2024		
Financial assets		
Group		
Trade and other receivables *	14,866	14,866
Cash and short-term deposits	37,063	37,063
	51,929	51,929
Company		
Trade and other receivables *	1,117	1,117
Cash and short-term deposits	8,132	8,132
	9,249	9,249
Financial liabilities		
Group		
Trade and other payables #	26,783	26,783
Loans and borrowings @	12,631	12,631
	39,414	39,414
Company		
Trade and other payables	445	445

* Exclude prepayments and advance payment to suppliers

Exclude GST payable

@ Exclude lease liabilities

(b) Financial risk management

The Group's and the Company's activities are exposed to a variety of financial risks arising from their operations and the use of financial instruments. The key financial risks include credit risk, liquidity risk, foreign currency risk, interest rate risk and market price risk. The Group's and the Company's overall financial risk management objective is to optimise value for their shareholders. The Group and the Company do not trade in financial instruments.

The Board of Directors reviews and agrees to policies and procedures for the management of these risks, which are executed by the Group's senior management. The Audit and Risk Management Committee provides independent oversight to the effectiveness of the risk management process.

NOTES TO THE FINANCIAL STATEMENTS

31 March 2025

29. FINANCIAL INSTRUMENTS (CONT'D)

(b) Financial risk management (Cont'd)

(i) Credit risk

Credit risk is the risk of financial loss to the Group and the Company that may arise on outstanding financial instruments should a counterparty default on its obligations. The Group and the Company are exposed to credit risk from their operating activities (primarily trade receivables) and from their investing activities, including deposits with banks and financial institutions, foreign exchange transactions and other financial instruments. The Group and the Company have a credit policy in place and the exposure to credit risk is managed through the application of credit approvals, credit limits and monitoring procedures. Credit quality of a customer is assessed based on an extensive credit rating scorecard and individual credit limits are defined in accordance with this assessment.

Trade receivables and contract assets

As at the end of the reporting period, the maximum exposure to credit risk arising from trade receivables and contract assets is represented by the carrying amounts in the statements of financial position.

The carrying amount of trade receivables and contract assets are not secured by any collateral or supported by any other credit enhancements. In determining the recoverability of these receivables, the Group considers any change in the credit quality of the receivables from the date the credit was initially granted up to the reporting date. The Group has adopted a policy of dealing with creditworthy counterparties as a means of mitigating the risk of financial loss from defaults.

Credit risk concentration profile

The Group determines the credit risk concentration of its trade receivables and contract assets by industry sector profile on an ongoing basis. The credit risk concentration profile of the Group's trade receivables and contract assets at the reporting date are as follows:

	2025 RM'000	Group %	2024 RM'000	%
Trade receivables:				
Group				
Manufacturing and trading	14,840	100%	13,017	100%
Contract assets:				
Group				
Manufacturing and trading	385	6%	-	-
Construction services	5,638	94%	5,638	100%
	6,023	100%	5,638	100%

NOTES TO THE FINANCIAL STATEMENTS

31 March 2025

29. FINANCIAL INSTRUMENTS (CONT'D)

(b) Financial risk management (Cont'd)

(i) Credit risk (Cont'd)

Trade receivables and contract assets (Cont'd)

Credit risk concentration profile (Cont'd)

The Group applies the simplified approach to providing for impairment losses prescribed by MFRS 9, which permits the use of the lifetime expected credit losses provision for all trade receivables and contract assets. To measure the impairment losses, trade receivables have been grouped based on shared credit risk characteristics and the days past due. The impairment losses also incorporate forward-looking information.

The information about the credit risk exposure on the Group's trade receivables and contract assets are as follows:

	Gross carrying amount RM'000	ECL allowance RM'000	Net balance RM'000
2025			
Contract assets			
Current	6,847	(824)	6,023
Trade receivables			
Current	9,387	-	9,387
1 to 30 days past due	1,804	-	1,804
31 to 60 days past due	1,891	-	1,891
61 to 90 days past due	1,523	-	1,523
91 to 180 days past due	223	-	223
More than 181 days past due	12	-	12
Individually assessed (credit impaired)	6,335	(6,335)	-
	28,022	(7,159)	20,863
2024			
Contract assets			
Current	6,462	(824)	5,638
Trade receivables			
Current	8,235	-	8,235
1 to 30 days past due	1,692	-	1,692
31 to 60 days past due	1,725	-	1,725
61 to 90 days past due	776	-	776
91 to 180 days past due	414	-	414
More than 181 days past due	175	-	175
Individually assessed (credit impaired)	5,222	(5,222)	-
	24,701	(6,046)	18,655

The significant changes in gross carrying amount of trade receivables and contract assets do not contribute to changes in impairment losses during the financial year.

NOTES TO THE FINANCIAL STATEMENTS

31 March 2025

29. FINANCIAL INSTRUMENTS (CONT'D)

(b) Financial risk management (Cont'd)

(i) Credit risk (Cont'd)

Other receivables and other financial assets

For other receivables and other financial assets (including cash and cash equivalents), the Group and the Company minimise credit risk by dealing exclusively with high credit rating counterparties. At the reporting date, the Group's and the Company's maximum exposure to credit risk arising from other receivables and other financial assets is represented by the carrying amount of each class of financial assets recognised in the statements of financial position.

The Group and the Company consider the probability of default upon initial recognition of asset and whether there has been a significant increase in credit risk on an ongoing basis throughout each reporting period. To assess whether there is a significant increase in credit risk, the Group and the Company compare the risk of a default occurring on the asset as at the reporting date with the risk of default as at the date of initial recognition. It considers available reasonable and supportive forward-looking information.

Regardless of the analysis above, a significant increase in credit risk is presumed if a debtor is more than 30 days past due in making a contractual payment.

Some intercompany loans between entities within the Group are repayable on demand. For loans that are repayable on demand, impairment losses are assessed based on the assumption that repayment of the loan is demanded at the reporting date. If the borrower does not have sufficient highly liquid resources when the loan is demanded, the Group and the Company will consider the expected manner of recovery and recovery period of the intercompany loan.

As at the end of the reporting date, other than the credit impaired other receivables, the Group and the Company consider the other receivables and other financial assets as low credit risk and any loss allowance would be negligible.

Finance lease receivable

At the reporting date, the Group's maximum exposure to credit risk is represented by the carrying amounts recognised in the statements of financial position.

As at the end of the reporting date, the Group considers the finance lease receivable as low credit risk and any loss allowance would be negligible.

Financial guarantee contracts

The Company is exposed to credit risk in relation to financial guarantees given to banks in respect of loans granted to certain subsidiaries. The Company monitors the results of the subsidiaries and their repayment on an on-going basis. The maximum exposure to credit risks amounts to RM8,277,461 (2024: RM12,160,656) representing the maximum amount the Company could pay if the guarantee is called on as disclosed in Note 29(b)(ii). As at the reporting date, there was no loss allowance for impairment as determined by the Company for the financial guarantee.

The financial guarantees have not been recognised since the fair value on initial recognition was not material as the guarantee is provided as credit enhancement to subsidiaries' secured borrowings.

NOTES TO THE FINANCIAL STATEMENTS

31 March 2025

29. FINANCIAL INSTRUMENTS (CONT'D)

(b) Financial risk management (Cont'd)

(ii) Liquidity risk

Liquidity risk is the risk that the Group or the Company will encounter difficulty in meeting financial obligations when they fall due. The Group's and the Company's exposure to liquidity risk arise primarily from mismatches of the maturities between financial assets and liabilities. The Group's and the Company's exposure to liquidity risk arise principally from trade and other payables, loans and borrowings.

The Group's and the Company's objective is to maintain a balance between continuity of funding and flexibility through the use of stand-by facilities. The Group and the Company maintain sufficient liquidity and available funds to meet daily cash needs, while maintaining controls and security over cash movements. The Group and the Company use a series of processes to obtain maximum benefits from its flow of funds, such that they are efficiently managed to maximise income from investment and minimise cost on borrowed funds. The Group's and the Company's treasury department also ensure that there are sufficient unutilised stand-by facilities, funding and liquid assets available to meet both short-term and long-term funding requirements.

During the financial year ended 31 March 2025, the Company incurred a net loss of RM2,181,086. As of that date, the Company's current liabilities exceeded its current assets by RM1,218,532. Despite this, the Group's financial position, including repayment of advances from subsidiaries, provides adequate resources to enable the Company in meeting its obligations and continue its operations of at least 12 months from the end of the financial year.

Maturity analysis

The maturity analysis of the Group's and the Company's financial liabilities by their relevant maturity at the reporting date are based on contractual undiscounted repayment obligations are as follows:

	----- Contractual cash flows -----				
	Carrying amount RM'000	On demand or within 1 year RM'000	Between 1 and 5 years RM'000	Over 5 years RM'000	Total RM'000
2025					
Group					
Trade and other payables #	31,085	31,085	-	-	31,085
Loans and borrowings	28,302	13,452	10,699	8,974	33,125
Financial guarantees	-	8,277	-	-	8,277
	59,387	52,814	10,699	8,974	72,487
2025					
Company					
Trade and other payables	1,383	1,383	-	-	1,383
Loans and borrowings	8,357	3,960	4,620	-	8,580
Financial guarantees	-	8,277	-	-	8,277
	9,740	13,620	4,620	-	18,240

NOTES TO THE FINANCIAL STATEMENTS

31 March 2025

29. FINANCIAL INSTRUMENTS (CONT'D)

(b) Financial risk management (Cont'd)

(ii) Liquidity risk (Cont'd)

Maturity analysis (Cont'd)

The maturity analysis of the Group's and the Company's financial liabilities by their relevant maturity at the reporting date are based on contractual undiscounted repayment obligations are as follows (Cont'd):

	Contractual cash flows				
	Carrying amount RM'000	On demand or within 1 year RM'000	Between 1 and 5 years RM'000	Over 5 years RM'000	Total RM'000
2024					
Group					
Trade and other payables #	26,783	26,783	-	-	26,783
Loans and borrowings	18,727	16,248	2,667	67	18,982
Financial guarantees	-	12,161	-	-	12,161
	45,510	55,192	2,667	67	57,926
2024					
Company					
Trade and other payables	445	445	-	-	445
Loans and borrowings	6,075	3,960	2,310	-	6,270
Financial guarantees	-	12,161	-	-	12,161
	6,520	16,566	2,310	-	18,876

Exclude GST payable

(iii) Foreign currency risk

Foreign currency risk is the risk of fluctuation in fair value or future cash flows of a financial instrument as a result of changes in foreign exchange rates. The Group's and the Company's exposure to the risk of changes in foreign exchange rates relates primarily to the Group's and the Company's operating activities (where sales and purchases that are denominated in a foreign currency).

Management has set up a policy that requires all companies within the Group and the Company to manage their treasury activities and exposures. The Group and the Company also takes advantage of any natural effects of its foreign currencies revenues and expenses by maintaining current accounts in foreign currencies.

NOTES TO THE FINANCIAL STATEMENTS

31 March 2025

29. FINANCIAL INSTRUMENTS (CONT'D)

(b) Financial risk management (Cont'd)

(iii) Foreign currency risk (Cont'd)

The Group's and the Company's unhedged financial assets and liabilities that are not denominated in their functional currencies are as follows:

	United States Dollar RM'000	Singapore Dollar RM'000	Sri Lankan Rupee RM'000	Chinese Yuan RM'000	Total RM'000
Group					
2025					
Financial assets					
Trade and other receivables	-	199	7	78	284
Cash and bank balances	6	109	-	-	115
	6	308	7	78	399
Financial liabilities					
Trade and other payables	1,732	-	-	-	1,732
2024					
Financial assets					
Trade and other receivables	617	71	7	-	695
Cash and bank balances	14	-	-	-	14
	631	71	7	-	709

NOTES TO THE FINANCIAL STATEMENTS

31 March 2025

29. FINANCIAL INSTRUMENTS (CONT'D)

(b) Financial risk management (Cont'd)

(iii) Foreign currency risk (Cont'd)

Sensitivity analysis for foreign currency risk

The Group's principal foreign currency exposure relates mainly to United States Dollar ("USD"), Singapore Dollar ("SGD"), Sri Lankan Rupee ("LKR") and Chinese Yuan ("CNY").

The following table demonstrates the sensitivity to a reasonably possible change in the USD, SGD and CNY, with all other variables held constant on the Group's total equity and (loss)/profit for the financial year.

	Change in rate %	2025 Effect on (loss)/profit for the financial year/equity RM'000	Change in rate %	2024 Effect on (loss)/profit for the financial year/equity RM'000
USD	5%	(66)	5%	24
	-5%	66	-5%	(24)
SGD	5%	12	5%	3
	-5%	(12)	-5%	(3)
CNY	5%	3	5%	-
	-5%	(3)	-5%	-

As at 31 March 2025 and 31 March 2024, there were no forward foreign currency exchange contract.

NOTES TO THE FINANCIAL STATEMENTS

31 March 2025

29. FINANCIAL INSTRUMENTS (CONT'D)

(b) Financial risk management (Cont'd)

(iv) Interest rate risk

Interest rate risk is the risk of fluctuation in fair value or future cash flows of the Group's and the Company's financial instruments as a result of changes in market interest rates. The Group's and the Company's exposure to interest rate risk arises primarily from their long-term loans and borrowings with floating interest rates.

Borrowings at floating rate amounting to RM19,259,876 (2024: RM12,160,656) expose the Group to cash flow interest rate risk whilst borrowings at fixed rate amounting to RM9,042,540 (2024: RM6,566,121) and RM8,356,576 (2024:RM6,095,568) respectively expose the Group and the Company to fair value interest rate risk. The Group and the Company manages their interest rate risk exposure by maintaining a mix of fixed and floating rate borrowings.

Sensitivity analysis for interest rate risk

The following table demonstrates the sensitivity to a reasonably possible change in interest rates, with all other variables held constant on the Group's and the Company's total equity and (loss)/profit for the financial year.

	Change in rate %	Effect on (loss)/profit for the financial year RM'000	Effect on equity RM'000
Group			
31 March 2025	+ 1%	146	146
	- 1%	(146)	(146)
31 March 2024	+ 1%	92	92
	- 1%	(92)	(92)

(v) Market price risk

The Group's investment in quoted shares are subject to market price risk. Such exposures are not hedged as the investments are mostly stable companies where the risks accepted are commensurate with the expected returns.

Sensitivity analysis for market price risk

The directors believe that the impact of market price fluctuation will not significantly affect the profitability of the Group. As such, sensitivity analysis is not presented.

NOTES TO THE FINANCIAL STATEMENTS

31 March 2025

29. FINANCIAL INSTRUMENTS (CONT'D)

(c) Fair value measurement

The carrying amounts of cash and cash equivalents, short-term receivables and payables and short-term borrowings reasonably approximate to their fair values due to the relatively short-term nature of these financial instruments.

There has been no transfer between Level 1 and Level 2 during the financial year (2024: no transfer in either direction).

Cash and cash equivalents, trade and other receivables and payables

The carrying amounts of cash and cash equivalents, trade and other receivables and payables are reasonable approximation of fair values due to short term nature of these financial instruments.

Loans and borrowings

The carrying amounts of the current portion of loans and borrowings are reasonable approximation of fair values due to the insignificant impact of discounting.

The fair value of lease liabilities and fixed rate loan is estimated using discounted cash flow analysis, based on current lending rate for similar types of borrowing arrangements.

The following table provides the fair value measurement hierarchy of the Group's financial instruments that are carried at fair value:

	Carrying amount RM'000	Fair value of financial instruments carried at fair value		
		Level 1 RM'000	Level 2 RM'000	Level 3 RM'000
Group				
2025				
Current assets				
Other investment	39	39	-	-

30. CAPITAL COMMITMENTS

Commitments

The Group and the Company have made commitments for the following capital expenditure:

	Group		Company	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Property, plant and equipments				
Approved and contracted for	822	36	822	-

NOTES TO THE FINANCIAL STATEMENTS

31 March 2025

31. FINANCIAL GUARANTEES

	Group		Company	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Corporate guarantee granted to financial institutions for banking facilities granted to its subsidiaries				
- total banking facilities	18,675	16,431	18,675	16,431
- total utilised	8,277	12,161	8,277	12,161

Fair values of the financial guarantee contracts have not been recognised based on discounted cash flow (expected value) method as they are not material due to the likelihood of the subsidiaries defaulting within the guaranteed period is remote and the estimated loss exposure if the subsidiaries was to default is immaterial.

32. RELATED PARTIES

(a) Identity of related parties

Parties are considered to be related to the Group if the Group has the ability, directly or indirectly, to control the party or exercise significant influence over the party in making financial and operational decisions, or vice versa, or where the Group and the party are subject to common control. Related parties may be individuals or other entities.

Related parties of the Group include:

- (i) Entities having significant influence over the Group;
- (ii) Subsidiaries;
- (iii) Entities in which directors have substantial financial interest; and
- (iv) Key management personnel of the Group and the Company, comprise persons (including directors) having the authority and responsibility for planning, directing and controlling the activities directly or indirectly.

(b) Significant related party transactions and balances

Significant related party transactions other than disclosed elsewhere in the financial statements are as follows:

	Group	
	2025 RM'000	2024 RM'000
Significant transaction with corporate shareholder of a subsidiary		
Lease paid/payable	-	63
Rental paid/payable	-	21

NOTES TO THE FINANCIAL STATEMENTS

31 March 2025

32. RELATED PARTIES (CONT'D)

(b) Significant related party transactions and balances (Cont'd)

Significant related party transactions other than disclosed elsewhere in the financial statements are as follows:
(Cont'd)

	Company	
	2025	2024
	RM'000	RM'000
Significant transaction with its subsidiaries:		
Management fee received/receivable	110	110
Dividend income received/receivable	-	5,508
Rental income received/receivable	120	-

Significant outstanding balances with related parties at the end of the reporting period are disclosed in Note 21.

The Company provides secured corporate guarantees to banks in respect of banking facilities granted to the subsidiaries as disclosed in Note 29(b)(i).

(c) Compensation of key management personnel

	Group		Company	
	2025	2024	2025	2024
	RM'000	RM'000	RM'000	RM'000
Directors of the Company and subsidiaries:				
Fees, salaries and other employee benefits	1,512	1,556	252	317
Defined contribution plans	153	164	-	-
	1,665	1,720	252	317
Other key management personnel:				
Salaries and other employee benefits	465	655	-	-
Defined contribution plans	61	83	-	-
	2,191	2,458	252	317

NOTES TO THE FINANCIAL STATEMENTS

31 March 2025

33. SEGMENT INFORMATION

The Group prepared the following segment information in accordance with MFRS 8 *Operating Segments* based on the internal reports of the Group's strategic business units which are regularly reviewed by the Group's chief operating decision maker for the purpose of making decisions about resource allocation and performance assessment.

The reportable operating segments are as follows:

Segments	Product and services
Manufacturing and trading	Manufacturing and trading of ductile iron pipes, plastic pipes, fittings and waterwork related products, trading of steel pipes and related products, trading in scrap metal, supplying chemicals and equipments, manufacturing and trading of energy meters, water meter and other related activities.
Construction and project management	Construction and project management for waterworks and project management sewerage industry.

Segment revenue and results

Segment result represents profit or loss before tax of the respective business segments. There are no transactions between the reportable segments. Inter-segment transactions are entered in the ordinary course of business based on terms mutually agreed upon by the parties concerned.

Segment assets and liabilities

Segment assets and liabilities are measured based on all assets and liabilities of segment other than those activities that are not part of any reportable segments.

Geographical information

The activities of the Group mainly carried out in Malaysia and as such, geographical segmental reporting is not presented.

Information about major customers

For manufacturing and trading segment, there is 1 (2024: 1) customer with revenue equal or more than 15% (2024: 15%) of the Group's revenue.

NOTES TO THE FINANCIAL STATEMENTS

31 March 2025

33. SEGMENT INFORMATION (CONT'D)

	Manu- facturing and trading RM'000	Construction and project management RM'000	Elimination and ad- justment RM'000	Note	Consoli- dated RM'000
2025					
REVENUE					
External customers	48,014	-	-		48,014
Inter-segment	6,289	-	(6,289)	(a)	-
	54,303	-	(6,289)		48,014
RESULTS					
Reportable segment loss	(56,648)	(438)	-		(57,086)
NET ASSETS					
Total segment assets	221,698	6,839	-		228,537
Total segment liabilities	58,075	11,876	-		69,951
Net assets/(liabilities) - Segment	163,623	(5,037)	-		158,586
OTHER INFORMATION					
Capital expenditures	9,688	-	-		9,688
Amortisation of intangible assets	32	-	-		32
Bargain purchase on business combination	(7,083)	-	-		(7,083)
Depreciation on property, plant and equipment	5,691	36	-		5,727
Impairment loss on trade and other receivables	1	-	-		1
Impairment loss on property, plant and equipment	4,838	-	-		4,838
Inventories written down	25,153	-	-		25,153
Interest expenses	723	66	-		789
Interest income	(557)	-	-		(557)
Reversal of impairment loss on trade and other receivables	(22)	-	-		(22)

NOTES TO THE FINANCIAL STATEMENTS

31 March 2025

33. SEGMENT INFORMATION (CONT'D)

	Manu- facturing and trading RM'000	Construction and project management RM'000	Elimination and ad- justment RM'000	Note	Consoli- dated RM'000
2024					
REVENUE					
External customers	63,547	-	-		63,547
Inter-segment	28,039	154	(28,193)	(a)	-
	91,586	154	(28,193)		63,547
RESULTS					
Reportable segment profit/(loss)	43,717	(546)	-		43,171
NET ASSETS					
Total segment assets	189,228	6,850	-		196,078
Total segment liabilities	35,569	11,462	-		47,031
Net assets/(liabilities) - Segment	153,659	(4,612)	-		149,047
OTHER INFORMATION					
Capital expenditures	9,214	-	-		9,214
Depreciation on property, plant and equipment	5,042	36	-		5,078
Impairment loss on trade and other receivables	1,215	-	-		1,215
Impairment loss on property, plant and equipment	3,350	-	-		3,350
Impairment loss on contract assets	-	370	-		370
Inventories written down	83	-	-		83
Interest expenses	1,979	41	-		2,020
Interest income	(893)	-	-		(893)
Reversal of impairment loss on trade and other receivables	(15)	-	-		(15)

Note: Nature of adjustments and eliminations to arrive at amounts reported in the consolidated financial statements.

(a) Inter-segment revenue

Inter-segment revenues are eliminated on consolidation.

NOTES TO THE FINANCIAL STATEMENTS

31 March 2025

34. CAPITAL MANAGEMENT

The primary objective of the Group's and the Company's capital management is to ensure that they maintain a strong credit rating and healthy capital ratio in order to support their business and maximise shareholder value. The Group and the Company manage their capital structure and make adjustments to it, in light of changes in economic conditions. To maintain or adjust the capital structure, the Group and the Company may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares. No changes were made in the objectives, policies and processes during the financial years ended 31 March 2025 and 31 March 2024.

The Group and the Company monitor capital using gearing ratio, which is calculated as total-interest-bearing borrowings divided by total equity attributable to the owners. The Group's and the Company's gearing ratio as at the reporting date are as follows:

	Group		Company	
	2025	2024	2025	2024
Total borrowings (RM'000)	28,302	18,727	8,357	6,075
Total equity (RM'000)	142,429	135,765	71,935	70,016
Gearing ratio (%)	19.87%	13.79%	11.62%	8.68%

35. EVENTS DURING THE FINANCIAL YEAR

On 12 June 2024, Yew Lean Foundry & Co. Sdn. Bhd. ("YLF"), a wholly owned subsidiary of the Company, was notified by the Metal Industry Employees' Union ("Union") that its members were not agreeing with the implementation of a reduced working schedule from 26 to 12 working days per month.

The Union has sought the intervention of the Industrial Court, alleging that YLF breached employment contracts by failing to provide the full 26 working days to all monthly employees. The Union contends that employees are entitled to receive their full monthly salaries despite being scheduled for only 12 working days.

The Union is claiming unpaid salaries for the period from 1 July 2024 to 14 April 2025. The Union has not specified the number or identifies of the individual involved and/or the total claim amount. The Court has directed parties to file their respective cause papers, and the case is currently pending for hearing scheduled on 25 August 2025 and 26 August 2025.

STATEMENT BY DIRECTORS

(Pursuant to Section 251(2) of the Companies Act 2016)

We, **SHAMSHIAH BINTI HASHIM @ ABU BAKAR** and **SEAH HENG CHIN**, being two of the directors of YLI HOLDINGS BERHAD, do hereby state that in the opinion of the directors, the accompanying financial statements set out on pages 67 to 133 are drawn up in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia so as to give a true and fair view of the financial position of the Group and of the Company as at 31 March 2025 and of their financial performance and cash flows for the financial year then ended.

Signed on behalf of the Board of Directors in accordance with a resolution of the directors.

.....
SHAMSHIAH BINTI HASHIM @ ABU BAKAR
Director

.....
SEAH HENG CHIN
Director

Kuala Lumpur

Date: 21 July 2025

STATUTORY DECLARATION

(Pursuant to Section 251(1) of the Companies Act 2016)

I, **SEAH HENG CHIN**, being the director primarily responsible for the financial management of YLI HOLDINGS BERHAD, do solemnly and sincerely declare that to the best of my knowledge and belief, the accompanying financial statements set out on pagespages 67 to 133 are correct, and I make this solemn declaration conscientiously believing the same to be true, and by virtue of the provisions of the Statutory Declarations Act, 1960.

.....
SEAH HENG CHIN
(MIA Membership No: 23102)

Subscribed and solemnly declared by the abovenamed at Kuala Lumpur in the Federal Territory on 21 July 2025.

Before me,

.....
Commissioner for Oaths

Mohamad Zuliswandi Bin Mohamed (W1006)
Level 25, Menara Hong Leong,
No. 6, Jalan Damanlela,
Bukit Damansara,
50490 Kuala Lumpur.

INDEPENDENT AUDITORS' REPORT

To The Members Of YLI Holdings Berhad (Incorporated In Malaysia)

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of YLI Holdings Berhad, which comprise the statements of financial position as at 31 March 2025 of the Group and of the Company, and the statements of comprehensive income, statements of changes in equity and statements of cash flows of the Group and of the Company for the financial year then ended, and notes to the financial statements, including material accounting policy information, as set out on pages 67 to 133.

In our opinion, the accompanying financial statements give a true and fair view of the financial position of the Group and of the Company as at 31 March 2025, and of their financial performance and their cash flows for the financial year then ended in accordance with the Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia.

Basis for Opinion

We conducted our audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence and Other Ethical Responsibilities

We are independent of the Group and of the Company in accordance with the *By-Laws (on Professional Ethics, Conduct and Practice)* of the Malaysian Institute of Accountants ("By-Laws") and the International Ethics Standards Board for Accountants' *International Code of Ethics for Professional Accountants (including International Independence Standards)* ("IESBA Code"), and we have fulfilled our other ethical responsibilities in accordance with the By-Laws and the IESBA Code.

Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the Group and of the Company for the current financial year. These matters were addressed in the context of our audit of the financial statements of the Group and of the Company as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Group

Property, plant and equipment (Note 4.1 and Note 5)

Certain plant and machineries of the Group were idle and no longer in use when a subsidiary of the Company ceased its manufacturing operations during the financial year.

We focused on this area because judgements and estimates by directors are involved in determining the recoverable amount of these plant and machineries.

Our audit response:

Our audit procedures included, among others:

- understanding and obtaining explanations from the Group on their intention and plans related to the idle assets;
- considering the competence, capabilities and objectivity of the external valuers which included consideration of their qualifications and experience;
- reading the valuation reports and discussing with external valuer and directors on their valuation approach and the significant judgements made; and
- understanding the external information and basis adopted by the directors in determining the recoverable amount.

INDEPENDENT AUDITORS' REPORT

To The Members Of YLI Holdings Berhad (Incorporated In Malaysia)

Key Audit Matters (Cont'd)

Group (Cont'd)

Investment properties (Note 4.2 and Note 6)

During the financial year, the Group revalued and reclassified certain properties to investment properties carried at fair value. The Group determines the fair value of these properties based on the market valuation performed by an external independent valuer.

We focused on this area because the valuation requires significant judgement in determining the key assumptions used in the valuations.

Our audit response:

Our audit procedures included, among others:

- considering the competence, capabilities and objectivity of the external valuers which included consideration of their qualifications and experience;
- understanding the scope and objective of the valuation by reading the terms of engagement;
- reading the valuation reports and discussing with external valuer and directors on their valuation approach and the significant judgements made; and
- understanding the relevance of the key input data used by the external valuers.

Inventories (Note 4.3 and Note 12)

The directors are required to perform an assessment to determine whether the inventories are stated at the lower of cost and net realisable value.

We focused on this area because judgement by the directors is required in estimating the net realisable value of inventories.

Our audit response:

Our audit procedures included, among others:

- observing year end physical inventory count to observe physical existence and condition of the finished goods and understanding the design and implementation of controls during the count;
- checking subsequent sales and discussing directors' assessment on estimated net realisable value on selected inventory items; and
- discussing with the Group whether the inventories have been written down to their net realisable value for inventory items with net realisable value lower than their cost.

Trade receivables and contract assets (Note 4.4 and Notes 13 and 14)

The Group has significant trade receivables and contract assets as at 31 March 2025.

We focused on this area because the directors made significant judgements over assumptions about risk of default and expected loss rate. In making the assumptions, the directors selected inputs to the impairment calculation, based on the Group's past history and forward looking estimates at the end of the reporting period.

Our audit response:

Our audit procedures included, among others:

- obtaining confirmation of balances from selected receivables;
- checking subsequent receipts, customer correspondence, and understanding the directors' assessment of the recoverability of trade receivables with significantly past due balances by discussing with them their evaluation process, including their consideration of ongoing customer relationships and the level of activity; and
- testing the mathematical computation of expected credit losses as at the end of the reporting period.

INDEPENDENT AUDITORS' REPORT

To The Members Of YLI Holdings Berhad (Incorporated In Malaysia)

Key Audit Matters (Cont'd)

Group (Cont'd)

Business combination (Note 4.5 and Note 8)

During the financial year ended 31 March 2025, the Group acquired a group of companies.

We focused on this area because it requires the exercise of significant judgement to be made by the directors to determine whether the transaction should be accounted for as a business combination or as the acquisition of an asset. In the accounting process, the directors are required to apply their judgement in the purchase price allocation performed by management experts, particularly concerning the valuation of the intangible assets and the remaining bargain purchase balance.

Our audit response:

Our audit procedures included, among others:

- reading the sales and purchase agreements and discussing with the directors in relation to the accounting treatment on the acquisition;
- discussing with the directors on the identifiable assets acquired and the liabilities assumed at the acquisition date;
- understanding the work performed by management's experts in respect of the valuation of tangible and intangible assets;
- testing the mathematical computation in the allocation of the purchase price to the different assets and liabilities; and
- discussing with the directors on the appropriateness of the related disclosures.

Information Other than the Financial Statements and Auditors' Report Thereon

The directors of the Company are responsible for the other information. The other information comprises the information included in the annual report, but does not include the financial statements of the Group and of the Company and our auditors' report thereon.

Our opinion on the financial statements of the Group and of the Company does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements of the Group and of the Company, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements of the Group and of the Company or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Directors for the Financial Statements

The directors of the Company are responsible for the preparation of financial statements of the Group and of the Company that give a true and fair view in accordance with the Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia. The directors are also responsible for such internal control as the directors determine is necessary to enable the preparation of financial statements of the Group and of the Company that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements of the Group and of the Company, the directors are responsible for assessing the Group's and the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or the Company or to cease operations, or have no realistic alternative but to do so.

INDEPENDENT AUDITORS' REPORT

To The Members Of YLI Holdings Berhad (Incorporated In Malaysia)

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements of the Group and of the Company as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with approved standards on auditing in Malaysia and International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- identify and assess the risks of material misstatement of the financial statements of the Group and of the Company, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and of the Company's internal control.
- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's or the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements of the Group and of the Company or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group or the Company to cease to continue as a going concern.
- evaluate the overall presentation, structure and content of the financial statements of the Group and of the Company, including the disclosures, and whether the financial statements of the Group and of the Company represent the underlying transactions and events in a manner that achieves fair presentation.
- plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the Group as a basis for forming an opinion on the group financial statements. We are responsible for the direction, supervision and review of the audit work performed for the purposes of the group audit. We remain solely responsible for our audit opinion.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the financial statements of the Group and of the Company for the current financial year and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

INDEPENDENT AUDITORS' REPORT

To The Members Of YLI Holdings Berhad (Incorporated In Malaysia)

Report on Other Legal and Regulatory Requirements

In accordance with the requirements of the Companies Act 2016 in Malaysia, we report that the subsidiaries of which we have not acted as auditors, are disclosed in Note 8 to the financial statements.

Other Matters

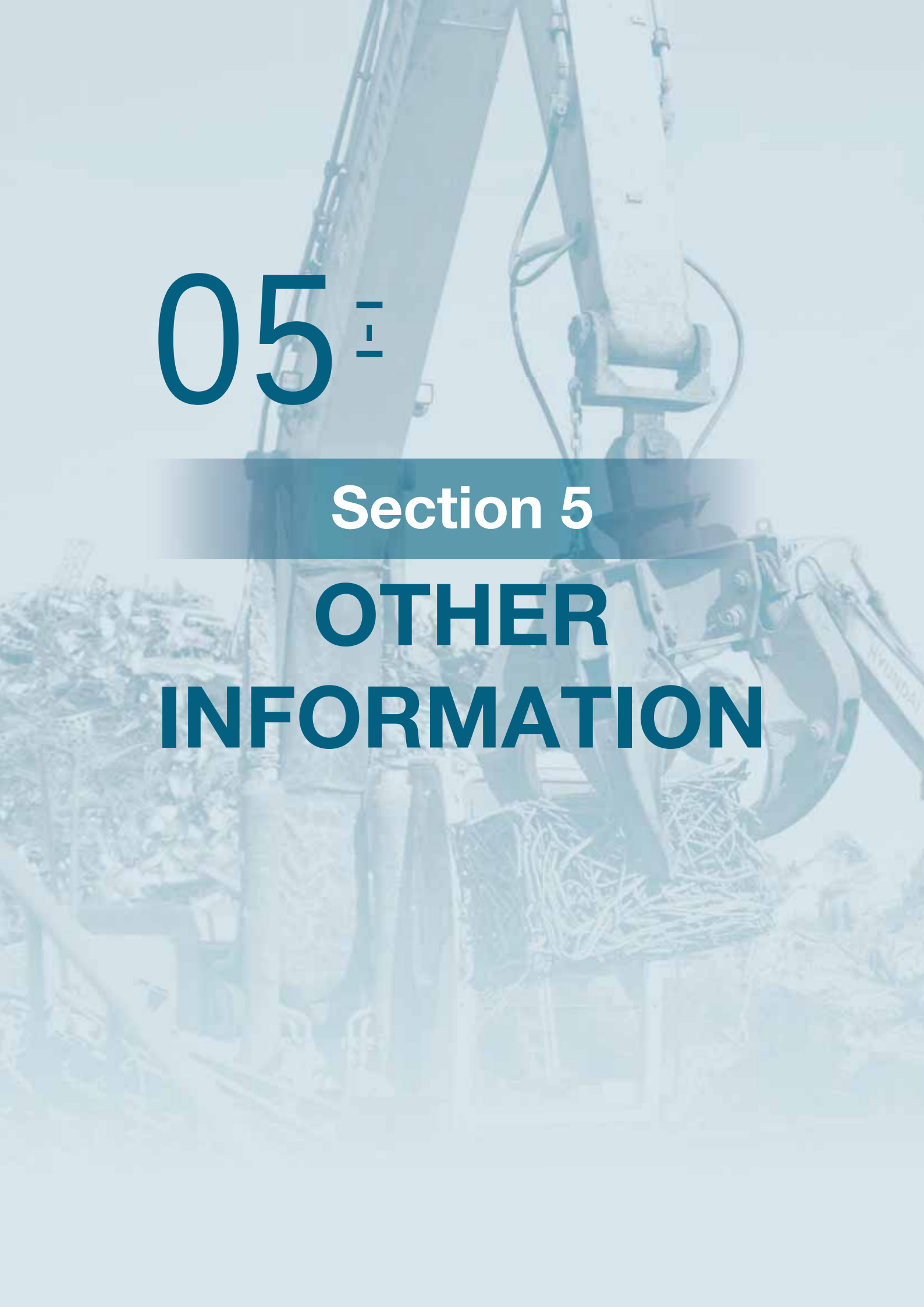
This report is made solely to the members of the Company, as a body, in accordance with Section 266 of the Companies Act 2016 in Malaysia and for no other purpose. We do not assume responsibility to any other person for the contents of this report.

Baker Tilly Monteiro Heng PLT
201906000600 (LLP0019411-LCA) & AF 0117
Chartered Accountants

Kuala Lumpur

Date: 21 July 2025

Dato' Lock Peng Kuan
No. 02819/10/2026 J
Chartered Accountant



05

Section 5

OTHER INFORMATION

PROPERTIES OF THE GROUP

PENANG	DESCRIPTION	LAND AREA/ BUILT-UP AREA	NET BOOK VALUE @31.03.2025 RM'000	APPROXIMATE AGE OF BUILDING YEARS	DATE OF REVALUATION/ ACQUISITION
YEW LEAN FOUNDRY 2432, Tingkat Perusahaan 6, Prai Industrial Estate 13600 Prai, Pulau Pinang	Land (Leasehold 60 years expiring 03.10.2042)	3.32 acres	8,600	N/A	} 28 March 2025 1 November 1994
	Main factory	76,100 sq. ft.	6,400	42	
	Machine workshop	3,200 sq. ft.		28	
	Canteen	2,050 sq. ft.		28	
	Office building	7,949 sq. ft.			
YEW LEAN FOUNDRY 2462, Lorong Perusahaan 10, Prai Industrial Estate, 13600 Prai Pulau Pinang	Land (Leasehold 60 years expiring 13.04.2044)	3.02 acres	7,300	N/A	} 28 March 2025 14 July 2000
	Factory Building	60,480 sq. ft.	7,700	25	
YEW LEAN FOUNDRY 2579, Lorong Perusahaan 10, Prai Industrial Estate 13600 Prai Pulau Pinang	Land (Leasehold 60 years expiring 23.01.2045)	3.02 acres	7,400	N/A	} 28 March 2025 19 July 1999
	Single Storey factory cum workshop	54,566 sq. ft.	6,600	31	
	Double-storey office building	8,060 sq. ft.			
YEW LEAN FOUNDRY 2604 Lorong Perusahaan Baru 2, Kawasan Perusahaan Prai, 13600 Prai, Pulau Pinang	Land (Leasehold 60 years expiring 11.12.2050)	3.55 acres	8,030	N/A	} 28 March 2025 6 May 2004
	Single storey detached factory	20,440 sq.ft.	2,470	32	
ZENITH EASTERN No. 2739, Mukim 6 Lorong Nagasari 5 Taman Nagasari 13600 Prai Pulau Pinang	Land (Leasehold expiring 09.05.2051)	3.25 acres	7,370	N/A	} 28 March 2025 22 June 1996
	Single storey building used as a warehouse with a small section as office	39,705 sq. ft	3,630	32	

PROPERTIES OF THE GROUP

PENANG	DESCRIPTION	LAND AREA/ BUILT-UP AREA	NET BOOK VALUE @31.03.2025 RM'000	APPROXIMATE AGE OF BUILDING YEARS	DATE OF REVALUATION/ ACQUISITION
YEW LEAN FOUNDRY No. 11, 12, 13, 14 Tingkat 3, Block C Taman Pelangi 13600 Prai Pulau Pinang	4 units of flats (leasehold expiring 07.11.2093) used as production workers accommodation	700 sq. ft. each	105	29	8 November 1994
LOGAM UTARA No. 7, Lorong Nagasari 22 Taman Nagasari 13600 Prai Pulau Pinang	Land (Freehold) 1 1/2 storey terrace factory erected on it	2,034 sq. ft.	220	29	10 November 1993
DAMINI CORPORATION No.3, Persiaran Bagan Indah, 11900 Bayan Lepas, Pulau Pinang.	A unit of three (3) Storey Shop Office (Leasehold expiring 06.12.2095)	5,931 sq.ft.	4,000	23	16 October 2024 22 February 2012
SELANGOR	DESCRIPTION	LAND AREA/ BUILT-UP AREA	NET BOOK VALUE @31.03.2025 RM'000	APPROXIMATE AGE OF BUILDING YEARS	DATE OF REVALUATION/ ACQUISITION
YEW LI FOUNDRY 51, Jalan Layang- Layang 3 Bandar Puchong Jaya 47100 Puchong Selangor Darul Ehsan	Land (Freehold) 1 1/2 storey semi-detached factory erected on it	12,927 sq. ft. 7,201 sq.ft.	9,050 5,950	N/A 33	28 March 2025 26 May 1997
HALUAN PRISMA No.40, Jalan Uranus AH U5/AH Taman Subang Impian Seksyen U5 40150 Shah Alam Selangor	Three Storey Shop Office	5,280 sq. ft.	818	12	26 April 2015
MRPI PIPE Lot 530, Tile no. GM344, Mukim Batang Kali, District of Hulu Selangor	Vacant Industrial Land (Freehold)	4.00 acres	4,600	N/A	28 March 2025 14 April 2015

PROPERTIES OF THE GROUP

SELANGOR	DESCRIPTION	LAND AREA/ BUILT-UP AREA	NET BOOK VALUE @31.03.2025 RM'000	APPROXIMATE AGE OF BUILDING YEARS	DATE OF REVALUATION/ ACQUISITION
DAMINI CORPORATION No. 12A, Jalan 15/22, Taman Perindustrian Tiong Nam, Seksyen 15, 40200 Shah Alam, Selangor D.E.	A unit of three (3) Storey Semi - Detached Factory (Leasehold expiring 29.04.2115)	14.477 sq.ft	7,600	9	20 June 2024 5 August 2014
No. 22, Jalan SS 26/6 47301 Petaling Jaya, Selangor D.E.	A unit of three (3) Storey Intermediate Terraced Shop Office (Freehold)	3,960 sq.ft.	2,100	21	20 June 2024 22 February 2005
No. 25, Jalan Bazar PU8/P, Bukit Jelutong, 40150 Shah Alam, Selangor D.E.	A unit of Intermediate Double Storey Terraced Shop Office (Freehold)	GFA 2,862 sq.ft.	1,900	12	6 June 2024 18 July 2013
No. 27, Jalan Bazar, PU8/P, Bukit Jelutong, 40150 Shah Alam, Selangor D.E.	A unit of Intermediate Double Storey Terraced Shop Office (Freehold)	GFA 2,762 sq.ft.	1,900	12	6 June 2024 18 July 2013
No. 29, Jalan Bazar, PU8/P, Bukit Jelutong, 40150 Shah Alam, Selangor D.E.	A unit of Corner Lot Double Storey Terraced Shop Office (Freehold)	GFA 4,390 sq.ft.	2,700	12	6 June 2024 18 July 2013

ANALYSIS OF SHAREHOLDINGS

As at 30 June 2025

SHARE CAPITAL

Class of Shares	:	Ordinary Shares
Voting Rights	:	One vote per ordinary share
Issued Share Capital	:	RM116,658,886.500 consisting of 112,950,873 ordinary shares (inclusive of 121,000 shares held as treasury shares)
Number of Holders	:	1,874

DISTRIBUTION SCHEDULE OF SHAREHOLDINGS AS AT 30 JUNE 2025

Size of Holdings	No. of Holders	%	No. of Shares	%
less than 100 shares	67	3.58	1,138	0.001
100-1,000 shares	272	14.51	171,748	0.152
1,001 to 10,000 shares	952	50.80	4,553,632	4.036
10,001 to 100,000 shares	479	25.56	17,380,036	15.404
100,001 to less than 5% of issued shares	102	5.44	47,621,830	42.207
5% and above of issued shares	2	0.11	43,101,489	38.200
Total	1,874	100.00	112,829,873	100.00

THIRTY (30) LARGEST SHAREHOLDERS AS AT 30 JUNE 2025

No.	Name of Shareholders	No. of Shares	%
1	SUASANA KARISMA SDN BHD	32,510,089	28.8134
2	BUMIRAYA ARMANI SDN BHD	10,591,400	9.3871
3	ALLIANCEGROUP NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR YAP CHEE KHENG (8055840)	5,529,400	4.9007
4	NUSMAKMUR DEVELOPMENT SDN BHD	4,861,330	4.3085
5	JB-CITY ALLOY INDUSTRIES SDN. BHD.	3,501,500	3.1033
6	BLESSPLUS SDN. BHD.	2,659,600	2.3572
7	MAYBANK NOMINEES (TEMPATAN) SDN BHD EXEMPT AN FOR TRADEVIEW CAPITAL SDN. BHD.	2,569,500	2.2773
8	TA NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR OKBB SDN. BHD.	2,316,300	2.0529
9	AMSEC NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT - AMBANK (M) BERHAD FOR LEE WAY HOONG (SMART)	1,761,900	1.5616
10	OH KIM HUA @ HO KIM HUA	1,066,000	0.9448
11	LIM SAY HAN	807,000	0.7152
12	KEAN MOONG YIN	750,000	0.6647
13	PHANG SUN WAH	700,000	0.6204
14	LOK WEI SEONG	605,800	0.5369
15	WANG HSUEH YING	526,000	0.4662
16	ONG SOI TAT	520,000	0.4609
17	CHIN HOOI NAN	500,000	0.4431
18	QUEK SER PENG	489,600	0.4339
19	HOO WAN FATT	445,200	0.3946
20	LEE WAY HOONG	440,000	0.3900
21	TEO YAU LENG	430,800	0.3818
22	KEH SIEW HOON	425,000	0.3767

ANALYSIS OF SHAREHOLDINGS

As at 30 June 2025

THIRTY (30) LARGEST SHAREHOLDERS AS AT 30 JUNE 2025 (CONT'D)

No.	Name of Shareholders	No. of Shares	%
23	RHB NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR HEE YUEN SANG	415,000	0.3678
24	LEE CHEE BENG	407,900	0.3615
25	KHOR KENG SAW @ KHAW AH SOAY	400,100	0.3546
26	CGS INTERNATIONAL NOMINEES MALAYSIA (TEMPATAN) SDN. BHD. PLEDGED SECURITIES ACCOUNT FOR LOW CHIN KOON (DATO') (MY4469)	400,000	0.3545
27	CGS INTERNATIONAL NOMINEES MALAYSIA (TEMPATAN) SDN. BHD. PLEDGED SECURITIES ACCOUNT FOR MOHD DOM BIN AHMAD (MY4624)	400,000	0.3545
28	SONG HUAT CHAN HOLDINGS SDN BHD	373,000	0.3306
29	YONG HUA TING	373,000	0.3308
30	PENG GUAN XIANG	370,000	0.3279
Total		77,145,419	68.3732

ANALYSIS OF SHAREHOLDINGS

As at 30 June 2025

SUBSTANTIAL SHAREHOLDERS

In accordance with the Register of Substantial Shareholders, the Substantial Shareholders and their shareholdings as at 30 June 2025 are as follows:-

Name of Shareholders	Direct	No of Shares		%#
		%#	Indirect	
Suasana Karisma Sdn. Bhd.	32,510,089	28.81	-	-
Puan Shamshiah Binti Hashim @ Abu Bakar	-	-	32,510,089*	28.81
Muhammad Imran Bin Abdullah	-	-	32,510,089*	28.81
Bumiraya Armani Sdn. Bhd.	10,591,400	9.38	-	-
Dato' Borhanuddin Bin Ramli	-	-	10,591,400^	9.38
Lo See Yong	-	-	10,591,400^	9.38

Excluding a total of 121,000 YLI Holdings Berhad ("YLI") shares bought-back by YLI and retained as treasury shares as at 30 June 2025.

* Deemed interested pursuant to Section 8 of the Companies Act 2016 ("the Act") by virtue of their shareholdings in Suasana Karisma Sdn. Bhd.

^ Deemed interested pursuant to Section 8 of the Companies Act 2016 ("the Act") by virtue of their shareholdings in Bumiraya Armani Sdn. Bhd.

DIRECTORS AND THEIR SHAREHOLDINGS

In accordance with the Register of Directors' Shareholdings, the Directors and their shareholdings as at 30 June 2025 are as follows:-

Name of Directors	Direct	No of Shares		%#
		%#	Indirect	
Dato' Abdul Jalil Bin Abdul Karim	-	-	-	-
Seah Heng Chin	-	-	-	-
Puan Shamshiah Binti Hashim @ Abu Bakar	-	-	32,510,089*	28.81
Lim Yoke Moi	-	-	-	-
Datuk Haji Jalaludin Bin Haji Ibrahim	-	-	-	-
Hew Kam Mooi	-	-	-	-

Excluding a total of 121,000 YLI Holdings Berhad ("YLI") shares bought-back by YLI and retained as treasury shares as at 30 June 2025.

* Deemed interested pursuant to Section 8 of the Companies Act 2016 ("the Act") by virtue of her shareholdings in Suasana Karisma Sdn. Bhd.

NOTICE OF ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN that the Thirty Annual General Meeting of **YLI Holdings Berhad** will be held at Ballroom A, Glenmarie Hotel & Golf Resort, No.1, Jalan Usahawan U1/8, Glenmarie Golf & Country Club, 40250 Shah Alam, Selangor Darul Ehsan on Thursday, 28 August 2025 at 11.00 a.m.

AGENDA

- | | | |
|----|---|-----------------------------------|
| 1. | To receive the Audited Financial Statements for the financial year ended 31 March 2025 together with the Reports of the Directors and Auditors thereon. | Please refer to
Note A |
|----|---|-----------------------------------|

AS ORDINARY BUSINESS

- | | | |
|----|--|---------------------|
| 2. | To re-elect Datuk Haji Jalaludin Bin Haji Ibrahim who retires in accordance with Clause 76(3) of the Company's Constitution. | Resolution 1 |
| 3. | To re-elect Dato' Abdul Jalil Bin Abdul Karim who retires in accordance with Clause 78 of the Company's Constitution. | Resolution 2 |
| 4. | To re-elect Ms Lim Yoke Moi who retires in accordance with Clause 78 of the Company's Constitution. | Resolution 3 |
| 5. | To re-appoint Baker Tilly Monteiro Heng PLT as Auditors and to authorise the Directors to determine their remuneration. | Resolution 4 |
| 6. | To approve the payment of Directors' fees for the financial year ended 31 March 2025 and Directors' benefits from 28 August 2025 until the next Annual General Meeting of the Company up to an aggregate amount of RM500,000.00. | Resolution 5 |

AS SPECIAL BUSINESS

To consider and, if thought fit, to pass with or without modifications the following Resolutions:-

- | | | |
|----|--|---------------------|
| 7. | ORDINARY RESOLUTION I
AUTHORITY TO ISSUE AND ALLOT SHARES OF THE COMPANY PURSUANT TO SECTIONS 75 AND 76 OF THE COMPANIES ACT 2016 | Resolution 6 |
|----|--|---------------------|

"THAT pursuant to Sections 75 and 76 of Companies Act 2016 ("the Act"), Main Market Listing Requirements of Bursa Malaysia Securities Berhad ("Bursa Securities") ("Listing Requirements") and the approval of the relevant regulatory authorities, where such approval is required, the Directors of the Company be and are hereby authorised to issue and allot shares in the capital of the Company, grant rights to subscribe for shares in the Company, convert any securities into shares in the Company, or allot shares under an agreement or option or offer ("New Shares") from time to time, at such price, to such persons and for such purposes and upon such terms and conditions as the Directors may in their absolute discretion deem fit, provided that the aggregate number of such New Shares to be issued, to be subscribed under any rights granted, to be issued from conversion of any security, or to be issued and allotted under an agreement or option or offer, pursuant to this resolution, when aggregated with the total number of any such shares issued during the preceding 12 months does not exceed 10% of the total number of issued shares (excluding any treasury shares) of the Company for the time being ("Proposed General Mandate").

NOTICE OF ANNUAL GENERAL MEETING

THAT such approval on the Proposed General Mandate shall be in force until:

- a. the conclusion of the next Annual General Meeting (“AGM”) of the Company held after the approval was given;
- b. the expiration of the period within which the next AGM of the Company is required to be held after the approval was given; or
- c. revoked or varied by resolution passed by the shareholders of the Company in a general meeting.

whichever is the earlier.

THAT the Directors of the Company be and are hereby also empowered to obtain the approval from Bursa Securities for the listing of and quotation for such New Shares on the Main Market of Bursa Securities.

THAT authority be and is hereby given to the Directors of the Company, to give effect to the Proposed General Mandate with full powers to assent to any conditions, modifications, variations and/or amendments as they may deem fit in the best interest of the Company and/or as may be imposed by the relevant authorities.

AND FURTHER THAT the Directors of the Company, be and are hereby authorised to implement, finalise, complete and take all necessary steps and to do all acts (including execute such documents as may be required), deeds and things in relation to the Proposed General Mandate.”

8. **ORDINARY RESOLUTION II PROPOSED RENEWAL OF AUTHORITY FOR SHARE BUY-BACK**

Resolution 7

“THAT subject always to the Companies Act 2016 (“the Act”), the Constitution of the Company, the Main Market Listing Requirements of Bursa Malaysia Securities Berhad (“Bursa Securities”) (“Listing Requirements”) and all other applicable laws, guidelines, rules and regulations, the Company be and is hereby authorised, to the fullest extent permitted by law, to purchase such number of issued shares in the Company as may be determined by the Directors of the Company from time to time through Bursa Securities upon such terms and conditions as the Directors may deem fit and expedient in the interest of the Company provided that:

- i. the aggregate number of issued shares in the Company (“Shares”) purchased (“Purchased Shares”) and/or held as treasury shares pursuant to this ordinary resolution does not exceed ten per centum (10%) of the total number of issued shares of the Company as quoted on Bursa Securities as at point of purchase; and
- ii. the maximum fund to be allocated by the Company for the purpose of purchasing the shares shall not exceed the aggregate of the retained profits of the Company based on the latest audited financial statements and/or the latest management accounts (where applicable) available at the time of the purchase,

(“Proposed Share Buy-Back”).

NOTICE OF ANNUAL GENERAL MEETING

AND THAT the authority to facilitate the Proposed Share Buy-Back will commence immediately upon passing of this Ordinary Resolution and will continue to be in force until:

- i. the conclusion of the next Annual General Meeting of the Company following at which time the authority shall lapse unless by ordinary resolution passed at the meeting, the authority is renewed, either unconditionally or subject to conditions;
- ii. the expiration of the period within which the next annual general meeting of the Company is required by law to be held; or
- iii. revoked or varied by ordinary resolution passed by the shareholders of the Company at a general meeting,

whichever occurs first, but shall not prejudice the completion of purchase(s) by the Company of its own Shares before the aforesaid expiry date and, in any event, in accordance with the Listing Requirements and any applicable laws, rules, regulations, orders, guidelines and requirements issued by any relevant authorities.

AND THAT the Directors of the Company be and are hereby authorised, at their discretion, to deal with the Purchased Shares until all the Purchased Shares have been dealt with by the Directors in the following manner as may be permitted by the Act, Listing Requirements, applicable laws, rules, regulations, guidelines, requirements and/or orders of any relevant authorities for the time being in force:

- i. To cancel all or part of the Purchased Shares;
- ii. To retain all or part of the Purchased Shares as treasury shares as defined in Section 127 of the Act;
- iii. To distribute all or part of the treasury shares as dividends to the shareholders of the Company;
- iv. To resell all or part of the treasury shares;
- v. To transfer all or part of the treasury shares for the purposes of or under the employees' share scheme established by the Company and/or its subsidiaries;
- vi. To transfer all or part of the treasury shares as purchase consideration;
- vii. To sell, transfer or otherwise use the shares for such other purposes as the Minister may by order prescribe; and/or
- viii. To deal with the treasury shares in any other manners as allowed by the Act, Listing Requirements, applicable laws, rules, regulations, guidelines, requirements and/or orders of any relevant authorities for the time being in force.

AND THAT the Directors of the Company be and are authorised to take all such steps as are necessary or expedient [including without limitation, the opening and maintaining of central depository account(s) under Securities Industry (Central Depositories) Act, 1991, and the entering into all other agreements, arrangements and guarantee with any party or parties] to implement, finalise and give full effect to the Proposed Share Buy-Back with full powers to assent to any conditions, modifications, variations and/or amendments (if any) as may be imposed by the relevant authorities."

9. To transact any other business of which due notice shall have been given in accordance with the Companies Act 2016.

By Order of the Board

WONG YOUN KIM

(MAICSA 7018778) (SSM PC No. 201908000410)

Company Secretary

Kuala Lumpur

Date: 29 July 2025

NOTICE OF ANNUAL GENERAL MEETING

Note A

This Agenda item is meant for discussion only as the provision of Sections 248(2) and 340(1)(a) of the Companies Act 2016 does not require a formal approval of the shareholders and hence is not put forward for voting.

NOTES:

1. Proxy

- 1.1 For the purpose of determining who shall be entitled to participate in this General Meeting, the Company shall be requesting Bursa Malaysia Depository Sdn Bhd to make available to the Company, a Record of Depositors as at 21 August 2025. Only a member whose name appears on this Record of Depositors shall be entitled to participate in this General Meeting or appoint a proxy to participate on his/her/its behalf.
- 1.2 The shareholders who are unable to participate in this AGM may appoint the Chairman of the meeting as his/her proxy and indicate the voting instructions in the proxy form.
- 1.3 A member entitled to attend and vote at this General Meeting is entitled to appoint a proxy or attorney or in the case of a corporation, to appoint a duly authorised representative to participate in his/her place. A proxy may but need not be a member of the Company.
- 1.4 A member of the Company who is entitled to attend and vote at a General Meeting of the Company may appoint not more than two (2) proxies to participate instead of the member at the General Meeting.
- 1.5 Where a member of the Company is an authorised nominee as defined in the Central Depositories Act, it may appoint not more than two (2) proxies in respect of each securities account it holds in ordinary shares of the Company standing to the credit of the said securities account.
- 1.6 Where a member of the Company is an exempt authorised nominee which holds ordinary shares in the Company for multiple beneficial owners in one securities account ("omnibus account"), there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus account it holds. An exempt authorised nominee refers to an authorised nominee defined under the Securities Industry (Central Depositories) Act 1991 ("Central Depositories Act") which is exempted from compliance with the provisions of Section 25A(1) of the Central Depositories Act.
- 1.7 Where a member appoints more than one (1) proxy, the proportion of shareholdings to be represented by each proxy must be specified in the instrument appointing the proxies.
- 1.8 The appointment of a proxy may be made in hard copy form or by electronic form in the following manner and must be received by the Company not less than forty-eight (48) hours before the time appointed for holding the AGM or adjourned AGM at which the person named in the appointment proposes to vote:
 - (i) In hard copy form
In the case of an appointment made in hard copy form, this proxy form must be deposited at the registered office of the Company situated at 3rd Floor, 2 Lebuhr Pantai, 10300 Georgetown, Pulau Pinang.
 - (ii) By electronic means
The Proxy Form can be electronically lodged via with the Company at shareg@plantationagencies.com.my. Please refer to the Administrative Guide for the 30th AGM on the procedures for electronic lodgement of the Proxy Form.
- 1.9 Any authority pursuant to which such an appointment is made by a power of attorney must be deposited at the registered office of the Company situated at 3rd Floor, Lot 3066, Jalan Datuk Sulaiman, Sungai Penchala, 60000 Kuala Lumpur not less than forty-eight (48) hours before the time appointed for holding the General Meeting or adjourned General Meeting at which the person named in the appointment proposes to vote. A copy of the power of attorney may be accepted provided that it is certified notarially and/or in accordance with the applicable legal requirements in the relevant jurisdiction in which it is executed.
- 1.10 Please ensure ALL the particulars as required in this proxy form are completed, signed and dated accordingly.
- 1.11 Last date and time for lodging this proxy form is 11.00 a.m. on 26 August 2025, Tuesday.
- 1.12 For a corporate member who has appointed a representative, please deposit the **ORIGINAL** certificate of appointment at the registered office of the Company situated at 3rd Floor, Lot 3066, Jalan Datuk Sulaiman, Sungai Penchala, 60000 Kuala Lumpur. The certificate of appointment should be executed in the following manner:
 - (i) If the corporate member has a common seal, the certificate of appointment should be executed under seal in accordance with the constitution of the corporate member.
 - (ii) If the corporate member does not have a common seal, the certificate of appointment should be affixed with the rubber stamp of the corporate member (if any) and executed by:
 - (a) at least two (2) authorised officers, of whom one shall be a director; or
 - (b) any director and/or authorised officers in accordance with the laws of the country under which the corporate member is incorporated.

NOTICE OF ANNUAL GENERAL MEETING

EXPLANATORY NOTES

1. Resolution 1, 2 & 3 – Re-election of retiring Directors

The details and profiles of the retiring Directors, Dato' Abdul Jalil Bin Abdul Karim, Ms Lim Yoke Moi and Datuk Haji Jalaludin Bin Haji Ibrahim who are standing for re-election at the AGM are set out in the Directors' profile on page 8, 11 and 12 of the Annual Report 2025.

The Board through the Nomination Committee ("NC") had conducted an annual assessment on the performance and contribution of the individual Directors including the retiring Directors for the financial year ended 31 March 2025 based on a set of prescribed criteria. Based on the results of the annual assessment, the performance of each individual Director was found to be satisfactory and the NC had assessed that each individual Director was fit and proper to continue to hold the position as a Director of the Company.

Premised on the satisfactory outcome of the assessments, the Board endorsed the recommendation of the NC to seek members' approval for the re-election of Dato' Abdul Jalil Bin Abdul Karim, Datuk Haji Jalaludin Bin Haji Ibrahim and Ms Lim Yoke Moi as the Directors of the Company.

2. Resolution 5 - Directors' Fees and Benefits

Pursuant to Section 230 of the Act, any fees and benefits payable to the directors of a listed company and its subsidiaries shall be approved at a general meeting.

The proposed Ordinary Resolution 5, if passed, will authorise the payment of Directors' fees for the financial year ended 31 March 2025 and Directors' benefits from 28 August 2025 until the next Annual General Meeting of the Company up to an aggregate amount of RM500,000.00.

3. Resolution 6 – Authority to Issue Shares

The Board is desirous of seeking a general mandate for issuance of shares at the 30th AGM. The Ordinary Resolution proposed under Resolution 6, if passed, would provide flexibility to the Directors to undertake fund raising activities, including but not limited to placement of shares for the purpose of funding the Company's current and/or future investment project(s), working capital and/or acquisition(s), by the issuance of shares in the Company to such persons at any time as the Directors may deem fit provided that the aggregate number of shares issued pursuant to the mandate does not exceed 10% of the total number of the issued shares (excluding treasury shares) of the Company for the time being, without having to convene a general meeting. This authority, unless revoked or varied by the Company in a general meeting will expire at the conclusion of the next Annual General Meeting of the Company ("Proposed General Mandate").

4. Resolution 7 – Proposed Renewal of Authority for Share Buy-Back

The proposed Ordinary Resolution 7, if passed, will empower the Company to purchase and/or hold up to ten per centum (10%) of the total number of issued shares of the Company. This authority, unless revoked or varied at a general meeting, will expire at the next Annual General Meeting of the Company. For further information, please refer to the Statement to Shareholders dated 29 July 2025.

STATEMENT ACCOMPANYING NOTICE OF ANNUAL GENERAL MEETING

Statement Accompanying Notice of Annual General Meeting pursuant to paragraph 8.27(2) of the Bursa Malaysia Securities Berhad Main Market Listing Requirements

There are no individuals who are standing for election as Director (excluding Directors standing for re-election) at the forthcoming Annual General Meeting.

General Mandate for Issues of Securities pursuant to Paragraph 6.03(3) of the Bursa Malaysia Securities Berhad Main Market Listing Requirements

This general mandate for issue of shares ("the Mandate") was sought for in the preceding year and the Board did not carry out the Mandate since the Annual General Meeting ("AGM") of the Company until the latest practicable date before the printing of this Annual Report. This Mandate will expire on 28 August 2025. A renewal of this authority is being sought at the Thirty AGM.

The Mandate will provide flexibility to the Company for any possible fund raising activities, including but not limited to placing of shares, for the purpose of funding further investment project(s), working capital and/or acquisition.

**YLI HOLDINGS BERHAD**

199501038047 (367249-A)

(Incorporated in Malaysia)

PROXY FORM

CDS Account No.

No. of shares held

I/We _____ Tel: _____

[Full name in block, NRIC/Passport/Company No.]

of _____

being member(s) of **YLI Holdings Berhad**, hereby appoint:

Full Name (in Block)	NRIC/Passport No.	Proportion of Shareholdings	
		No. of Shares	%
Address			

and / or* (*delete as appropriate)

Full Name (in Block)	NRIC/Passport No.	Proportion of Shareholdings	
		No. of Shares	%
Address			

or failing him/her, the Chairperson of the Meeting, as my/our proxy to vote for me/us and on my/our behalf at the Thirty Annual General Meeting of the Company held at Ballroom A, Glenmarie Hotel & Golf Resort, No.1, Jalan Usahawan U1/8, Glenmarie Golf & Country Club, 40250 Shah Alam, Selangor Darul Ehsan on Thursday, 28 August 2025 at 11.00 a.m. or any adjournment thereof, and to vote as indicated below:

Ordinary Business		For	Against
Re-election of Datuk Haji Jalaludin Bin Haji Ibrahim who retires in accordance with Clause 76(3) of the Company's Constitution	Resolution 1		
Re-election of Dato' Abdul Jalil Bin Abdul Karim who retires in accordance with Clause 76(3) of the Company's Constitution	Resolution 2		
Re-election of Ms Lim Yoke Moi who retires in accordance with Clause 78 of the Company's Constitution	Resolution 3		
Re-appointment of Baker Tilly Monteiro Heng PLT as Auditors and to authorise the Directors to determine their remuneration	Resolution 4		
Approval of Directors' fees and benefits	Resolution 5		
Special Business			
Ordinary Resolution I - Authority to Issue Shares	Resolution 6		
Ordinary Resolution II - Proposed Renewal of Authority for Share Buy-Back	Resolution 7		

Please indicate with an "X" in the space provided whether you wish your votes to be cast for or against the resolutions. In the absence of specific direction, your proxy will vote or abstain as he thinks fit.

Signed this _____ day of _____

Signature*
Member

* Manner of execution:

- (a) If you are an individual member, please sign where indicated.
- (b) If you are a corporate member which has a common seal, this proxy form should be executed under seal in accordance with the constitution of your corporation.
- (c) If you are a corporate member which does not have a common seal, this proxy form should be affixed with the rubber stamp of your company (if any) and executed by:
 - (i) at least two (2) authorised officers, of whom one shall be a director; or
 - (ii) any director and/or authorised officers in accordance with the laws of the country under which your corporation is incorporated.

NOTES:**1. Proxy**

- 1.1 For the purpose of determining who shall be entitled to participate in this General Meeting, the Company shall be requesting Bursa Malaysia Depository Sdn Bhd to make available to the Company, a Record of Depositors as at 21 August 2025. Only a member whose name appears on this Record of Depositors shall be entitled to participate in this General Meeting or appoint a proxy to participate on his/her/its behalf.
- 1.2 The shareholders who are unable to participate in this AGM may appoint the Chairman of the meeting as his/her proxy and indicate the voting instructions in the proxy form.
- 1.3 A member entitled to attend and vote at this General Meeting is entitled to appoint a proxy or attorney or in the case of a corporation, to appoint a duly authorised representative to participate in his/her place. A proxy may but need not be a member of the Company.
- 1.4 A member of the Company who is entitled to attend and vote at a General Meeting of the Company may appoint not more than two (2) proxies to participate instead of the member at the General Meeting.
- 1.5 Where a member of the Company is an authorised nominee as defined in the Central Depositories Act, it may appoint not more than two (2) proxies in respect of each securities account it holds in ordinary shares of the Company standing to the credit of the said securities account.

- 1.6 Where a member of the Company is an exempt authorised nominee which holds ordinary shares in the Company for multiple beneficial owners in one securities account ("omnibus account"), there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus account it holds. An exempt authorised nominee refers to an authorised nominee defined under the Securities Industry (Central Depositories) Act 1991 ("Central Depositories Act") which is exempted from compliance with the provisions of Section 25A(1) of the Central Depositories Act.
- 1.7 Where a member appoints more than one (1) proxy, the proportion of shareholdings to be represented by each proxy must be specified in the instrument appointing the proxies.
- 1.8 The appointment of a proxy may be made in hard copy form or by electronic form in the following manner and must be received by the Company not less than forty-eight (48) hours before the time appointed for holding the AGM or adjourned AGM at which the person named in the appointment proposes to vote:
- (i) In hard copy form
In the case of an appointment made in hard copy form, this proxy form must be deposited at the registered office of the Company situated at 3rd Floor, 2 Lebuhr Pantai, 10300 Georgetown, Pulau Pinang.
 - (ii) By electronic means
The Proxy Form can be electronically lodged via with the Company at sharereg@plantationagencies.com.my. Please refer to the Administrative Guide for the 30th AGM on the procedures for electronic lodgement of the Proxy Form.
- 1.9 Any authority pursuant to which such an appointment is made by a power of attorney must be deposited at the registered office of the Company situated at 3rd Floor, Lot 3066, Jalan Datuk Sulaiman, Sungai Penchala, 60000 Kuala Lumpur not less than forty-eight (48) hours before the time appointed for holding the General Meeting or adjourned General Meeting at which the person named in the appointment proposes to vote. A copy of the power of attorney may be accepted provided that it is certified notarially and/or in accordance with the applicable legal requirements in the relevant jurisdiction in which it is executed.
- 1.10 Please ensure ALL the particulars as required in this proxy form are completed, signed and dated accordingly.
- 1.11 Last date and time for lodging this proxy form is 11.00 a.m. on 26 August 2025, Tuesday.
- 1.12 For a corporate member who has appointed a representative, please deposit the **ORIGINAL** certificate of appointment at the registered office of the Company situated at 3rd Floor, Lot 3066, Jalan Datuk Sulaiman, Sungai Penchala, 60000 Kuala Lumpur. The certificate of appointment should be executed in the following manner:
- (i) If the corporate member has a common seal, the certificate of appointment should be executed under seal in accordance with the constitution of the corporate member.
 - (ii) If the corporate member does not have a common seal, the certificate of appointment should be affixed with the rubber stamp of the corporate member (if any) and executed by:
 - (a) at least two (2) authorised officers, of whom one shall be a director; or
 - (b) any director and/or authorised officers in accordance with the laws of the country under which the corporate member is incorporated.

Fold this flap for sealing

Affix Stamp

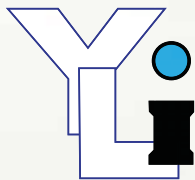
YLI HOLDINGS BERHAD

Registration no. 199501038047 (367249-A)
(Incorporated in Malaysia)

Plantation Agencies Sdn Berhad
3rd Floor, 2 Lebuhr Pantai
10300 Georgetown, Pulau Pinang

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YLI HOLDINGS BERHAD

199501038047 (367249-A)

Tingkat 3, Lot 3066,
Jalan Datuk Sulaiman,
Sungai Penchala,
60000 Kuala Lumpur, Malaysia

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